

Austria	Stk. 15	Indonesia	Rs 2500	Portugal	Esc 65
Belarus	De 650	Italy	L 1100	S. Africa	R 6.00
Canada	67.35	Japan	Y 1500	Spain	Es 4.00
China	100.00	Korea	100.00	Tunis	Ps 05
Cyprus	4.00	Mali 600	Ps 250	U.S.S.R.	Rp 30
Denmark	De 7.00	Tunis	Ps 250	U.S.A.	U.S. 100
Finland	De 5.00	U.S.S.R.	Ps 100	U.S.A.	U.S. 100
Egypt	Es 1.00	U.S.S.R.	Ps 100	U.S.A.	U.S. 100
France	Fr 5.50	Maldives	LP 25	U.S.A.	U.S. 100
Greece	Dr 2.00	Madagascar	MT 305	U.S.A.	U.S. 100
Hong Kong	HK 12	Morocco	Ps 300	U.S.A.	U.S. 100
Iceland	Dr 15	Philippines	Ps 300	U.S.A.	U.S. 100

FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

Friday September 23 1983



Brazil and IMF: the
goals are strictly
short-term, Page 4

No. 29,127

D 8523 B

NEWS SUMMARY

GENERAL

Marcos
threatens
'extreme'
measures

Philippines President Ferdinand Marcos hinted yesterday that he would consider reimposing martial law after 11 people died on Wednesday in anti-Government demonstrations near the presidential palace.

President Marcos gave the warning on nationwide television following the violence which erupted after a peaceful rally by 15,000 protesters demanding his resignation because of the assassination of Mr Benigno Aquino, the opposition leader.

Mr Marcos, visibly angered by the riots around the Malacanang palace, said in his broadcast: "I warn the opposition do not force my hand, do not compel me to take to extremes that you already know of." Page 4

Black box race

U.S. Rear Admiral William Cockell said Soviet and U.S. ships had nearly collided in a race to find a flight recorder from the South Korean jumbo jet shot down by the Soviets three weeks ago.

Missiles deadlock

Chief Soviet negotiator at the U.S.-Soviet missile talks, Yuli Kvitsinsky, heard the new U.S. proposals aimed at breaking a deadlock, but said he was no more hopeful of an agreement. West German reaction, Page 3.

Spanish work-in

Workers sacked from a Spanish state steel mill in the eastern port of Sagunto defied orders to quit and stayed at their jobs amid threats of national protest strikes. Page 2.

Belgian standstill

Belgium's public services were nearly at a standstill as the unions considered an offer of job guarantees in exchange for public sector spending cuts. Page 16.

Detention reform

The Italian Government said it will introduce measures next month to reduce the long periods of detention which terrorist suspects such as missing Marxist MP Professor Toni Negri often undergo before trial. Page 3.

Aeroflot flight

Aeroflot said one of its airliners landed in Paris yesterday despite bans placed on the Soviet airline flying over Western territory. It took the southern route via Budapest.

Sahara failure

A mini-summit of African leaders in Addis Ababa yesterday abandoned an attempt to solve the Western Sahara crisis after Morocco refused to negotiate directly with secessionist guerrillas.

Relatives in vigi

A 24-hour human rights demonstration continued in Buenos Aires yesterday after more than 1,000 relatives of missing people maintained an overnight vigil outside the presidential palace.

Fatal attraction

American female elephant Yiling, 42, and her mate Baobo, 53, who weighed more than 5 tonnes, died in Canton Zoo after she made a pass at him and they landed on top of each other in a narrow moat.

Briefly ...

Yugoslavian youth, aged 16, held up a bank in Niska Banja, Serbia, and took 750,000 Dinars (£7,000).

Third East German this week escaped to West Germany.

BUSINESS

DJ index
surges to
record
1257.52

WALL STREET share prices jumped sharply in a broad-based late trading rally which sent the Dow Jones Industrial average climbing to an all time high.

The index closed up 14.23 points at 1257.52, more than eight points above the previous record of 1249.19 set on Tuesday. Most of share price gains came in the closing minutes of trading.

The late rally, which reversed an earlier weakness in the market, was helped by a further slight decline in U.S. short-term interest rates and reports from the credit markets of unexpectedly strong demand for the 20-year bond auction by the Treasury yesterday.

● SIR MICHAEL EDWARDES, who was executive chairman of BL, the British motor vehicle producer, until the end of 1982, is to be the chairman of ICL, the computer company which had to be rescued by the UK Government. Page 16

● DM 2.066, FFr 8.055 (Fr 8.055), SwFr 2.1605 (SwFr 2.1605) and Y242.5 (Y242.5). Its trade-weighted index was 128.7 (128.4). In New York it closed at 2.678. FFr 8.0750; SwFr 1.6202; and Y241.55. Page 37

● STERLING closed 75 points lower on the day in London at £1.496. It eased to DM 4.0175 (DM 4.02), FFr 12.125 (Fr 12.125), SwFr 3.2525 (SwFr 3.2525) and Y363.75 (Y365). Its trade-weighted index was 85 (85.2).

In New York it closed at \$1.5010. Page 37

● GOLD fell \$25 an ounce in London to finish at \$408.625. In New York, the Comex September settlement was \$412.3 (S412.3). Page 38

● LONDON: The FT Industrial Ordinary Share Index rose 2.1 to 708.1.

● WALL STREET: The Dow Jones Index closed at 1257.52 up 14.23. Report, Page 27.

● TOKYO: Nikkei Dow index rose 7.7 to 9,280.3, and the Stock Exchange Index closed 1.03 up at 681.65. Report, Page 27. Leading prices, other exchanges, Page 38

● FRENCH Government is expected to put a supplementary defence budget before the National Assembly in December to pay for its military operations in Chad and the Lebuan. Page 16

● WOMETCO Enterprises, the U.S. entertainment, cable television and soft-drink bottling company, has agreed to a \$342m bid by a group of investors led by Kohlberg Kravis Roberts and Company, the leveraged buyout specialists. Page 16

● PENNZOIL, the Houston, U.S.-based energy and mining company, has formed a \$300m joint venture oil and gas production company with a group of private investors to acquire producing oil and gas properties. Page 17

● OERLIKON-BÜHRLE, the Swiss arms, hotels and footwear group, whose profits have collapsed dramatically in recent years, is heading for a loss this year and may not be able to pay a dividend. Page 18

● VICKERS, the UK car, defence and marine engineering group, reported a fall in its pre-tax surplus to £7.5m (£10.2m) for the first half of this year. Page 38

● NEW YORK stock exchange prices were unavailable for this edition because of transmission difficulties.

BY PATRICK COCKBURN IN BEIRUT

FRANCE aircraft yesterday attacked Druze militia positions in the hills above Beirut in retaliation for a rocket attack on the French base in the Lebanese capital.

The bombing raids by the French Super-Etendard jet-fighters launched from aircraft carrier Foch were the first use of air strikes by the 5,400-strong four-nation multinational force made up of U.S., French, Italian and British soldiers.

The raid followed a ground-to-ground rocket attack which wounded four French soldiers. Another two members of the French force were injured when a grenade was thrown into their truck. It was not immediately clear who fired the rockets.

Earlier yesterday, Charles Herin, the French Defence Minister, gave French forces permission to shoot back in self-defence without specifying how his order would be carried out. Last month, however, the French said that Foch-based aircraft might be used against the Druze artillery batteries.

In Beirut, yesterday's escalating clashes were seen as an almost inevitable consequence of the U.S.-led bombardment of Druze positions over the preceding three nights.

This was in direct support of the Lebanese Army, while the French, Italian and British contingents follow different rules of engagement and are under orders only to re-

spond to attacks endangering soldiers' lives.

U.S. support of the Lebanese Army in its war with anti-Government Druze and Palestinian forces is clearly provoking retaliation against the multinational force as a whole.

Yesterday's incidents, in which the Italians also came under attack, underline the increased vulnerability of the peacekeeping force now that their role has changed as a result of U.S. actions. M Claude Cheysson, the French Foreign Minister, has publicly dissociated France from the actions of the U.S. Sixth Fleet.

The 12 U.S. warships offshore yesterday continued to shell Druze and Syrian positions and will soon be reinforced by the arrival of the reconditioned battleship New Jersey.

Two rockets hit the ammunition reserve of the Italian parachute battalion, leading to a spectacular explosion of some 25 tons of ammunition but no casualties.

The French and Italians together provide some 4,100 members of the multinational force, and their governments are clearly concerned that their role has changed as a result of U.S. actions.

The four Italian battalions belong to the multinational force as well as supporting the Lebanese Government.

In Beirut, the French and Italians together have more than half.

Conti-Gummi is the biggest supplier of tyres direct to West German car manufacturers.

The tyre industry in Germany has been picking up this year, but competition is intense and the companies are keenly aware of the need for further technological development to keep pace with their rivals.

Conti-Gummi also has a Japanese group's refusal to buy certain plants. These are the British car tyre manufacturing operations at Fort Dunlop, Birmingham, where there are likely to be about 1,000 redundancies and Dunlop's two French tyre factories at Montluçon and Amiens, which between them employ 4,500.

Sumitomo currently has a turnover equivalent to \$845m and employs 4,000 people at four factories in Japan. It has - and will continue to have - the right to use the Dunlop brand name in Japan, Taiwan and Korea, but also sells under the Sumitomo label.

Dunlop will take a close interest in Dunlop's plans for the French manufacturing facilities at Washington, in North-East England, and at Witton and Hanau in West Germany. Employment at Washington will not be affected, but there will be "some reduction" at the German plants.

Dunlop would not estimate the German redundancies yesterday because this will be a matter for discussion with the Paris Government first.

Dunlop will purchase the tyre facilities at Washington, in North-East England, and at Witton and Hanau in West Germany. Employment at Washington will not be affected, but there will be "some reduction" at the German plants.

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EUROPEAN NEWS

SANA'A

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EUROPEAN TRADED OPTIONS
 Tuesday-Wednesday-Thursday-Friday

Only in the Financial Times

Spanish steelmen in Sagunto dig in for another siege

BY TOM BURNS IN MADRID

EVERY SPANISH schoolchild knows about Sagunto. Its ancient inhabitants, after an eight-month siege, set fire to the town and committed mass suicide rather than succumb to Hannibal shortly before the start of the Second Punic War.

Modern-day Sagunto, just north of Valencia and now the headquarters of the integrated steel plant, Alcoa Hornos del Mediterraneo (AHM), appears set to achieve a new notoriety.

Indomitable like their forbears, the Sagunto steelmen seem determined to stop at no tricks in the Government's plan for a far-reaching industrial reorganisation.

AHM, which is wholly owned by the state holding company, Instituto Nacional de Industria (INI), has been singled out by the Industry Ministry as the first item on the rationalisation agenda. The future viability of the plant depends on the construction of new rolling installations. In July, when budget allocations for the steel sector were



Gonzalez test case

announced, it emerged that further investment in Sagunto was to be limited and that there was no hope of an extension of the plant.

The decision has prompted the first serious clash between labour unions and the 10-month-

old Socialist Government of Sr. Felipe Gonzalez. Both sides acknowledge that far more is at stake than the 4,000 jobs at AHM, of which some 2,000 will be lost in the near future under production cutbacks.

Sagunto is a test case for the entire industrial re-organisation programme. The main guidelines of the policy are contained in a confidential government White Paper. AHM is earmarked for closure and the two other steel plants, Alcoa Hornos de Vizcaya and Euskoesa, respectively near Bilbao and Oviedo on the Cantabrian coast, will be streamlined drastically.

After the steel sector, shipbuilding will be rationalised and then the textile industry.

At Sagunto, the battle lines are drawn. Spurned by a militant union leadership, 160 workers defied the management by continuing production on a discontinued line. On Wednesday, the management carried out its threat to issue dismissal notices.

The sacked workers continued to work yesterday, the management threatened to close down the plant and the Communist Comisiones Obreras union, which is the dominant force in AHM, began preparing a national steel strike.

A climbdown by the Government at AHM would put future rationalisation programmes at considerable risk. It is therefore prepared to pay a high political cost at Sagunto.

The mass dismissal notices and the threatened lock-out are unprecedented actions in a nationalised industry and the veteran Communist leader, Sr Santiago Carrillo, has taken full advantage of the fact. "I never thought a Socialist government would take such measures," he told Parliament on Wednesday in a televised debate.

Sr Gonzalez, clearly irritated by Sr Carrillo's taunt that the socialist economic policy was "conservative and bourgeois," replied that the AHM manage-

ment was simply responding to a situation of industrial indiscipline. The Government, however, is undoubtedly uncomfortable about the course of events at Sagunto.

At the plant, the minority Socialist union, the Union General de Trabajadores, has fallen in line with the Comisiones Obreras' calls for strike action.

What has fuelled the anger of AHM workers is their belief that, of the three integrated steel plants in Spain, theirs is the most viable in the medium term. This was in fact suggested by a report commissioned by the previous Government from Japan's Kawasaki Steel Corporation.

It is claimed at Sagunto that the Socialist Government has been put under pressure from Italy and France to end the potential competition that AHM would pose in the Mediterranean with hot rolling facilities, when Spain enters the European Community.

This is strenuously denied at the Industry Ministry and by INI officials who point out that AHM was born a white elephant and is a monument to the misguided optimism in France. The plant was built in 1871 at a time when the projected for domestic steel consumption was 500 kg a year in 1880. Consumption currently is 215 kg and the Spanish steel sector lost Pta 49bn (£21m) in 1982.

In the coming weeks, Sagunto will once more be the focus for a series of workmen, strikes and lockouts that will be a significant reference point for assessing the Socialist administration.

Spaniards, who make historical analogies at every turn, already speak in terms of the second gutting, this time metaphorical, of Sagunto, as the effective ruin of the town. But as one commentator put it yesterday: "Felipe Gonzalez should let Sagunto stand in his way anymore than Hannibal could."

OECD REPORT ON UNEMPLOYMENT

Bleak outlook for Europe's jobless

BY IAN HARGREAVES

UNEMPLOYMENT will continue to rise in Europe at least until the end of 1984, but there should be some improvement in North America, where overall unemployment in the OECD countries will be 34.75m by the end of next year, compared with 34m now.

These figures form the statistical backdrop to the OECD's first annual review of the labour markets in its member countries. Although pessimistic in its forecasts, the OECD report contains ideas on the policies governments should adopt to mitigate an otherwise bleak outlook.

The report distinguishes six potentially helpful avenues in labour market policy:

- Policies designed to recognise structural changes in the job market, such as the switch from manufacturing to services;
- Policies to reverse the real rise in European labour costs, which the report says are part of the cause of structural unemployment;
- Specific policies to deal with the young and long-term unemployed;
- Government subsidies to reduce the cost of labour in the private sector, allied to direct

job creation in the public sector;

- Changes in working time to share out available work, so long as workers accept the corollary of income-sharing;

- Measures to persuade companies and unions to frame agreements which "help translate recovery into more output and jobs rather than into higher wages and prices."

The report does not offer detailed analysis of the hundreds of schemes and policies which have been tried in the last five years, but does offer some broad judgments about potential success and failure.

Job creation and marginal employment subsidy schemes, which are being widely used, both "have some advantages compared with income tax cuts," says the report. These measures produce more jobs for less inflation than tax cuts, and although there are problems of efficiency and monitoring, "careful design . . . can shrink them."

In a chapter on working time, the report shows that in several countries the number of hours worked by the average worker fell by 20 per cent between 1960 and 1981. This process, however, has levelled off since the

second oil shock, except in the UK. The report offers no explanation why the trend towards declining hours should have eased in spite of a worsening recession in 1981-82.

Part-time work has also increased in importance, partly as a result of a continued influx of women into the labour force in most countries. In net terms, one in every two new jobs created in Europe since the first oil crisis has been part-time.

The report rejects arguments for general reductions in the retirement age. It says that early retirement programmes should carry the condition that the early retiree is replaced by someone from the unemployment register—as is the case with the UK's Job Release scheme. This the report describes as "a potentially powerful way to restructure working time in a non-inflationary way."

Turning to collective bargaining, the report warns of the dangers that pressures for higher real wages will force governments to

tighten monetary and fiscal policy and so choke off the growth which in the end is the only solution to the employment crisis.

In looking to the future, the report makes it clear that the labour force will continue to grow. Between 1984 and 1989, the OECD labour force is expected to grow by a further 18 to 20m people.

In Europe, however, the number of jobs continues to fall, although by the second half of next year, European employment may have stabilised at a level 2m lower than in 1982. For the OECD as a whole, employment is projected to rise by 0.5 per cent in the second half of this year.

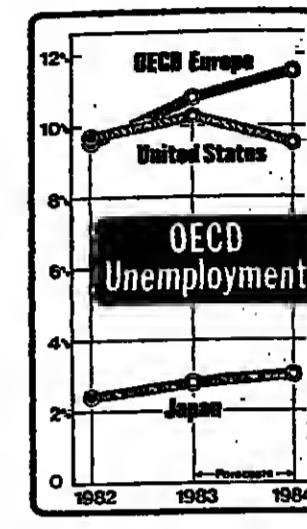
This means that the unemployment rate should start to decline in North America in the current half year, falling to below 9.5 per cent by the end of 1984. The European unemployment rate, by contrast, is expected to go on rising, exceeding 11.5 per cent in the second half of 1984. That would mean European unemployment of 20m by the end of 1984, up from 16.5m in the second half of last year.

The report notes that 20,000 extra jobs will have to be

created each day in the second half of this decade if OECD unemployment is to fall to its 1979 level of 19m.

The proportion of those out of work for a year or more will also go on increasing from the current European level of one in three. The report suggests the ratio of long-term unemployed to total jobless in 1984 reach 45 per cent in France and 40 per cent in the UK. "The current outlook for long-term unemployment is thus extremely bleak."

OECD Employment Outlook,
 2 Rue Andre-Pascal, 75775
 Paris.



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EUROPEAN NEWS

**Soares
staves off
taxation
defeat**

By Diana Smith in Lisbon

THE PORTUGUESE Government has resisted opposition bids to block its proposals to raise an extra Esc 18bn (\$14m) in taxes this year in its drive to reduce the budget deficit inherited from its predecessor.

After a heated debate lasting late into the night, Sr Mario Soares' Socialist-Social Democratic majority, which controls 61 per cent of the seats in parliament, defeated separate attempts by the right-wing Christian Democrats, by an independent left-wing group and by the communists to declare the proposals unconstitutional.

Defending the Government, Sr António Almeida Santos, the Deputy Premier, insisted that the administration had a choice of austerity and higher taxes, or of seeing funds dry up quickly. Sr Santos said that the Government inherited a budget deficit of Esc 20bn - about 12 per cent of gross domestic product, more than Esc 50bn more than official forecasts. He asked the opposition, scathingly: "Would you rather we hung around with our arms folded waiting for Esc 20bn to appear by magic?"

The tax proposals largely affect the better-off and leisure activities, but also include a 2.8 per cent levy on extra income such as Christmas bonuses.

Gaming tax rises from 15 per cent to 20 per cent. Owners will pay tax on passenger vehicles of more than 1700 c.c. motorcycles of more than 500 c.c. under five years old; private aircraft of 1.4 tonnes or more.

Another unpopular proposal is the new Esc 1000 tax to be paid by every adult leaving the country.

**Italy to review
remand laws**

By John Phillips in Rome

ITALY is to introduce measures to reduce the lengthy periods of preventive detention that terrorist suspects frequently undergo before being brought to trial.

The move comes in the wake of the Italian parliament's decision to remove immunity from both prosecution and arrest from Prof Tullio Negri, MP for the small libertarian Radical Party, and Marxist academic accused of being the ideological inspiration behind the Red Brigades.

Prof Negri, who spent nearly four years in detention awaiting trial on various charges including armed insurrection against the state, vanished on Wednesday following the parliamentary decision to allow his re-arrest.

Italy's Justice Minister, Sig Mino Martazzoli, announced yesterday that proposals to reform the system of preventive detention will be put before parliament next month. The announcement came as Interpol launched an international search for Prof Negri, who is believed to have gone into hiding in France.

**Hungary forced to
abandon bus
service to Romania**

By Leslie Colitt in Berlin

THE PETROL war in Eastern Europe took its latest toll this week when Hungary was forced to cancel its frequent bus services to neighbouring Romania.

The Romanian Government stopped Romanian buses from travelling to the rest of Eastern Europe last year because of the need to "conserve petrol".

The other East European countries were then obliged to cancel their tourist bus lines to the popular Romanian Black Sea coast, which were based on reciprocal agreements.

Until this week, however, Hungary's Volan Transport Company was able to continue its bus services to the Transylvanian region of Romania where most of the 1.6m ethnic Hungarians in Romania live.

The scattering of the bus links means that Hungarians visiting their relatives in Romania will have

to make circuitous rail trips to reach them. Hungarians claim this is part of a long-standing Romanian policy to discriminate against the Hungarian minority.

Romania also has little interest in fostering tourism by other East Europeans to the country, as they do not bring in hard currency and are regarded as a burden on the country's already stretched supplies of food and fuel.

In August, 1979, at the height of the tourist season, Romania decreed that East European motorists in the country would have to pay for petrol in hard currency. This led to angry protest notes from the other East European countries and threats of economic counter-measures which led Bucharest to back down.

East European tourists in Romania this summer said they rarely saw meat in the restaurants.

**Polish
church in
new talks**

By Christopher Bobinski in Warsaw

THE POLISH church is to make a fresh attempt at dialogue with the Jaruzelski Government in a meeting of the church-state "mixed committee" to be held in the next few days, despite its rising frustration at the lack of official conciliation.

By contrast, the underground Solidarity committee, TSK, has taken an uncompromising stand in formally condemning one of its former members, Mr Wladyslaw Hardeck, for agreeing to appear on television after his capture by the authorities.

Evidently, Mr Hardeck had agreed to pretend that he had given himself up under the government amnesty, in return for his freedom. In a statement this week, TSK said "there can be no justification" for Mr Hardeck's actions, which had seemed a considerable propaganda coup for the Government.

In a communiqué after their two-day meeting this week in Warsaw, the Polish episcopate protested that the authorities were now removing crosses which had been placed in schools, factories and other lay institutions during the 1980-81 period of Solidarity's legality. This latest action, the bishops complained, contravened official assurances.

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Bonn hails new missiles offer

By James Buchan in Bonn

THE BONN Government yesterday welcomed Washington's announcement of new nuclear arms control proposals, while officials hoping that they would help improve public opinion troubled by the prospect of new nuclear missiles in West Germany.

Herr Hans-Dietrich Genscher, the West German Foreign Minister, said President Ronald Reagan's new instruction for the U.S. team negotiating in Geneva over intermediate-range nuclear weapons reflected Bonn's views.

The new proposals, which have yet to be made public in detail, were discussed between Washington and the allies in exchanges of letters and in Nato's Special Consultative Group, which met in Brussels on Monday.

Chancellor Helmut Kohl and Mrs Margaret Thatcher, who paid a short visit to Bonn, were quoted on Wednesday evening as saying the proposals made possible a flexible approach in the last round of the negotiations.

The proposals are said to permit Mr Paul Nitze, the U.S. negotiator in Geneva, to go further than before in formally exploring elements of his "walk in the woods" formula of July, 1982. This unofficial deal, which was not accepted by Washington or Moscow, envisaged Nato deploying some missiles to match reduced Soviet totals in Europe, parity in nuclear-capable bombers and limits to Soviet missiles in the Far East.

Herr Genscher said yesterday that the new proposals ought to make an agreement in Geneva possible this year. But some officials doubt that the Soviet Union will prove any readier to make an agreement sanctioning new Nato missiles than it was to meet earlier demands that it remove all of its own missiles.

In these circumstances, Bonn is very anxious that public opinion should not bold the U.S. responsible for a failure of the negotiations. Officials are worried that Moscow, by insisting that British and French independent forces are quite adequate to match Soviet missiles in Europe without new deployment, has found an argument which is plausible but highly dangerous to the West.

While the new proposals are in line with Herr Kohl's public demand in the summer that the U.S. reconsider elements of the "walk in the woods," the domestic West German debate is likely to get sharper as the deadline for deciding deployment approaches.

Reiter adds from Geneva: Mr Yuli Kvitinsky the chief Soviet negotiator yesterday heard the new proposals, but indicated after a two-hour meeting with the U.S. delegation that he was no more hopeful of agreement.

In Moscow, Marshal Nikolai Ogarkov, the Soviet Chief of Staff, said that Washington was stubbornly preparing to deploy new missiles in Europe as the means for a first strike against the Soviet Union. Western diplomats said the tone of his comments, in an article issued by Tass, appeared to suggest Moscow would give a chilly reception to any plan which allowed the U.S. to deploy a substantial number of missiles.

But it is touch and go whether the FDP can surmount the "5 per cent hurdle," the minimum voter support needed under German law to win parliamentary seats.

If the FDP fails to return to the Hesse parliament this will not only destroy the CDU's coalition hopes and perhaps mean further political deadlock. It would also bring still tougher criticism of the FDP national issue, and attracting former Greens voters to its cause.

BY HAZEL DUFFY IN PARIS

WHAT IS orange and always takes less than 35 hours? asked the leaflet handed out by the rail unions to the Press party boarding one of French railways 107 sleek orange high-speed trains at the Gare de Lyon in Paris. It was a reminder that railway workers are pressuring for a 35-hour week, and that brings in the subject of the Train à Grande Vitesse (TGV) project: not everything on French railways is rosy.

For a network whose losses

are around £2.5bn last year, the TGV is more than a status symbol. It attracted new passengers at the rate of an estimated \$400 a day in the first half of 1983. The average number of passengers using TGVs was 22,600 a day and average load factors of around 80 per cent and 100 per cent at peak times are achieved.

Meanwhile, SNCF and the manufacturers of the TGV — notably Alsthom Atlantique

— hope to convince potential buyers in the U.S., South America and South Korea that the fastest train in the world offers the best long-term solution to their future transport needs.

Kohl faces first voting test since taking office

By JONATHAN CARE IN BONN

THE WEST German centre-right coalition under Chancellor Helmut Kohl faces its first regional voting test this Sunday as it sweeps to victory in the general election of March 6.

More than 4.5m voters in the states of Hesse and Bremen will go to the polls after campaigns dominated by national issues — especially unemployment and nuclear missiles deployment.

In Hesse, Herr Kohl's Christian Democrats (CDU) aim to end a year-long parliamentary deadlock and form a government coalition with the Liberal Free Democrats (FDP).

In Bremen, the party of ecologists, pacifists and other radicals, will be watched with special interest. The Greens are represented in the parliaments of both Hesse and Bremen, but there are signs of dwindling support for them.

The SPD is adopting a more radical stance on the missiles issue, and attracting former Greens voters to its cause.

**Italy to cut
pre-trial
detention**

By Our Rome Correspondent

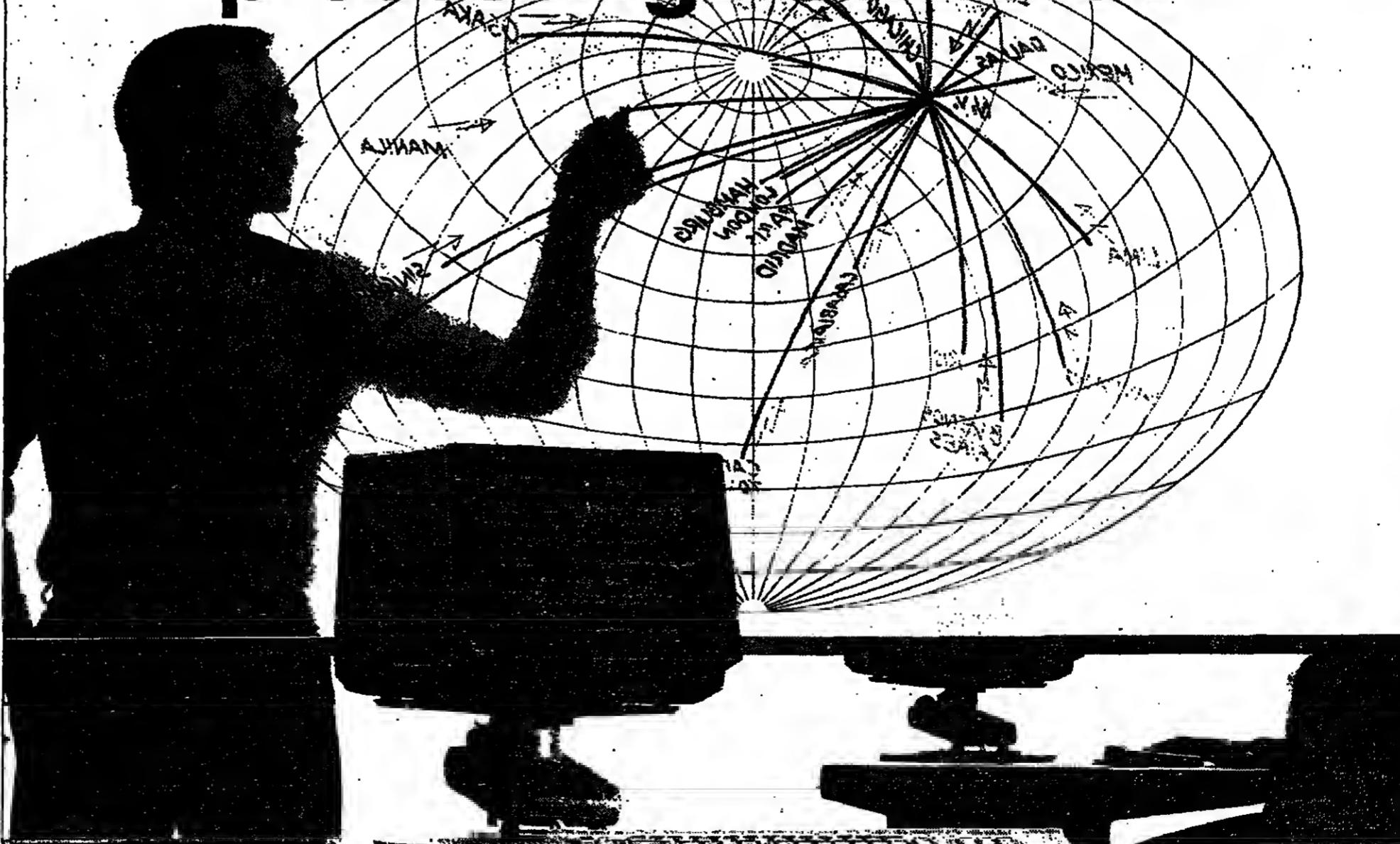
THE ITALIAN Government is to introduce measures to reduce the lengthy periods of detention which terrorist suspects, such as Prof Toni Negri, the missing Marxist MP, frequently undergo before trial.

Sig Mino Martazzoli, the Minister of Justice, has announced that a plan to reform the system of preventive detention in Italy will be presented to Parliament next month.

The announcement came as Prof Negri, launched an international search for Prof Negri. He had been elected on the basis of the tiny Radical Party after spending almost four years in prison before his trial on charges of inspiring the Red Brigades finally opened in February.

Prof Negri vanished this week following votes by his fellow MPs to strip him of his parliamentary immunity and authorise his re-arrest.

He is believed to be in hiding in France.

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White House woos Hispanic voters

By Reginald Dale, U.S. Editor,
in Washington

"MR REAGAN'S idea of a statement to the Hispanic community is to point out he is serving the Queen." So Mr Arnold Torres, director of the League of United Latin American Citizens, a Washington-based group, sums up the "Viva '84" campaign hyped-up "Viva '84" campaign to two Hispanic voters, or, as they are sometimes now called, "those with Spanish surnames."

In the past six weeks, Mr Reagan has had lunch with three groups of Hispanic leaders and businessmen, held separate meetings with Hispanic educators, public officials and reporters, addressed Hispanic veterans in Texas and Hispanic members of the armed forces in Washington.

The Hispanic community has moved into a key position in White House election strategy with the recognition that most of the black vote—and much of the female vote—is a lost cause.

The fast-growing Hispanic community, now 14.6m according to the latest census, is still only half the size of the nation's 28m black population.

But the Hispanics are concentrated in six large states—New York, New Jersey, Florida, Illinois, Texas and California—which cast about three-fifths of the votes needed to elect a President.

Large numbers of Hispanics are disqualified from voting, either by age or lack of citizenship, but that still leaves a potential electorate of 5.5m, of whom only 3.4m are registered to vote.

The aim of both Republicans and Democrats over the next 12 months is not only to win over existing voters but also to register new ones. The Democrats have set a target of 1m registrations.

The Republicans' aim is to maintain or improve on the 30 per cent of Hispanics who voted for Mr Reagan in 1980, against only 10 per cent of the black vote.

They claim Mr Reagan's philosophy of hard work and strong family bonds fits neatly with Hispanic values.

On more specific social issues, they say, the Hispanics mirror Mr Reagan's views by favouring the death penalty and opposing abortion. Black views tend to be precisely the opposite.

The Democrats are not impressed. They believe Hispanics have suffered more than most from Mr Reagan's spending cuts and high unemployment, and that his policies are at best beginning to unite Mexican-Americans, Puerto Ricans and the more conservative Cubans who have been divided on political lines in the past.

Mr Robert Garcia, a Puerto Rican congressman from New York's Bronx district, last week claimed the median income of Hispanics had fallen by 14 per cent in three years and that Hispanic unemployment was now running at 12.9 per cent, against a national figure of 9.5 per cent.

The Democrats believe they can support for Mr Reagan to well below 20 per cent of the Hispanic vote, perhaps as little as 10 per cent. Hispanics are concerned about Mr Reagan's bellicose Central American policies, they say, and while Hispanics may be pro-family, "they also want their families to have enough to eat."

As Mr Garcia puts it, "Mr Reagan, has done nothing other than wave his hands, frown, smile and make speeches. 'You cannot eat charm,' he says."

Back at the White House, however, officials insist the seemingly patronising line about servicing enclaves to the Queen—which Mr Reagan actually did during her California visit earlier this year—usually goes down rather well.

Air force attacks Argentine airline debt agreement

By PETER BAINS IN BUENOS AIRES

THE Argentine air force has publicly expressed its "dissatisfaction" with the terms and conditions of the re-financing agreement covering the \$280m (£187m) foreign debt of Aerolineas Argentinas, the state airline.

The agreement, with a group of foreign banks led by Morgan Guaranty Trust, provides for rescheduling over seven years, with three years grace, at spreads of two points over U.S. prime rate or 2½ points over LIBOR.

The contract will be used as a "model" for the remaining public sector companies, which together need to re-schedule approximately \$7.5bn this year.

An unsigned air force statement said a meeting of brigadiers had "unanimously" expressed their dissatisfaction with the way the debt was renegotiated. The navy also indicated it had not taken any part in the decisions.

The wave of protests has been directed at Sr Jorge Webbe, the Economy Minister and Sr Julio Gonzalez del Solar, the central bank president.

Sr Gonzalez del Solar left for the U.S. on Wednesday, followed by Sr Webbe yesterday.

UAW wins negotiating rights at Toyota-run plant

By TERRY DODSWORTH IN NEW YORK

THE United Auto Workers' Union has won the right to represent 2,500 workers at the planned joint manufacturing venture between General Motors and Toyota in California. It is the first time the union has reached such an agreement in a Japanese-run plant.

In two previous Japanese developments in the U.S., both Honda and Nissan have successfully prevented UAW organisation of their plants.

But in the deal announced yesterday, the UAW has achieved virtually all it asked for in nine months of wrangling over the joint venture, including a commitment that wages will be pegged to rates elsewhere in the U.S.

This is generally taken to mean that they will be paid slightly less than Detroit workers. Similar agreements have been reached at Volkswagen and American Motors plants.

The General Motors-Toyota venture was announced at the beginning of this year and will involve the reopening of a GM plant at Fremont, south of San Francisco.

GM used to produce large cars at the plant, but it is now planning a reopening with a range of

Canada expels Soviet diplomats

By Nicholas Hirst in Toronto

CANADA expelled two Soviet diplomats on September 12 for attempted spying but deliberately kept the expulsion secret for 10 days to avoid risking the expulsions with the condemnation of the shooting down of the Korean Airlines airliner.

Mr John Noble, External Affairs spokesman, said the two diplomats had been trying to buy top-secret high technology, but it was not known from whom or whether the information was military.

The diplomats worked in Montreal. Mr Victor Tsekovsky was with the Soviet trade mission, and Mr Anatoly Solovou worked in the international secretariat of the International Civil Aviation Organisation.

Latin America talks welcomed

By Hugh O'Shaughnessy
THE EEC has given a cautious welcome to the decision by the 26 nation Latin American Economic System (Selas) to seek a resumption of the talks between Latin America and the European Community.

At the end of a three-day ministerial meeting of Selas in Caracas on Wednesday the Latin American grouping expressed "the political will" to resume the dialogue broken off last year after the Argentine invasion of the Falklands.

In April this year Selas laid down strict conditions for the resumption of talks.

Latin American central bank chiefs, meeting in Venezuela yesterday chose Sr Jesus Silva Herzog, the Mexican Finance Minister, as the spokesman for Latin America at the forthcoming meeting of the IMF.

Indian car buyers queue by computer

By John Elliott in New Delhi

A COMPUTER is to be used in New Delhi tomorrow to try to persuade more than 100,000 potential buyers of India's first completely new car since the 1980s that their orders are being handled without any of the corruption and bribery that often accompanied official decision-making here.

Deposits totalling some 500,000 have been pulled in for the car, a Suzuki 800 cc which will sell for around Rs 50,000 (£3,300). This is far cheaper than the old models based on the Morris Oxford and Fiat 1100 of the 1950s which fill the roads at present and cost Rs 80,000 to Rs 100,000.

The car will be made in a factory outside Delhi which will be the first in India to experience Japanese management techniques such as assembly line work.

He insisted that the clauses now objected to were already in the original loan contracts before rescheduling and "all we have done is included them again in the renegotiated agreement."

Although the political parties are furious at the conditions an agreement reached only 40 days before the general elections, none of the main presidential candidates have suggested they should be repudiated.

Few people believe that the first car will be a muddle. The first owners of the car will be regarded with envy and admiration on the assumption that they must have found some way of infiltrating the new era of electronic decision-making.

The full egalitarian potential of the device, which in theory might enable a street tradesman to gain a prestige symbol ahead of a politician or bureaucrat, is in any case to be watered down.

Maruti says that people who are willing to pay extra next year for a de-lux version of the car will be able to jump the computer-controlled queue and take delivery on a "first come first served" basis.

It is expected that the Japanese group will also supply the main model design, which will be based on its Corolla series.

The UAW compromised on the number of workers employed at the plant. When it was closed down, the workforce totalled 4,500.

It also agreed to the formation of a new company to run the plant. This will affect pension rights, which cannot be transferred to GM.

Opening of the plant is currently planned for early 1985, a few months later than the original schedule. But the timing depends on the attitude of the Federal Trade Commission, which is now investigating the agreement under anti-trust legislation on the grounds that it brings together the two largest motor companies in the world. In addition, both Ford and Chrysler are opposed to the agreement.

Maruti is taking half of the proceeds, saying this will reduce the car's price by perhaps 4 per cent, and the other half is being given to the would-be owners.

The company is not expected by the Government to make profits during the first two years on its basic models. It is scheduled to produce 20,000 in 1984-85, rising to 100,000 in 1988-89, and progressively moving from 100 per cent imported parts for the first 100 cars to an optimistic target of 95 per cent Indian-made in five years' time.

Maruti was set up in the 1970s by Sanjay Gandhi, late son of the Indian Prime Minister, and is now controlled after a series of court cases leading to liquidation following his death in 1980. After securing both Europe and Japan for a suitable car to build, Maruti chose the Suzuki 15 months ago.

This decision has had a catalytic effect on the development of the Indian automotive industry. Major car makers are forming other Indian companies with all the major Japanese motor manufacturers to produce commercial vehicles and two-wheeler.

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Approval of the extended fund facility—only the Ivory Coast

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Approval of the extended fund facility—only the Ivory

Coast has a similar programme

—is seen as a sign of IMF approval for the Malawian austerity measures taken over the past three years, since the economy was hit by a combination of worsening terms of trade, disruption of its traditional rail routes through Mozambique, and drought.

The fund said that during the past year, Malawi had achieved a greater degree of financial stability.

• The IMF has approved a standby credit for Liberia and Senegal totalling SDR 55m (£38.5m) and SDR 63m (£42m) respectively.

Overseas News

Marcos warns of 'extreme action'

BY EMILIA TAGAZA IN MANILA

PRESIDENT Ferdinand Marcos of the Philippines warned yesterday that he might resort to "extreme" if the anti-government violence which had rocked Manila continues.

President Marcos gave the warning on nationwide television following Wednesday's riots in which he said 11 people had died. The violence erupted after a peaceful rally by 75,000 protesters demanding President Marcos' resignation following the assassination of Mr Benigno Aquino, the opposition leader.

President Marcos, visibly angered by the riots around the Presidential palace, said in his broadcast: "I warn the opposition—do not force my hand, do not compel me to take the extremes that you already know of."

This was an apparent reference to martial law which he first imposed in 1972, jailing thousands of his opponents including Mr Aquino.

President Marcos said the opposition had misread as weakness his government's tolerance of the protest following Mr Aquino's funeral on August 31. The opposition leader was assassinated at Manila airport on his return from exile in the U.S.

President Marcos warned that he may now instruct the military "to defend themselves with guns."

that broke out when Aquino was assassinated" and which the Filipinos are manifesting in various ways."

The continuing instability in the Philippines with cause concern among the country's allies and its foreign creditors and may increase pressure on President Ronald Reagan to cancel his visit there in November.

The organisers of Wednesday's rally, the Justice for All, Justice for Aquino Movement (Jaja), blamed the Marcos Government for the violence. President Marcos' resignation had further strengthened their resolve.

Mr Lorenzo Tanada, Jaja chairman, said a new coalition which will include all opposition parties is being formed. The coalition would push for President Marcos' resignation and would not participate in the 1984 election for the National Assembly.

Japan may free property market

By Jurek Martin in Tokyo

The Japanese Government is considering dismantling remaining regulations governing foreign investment in Japanese real estate.

Proposals to this effect may be included in next month's promised package, the purpose of which is to reduce international trade friction by opening the Japanese market further to foreign goods and capital investment.

In 1981, Japan removed the statutory provision requiring Ministry of Finance approval for any foreign acquisition of Japanese land.

At present, any foreign company wishing to buy property for housing and office purposes may do so without reference to the Ministry, though investment purchases must be reported to it, as it retains the residual, but unexercised, right to veto.

In practice Japanese real estate experts believe that completely liberalising the property market is an easy concession for the Japanese Government to make and will have little impact.

Certainly, no foreign government has been sufficiently moved or late to complain about protectionism in the Japanese property market.

Officials from the British Embassy, which recently made several suggestions about opening the market to the government without mentioning real estate, said yesterday that by no stretch of the imagination could existing regulations be described as a serious non-tariff barrier.

Total foreign investment in Japanese non-residential land is estimated to have been worth Y170bn (£254m) last year, an insignificant sum given the cost of property in Japan.

Some government officials are said to believe that a pent-up foreign demand for Japanese property does exist, but a leading foreign broker here doubted this.

• Two fresh public opinion polls released in the last 24 hours have suggested that the popularity of Mr Yasuhiro Nakasone, the Prime Minister, is on the rise.

On Monday, the Mainichi newspaper poll found Mr Nakasone's standing at an all-time low, but both Jiji Press and the Asahi newspaper found precisely the reverse.

Different polling methods do make reading the results problematical. Most surveys have consistently found Mr Nakasone running behind his ruling Liberal Democratic party, which is normally given at least 40 per cent public support (versus roughly 10-11 per cent for the Socialist Party).

However, Jiji's survey actually found the Prime Minister running ahead of his party, giving the LDP a mere 31 per cent approval rating.

Brazil's progress report: Trying hard but no light yet at the end of tunnel

Andrew Whitley in Rio de Janeiro assesses the country's third letter of intent to the IMF

THE THIRD letter of intent that Brazil has sent to the International Monetary Fund in just over nine months, in support of an Extended Fund Facility loan of \$4.6bn granted in February, has been made public by the Figueredo Government.

For progress report, part explanation for past failures, the document maps out the policies to be followed and targets to be met over the remaining months of this year and the whole of 1984.

But the Brazilians, having been burnt twice before in failing to meet targets, have given it only a modest scope. There is no reference to 1985 targets, the detailed monthly ceilings for the expansion of the public sector deficit next year are to be filled in later.

The fruits of nearly four months of hard bargaining, near breakdown in negotiations, and secret trips abroad, the programme outlined in the IMF document is clearly aimed at making up for lost time in 1984 and for squandered opportunities this year.

Its heavy emphasis is on the containment of the profligate Brazilian state sector — the hundreds of autonomous state-owned companies and agencies, the bankrupt state governments, and municipalities, and the

numerous development banks which Brazil has struggled unsuccessfully for years to bring under control.

But the letter of intent also highlights the fragile nature of any medium-term calculations over Brazil's balance of payments, given its successive vulnerability to alterations in basic external factors such as the price of oil or changes in interest rates.

Hence, it says, "despite our intention to raise the projected trade surplus to \$9bn, reducing the deficit on the current account of the balance of payments for 1984 to less than \$6bn does not appear manageable."

In those sentences there is simultaneously a plea to Western governments to "do something" about interest rates, an inference that Brazil is breaking its back to stand on its own feet, and

WORLD TRADE NEWS

Japanese agreement near on rescue of Singapore plant

BY CHARLES SMITH, FAR EAST EDITOR, IN TOKYO

OFFICIALS at Japan's Ministry of International Trade and Industry (Mit) said yesterday that they had "almost" reached agreement with the Ministry of Finance on the contents of a government rescue package for the deficit ridden Y200bn (£500m) Sumitomo petrochemical complex in Singapore.

The package will probably include the subscription by a government agency of an additional Y4.55bn to the capital of the joint venture company operating the project's ethylene plant.

Japanese private interests will then be expected to put up another Y23.5bn for the capital of the operating company. The Japanese company, which is similar in size to the Singapore Government, would also voice disappointment with the Japanese offer.

The rescue plan for the Singapore project will mean that some Y75bn worth of the total construction costs of the central processing facility will have been met out of capital contributions instead of out of a mixture of capital and bank loans as was originally intended.

A further Y41.6bn of suppliers' credits may be rescheduled depending on final discussions between Mit and

Tokyo-Moscow trade talks delayed

TRADE TALKS between Japan and the Soviet Union, scheduled to begin in Moscow on October 4, will be delayed by about a week because the Japanese side has not completed its preparations, Reuter reports from Tokyo.

The Foreign Ministry said the postponement of the meeting, the first of its kind since January 1981, was not in protest over the recent shooting down of the Korean airliner.

Israel potash accord

THE Dead Sea Works have signed a 10-year contract to supply 100,000-300,000 tonnes of potash annually to Mississippi Chemical of the U.S., writes L. Daniel in Tel Aviv. The potash is to be shipped to Pasco, on the Mississippi Gulf.

EEC trade barriers

According to a survey of respondents in the American Chamber of Commerce, Belgium reported that the passage of their goods had been delayed by border formalities. A Financial Times report incorrectly stated that just 4 per cent of those surveyed reported border formality delays on the same period last year.

Easing the tangle of world tariff rules

BY NANCY DUNNE IN WASHINGTON

"MY JOB is to define broccolli and steel," says Mr Gene Rosengarten, director of the Office of Tariff Affairs in the U.S. International Trade Commission (ITC).

It is an arduous task, made especially difficult as many trading nations begin a final push to bring into harmony their national tariff classification systems.

For decades the international trading community has struggled with a number of diverse duty classification systems, employing different product categories, numbering systems and organisational formats. These differences often produce nightmarish complications in negotiations of trade disputes and in the preparation of customs and transport documents, not to mention in the analysis of trade data.

But long overdue changes are in the works. The Customs Co-operation Council (CCC), the Brussels-based international body dealing with Customs matters, worked for 10 years developing what is known as "The Harmonized Commodity Description and Coding System". Negotiations were concluded in July and all developed and many developing countries are now in the process of adapting their present tariff schedules to the nomenclature of the harmonised system.

The harmonised system which is emerging is a highly detailed classification scheme which reflects recent changes in and user requirements. Simplified technology, trade patterns and user requirements. Simplified compared with past systems, it is still highly complex document, comprising approximately 5,000 article descriptions, arranged into 98 chapters and grouped into 20 sections.

The proposed format does not impose any requirements for tariff rates. It is a "core" system, which permits individual countries adopting it to make further product subdivisions according to their particular tariffs or statistical needs.

The current international timetable calls for completion

China set to sign French coal study deal

By Collins MacDougall in Tianjin

THE TIANJIN (Tientsin) International Trust and Investment Corporation (Titic) is expecting to sign a contract for a coal mine feasibility study with the French company Charbonnages de France, Paris. Yushenghong, vice-chairman of Titic told the Financial Times.

A French team is due here in November for more discussions, which it is expected to lead to an agreement following a visit by Titic officials to France at the end of last year.

A new mine in the Tianjin area—which is near the coast south-east of Peking—will have an importance well beyond its size since China's big coalfields lie far inland.

Coal deposits north of Tianjin, China's third largest city and a leading industrial centre, have been recently surveyed and are estimated at around 880m tons.

The coal was found during explorations for oil and lies some 600 metres below the surface. It will be used in Tianjin for power generation and gas.

The size of the joint venture is not yet fixed, but a mine with a capacity of 1m tons needs \$100m worth of investment.

William Chislett reports that exporting goods, not revolution, is now vital

Why Cuba is scrambling for hard currency

FIDEL CASTRO once joked that if it was true that Cuba was exporting revolution then the country would have a balance of payments problem.

Whether Cuba is exporting revolution is a contentious issue, but there is no doubt from the drive under way to increase exports to the West and cut imports that Cuba is suffering severe financial problems.

The country is so desperate to earn convertible exchange to earn its services its total hard currency foreign debt of \$9.5bn (£2.1bn) to western banks, which it is resuscitating, that it is prepared to export buses, although there is a pressing need for more of them in Cuba. The country's noisy and uncomfortable buses are packed tight with passengers.

Cuba estimates that the 21-year-old trade embargo imposed by the U.S. has cost the country \$9bn. Cuba is only 90 miles off the southern tip of Florida, but the western share of imports, a small but vital amount needed to maintain economic development, has to come from much further afield in Europe, Japan and Canada at considerable extra cost.

Before Castro's revolution in 1959, three-quarters of exports, mainly sugar, and 65 per cent of imports were accounted for in trade with the U.S. Today the Soviet Union and Comecon countries account for over 80

per cent of total trade turnover and in highly preferential conditions. A U.S. Congressional report last year claimed that the trade embargo has "condemned and will continue to condemn the economy to continued stagnation."

The two countries' sugar-oil deal is the key to Cuba's economic survival. Cuba is paying \$170 a tonne for its Soviet oil this year, according to Sr Miguel Castillo, the deputy trade minister. This works out

at \$24 a barrel, well below the international price. Cuba also receives a discount on this price.

Moscow has "guaranteed" 61m tonnes of oil during 1981-1985 and is allowing Cuba to sell on the international market any oil which it saves from the quota. By using its oil sparingly, Cuba hopes to earn as much as \$200m a year between now and 1985. Sr Castillo said the Soviet Union sells some of the oil on Cuba's behalf and takes a commission.

Cuba pays for its oil with sugar which the Soviet Union buys for 36 cents a pound, compared with the current depressed world price of 9 cents. The country also receives \$1.2m in trade deficit in 1982. This would mean diverting sugar away from socialist bloc countries, unless bumper harvests develop.

Exports in hard currency debt problem. Moscow is beginning to be stretched by the demands made on it by all its satellite states.

Cuba, therefore, has to try to increase its exports to the West, as its trade with socialist bloc countries is limited in soft currencies, and also reduce imports from capitalist countries.

East European air conditioners are replacing Japanese ones and priority is being given to meeting sugar contracts with western countries.

Not only are sugar prices low — although they have started to climb—but also this year's sugar harvest is estimated at 6.7m tonnes, 1.5m tonnes less than last year because of devastating rain.

For example, Cuba has to import \$130m worth of spare parts a year from the West for its sugar industry, which it either cannot obtain from socialist countries or the quality is poor. It is said that a Soviet-made chain for a sugar cane harvester lasts a year and a western one three years.

Cuba is particularly keen to boost its sugar sales to Canada with whom it ran a C\$229m (£123m) trade deficit in 1982. This would mean diverting sugar away from socialist bloc countries, unless bumper harvests develop.

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Cuba is also pressing ahead with marketing its civil engineering and other technical skills.

There are about 30,000 Cubans working in a non-military capacity in Third World countries. Cubans are building a cement plant in Ethiopia, roads in Libya and an airport in Grenada.

There is a potentially sticky problem looming over the price Cuba pays for its Soviet oil.

Officially it paid \$24 a barrel.

If prices continue to drop or even stabilize at their present levels, the price which Cuba

pays will become less and less preferential and conceivably could end up higher than international prices unless changes are made to its pricing formula.

"If we reach the stage where we are paying more I suppose Washington will say we are being exploited by Moscow," quipped Sr Castillo.

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UK NEWS

Housing bears the brunt of Treasury cuts

BY ROBIN PAULEY

HOUSING WILL be hardest hit in public expenditure cuts this autumn. Mr Nigel Lawson, Chancellor of the Exchequer, is planning to cut cash for home improvement grants and to more than £500m off local authorities' capital cash limits.

This will provide Mr Peter Rees, Treasury Chief Secretary, with more than a fifth of the £2.5bn in cuts which he is seeking from departments so that next year's planned total of £12.6bn for public expenditure can be kept on target.

The Treasury argument in favour of so large and potentially controversial a cut in housing is that it merely reflects persistent underspending by councils on their housing capital projects.

In 1982-83 councils underspent the total cash limit of £2.4bn by about £800m in spite of a campaign by Mrs Margaret Thatcher, the Prime Minister, and her Cabinet colleagues urging them "to spend, spend, spend" on capital projects and repairs, partly to aid the depressed construction industry.

One problem for the Treasury was that the former Housing Minister, Mr John Stanley, had Cabinet backing to promise councils that their housing investment programme (HIP) for 1984-85 would be not less than 80 per cent of this year's £1.875bn. This implies a cut of only £375m to £1.5bn.

But, exceptionally, this year specific allocations for home improvement grants were made, and as part of the campaign to reduce underspending councils were told they could exceed those limits and spend as much as they wished on items such as improvements and repairs.

Mr Ian Gow, Housing Minister, and his officials thought they had made a deal with Mr Rees, under which increases in spending on home improvements would be able to continue. But this was countermanded by Mr Lawson, who has taken absolute control of Mr Rees's brief and is insisting that no cuts are to be imposed on concessions.

So this concession - about £500m - will be removed and the lower HIP will be regarded as capital allocations for housing projects including home improvements. The Treasury argument is that this is not in any way a stop on housing capital spending or home improvements and repairs, partly to aid the depressed construction industry.

The cut represents an amount which is, anyway, not going to be spent if past experience is any guide. Councils have at their disposal growing reserves of money from the sale of council houses and land which they had tended to bank rather than spend on new capital projects. Unspent capital receipts now total more than £2bn.

Liberals face rift on defence policy

BY PETER RIDDELL, POLITICAL EDITOR

DIFFERENCES on defence policy within the Liberal/Social Democratic Party (SDP) Alliance and between Mr David Steel, Liberal Party leader, and his activists, were heavily underlined yesterday.

More than 600 delegates at the Liberal Party's annual assembly in Harrogate signed a petition pledging outright opposition to the siting of cruise missiles in Britain.

The petition, organised by a Liberal peace group, reopens a running controversy over the party's nuclear weapons' policy. At the Assembly two years ago, the party was committed to rejecting and campaigning

BP offer heads for warm reception

BY OUR FINANCIAL STAFF

SHARES IN British Petroleum (BP) yesterday surged 8p to 434p, and the City of London was last night confident that the Government's tender offer of 130m BP shares would meet with a very warm response by investors.

Last Friday, the Government announced that it would accept offers

of at least 405p per share, to net more than £500m.

The offer does not close until 10 am today, but the indications last night were that the Bank of England would receive applications at around 430p for about twice the single most important component of the plans to raise £1.25bn this financial year from the sale of state-

owned assets. The Government will retain a 31.73 per cent stake in BP.

• Institutions are being asked to subscribe some £35m to finance the management buyout of two chains of clothing retailers, John Collier and Richard Shops, from Hanson Trust which acquired them as part of the UDS group earlier this year.

Workers plan blockade on GM imports

By Brian Groom Labour Staff

AN ALL-OUT strike threatened by Vauxhall's 14,500 manual workers over pay could begin on Tuesday, trade union officials at the Ellesmere Port plant in Cheshire said yesterday.

Unions are also threatening to blockade ports to halt imports of Vauxhall/Opel vehicles. Plans to seed flying pickets to the docks are well advanced, and local union officials expect to receive official backing from the Transport and General Workers' Union, which would try to enlist the support of its dockers and car transporters' drivers.

The strike is likely to go ahead if the company fails to raise its offer, worth 6.5 per cent over 15 months, at a negotiating meeting today.

Last night Vauxhall was still insisting that the pay offer was final, but there was room for discussion on the duration of the agreement and on fringe items.

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Reversing Britain's decline: The state of British industry reviewed by Sir Peter Carey

Motorfair 1983: Stuart Marshall reports on the latest models

The Christian apprenticeship: Sir Arthur Bryant on the foundations of British society

Great coats for winter: Ann Boyd makes her choice

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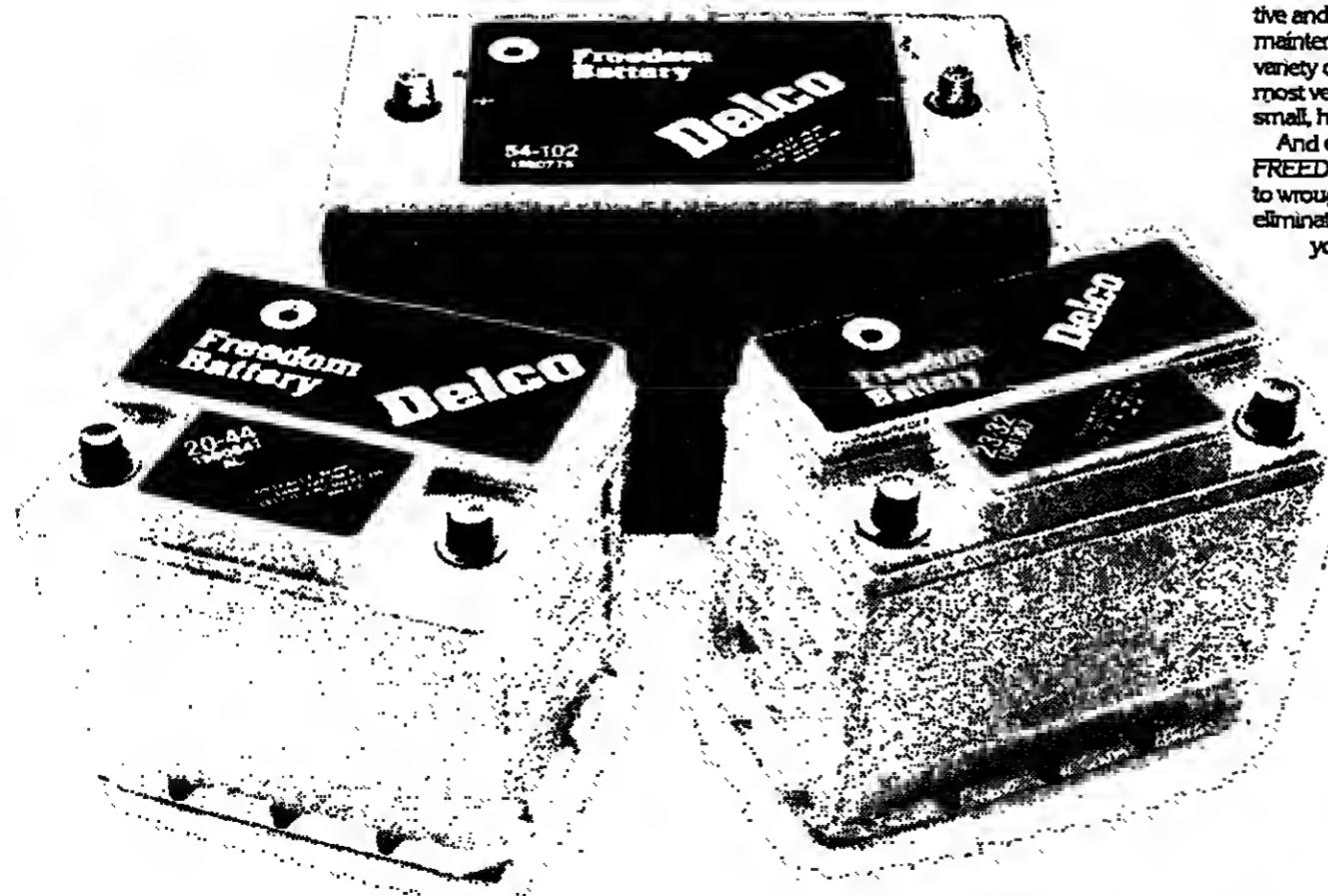
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UK NEWS

Marathon's North Brae plan likely to be approved soon

BY RICHARD JOHNS

THE GOVERNMENT is expected in the next few weeks to approve Marathon Oil UK's plan to develop North Brae, which promises to be Britain's first offshore field producing only condensates, or ultra-light oil.

Marathon submitted its application to the Energy Department in June and aims to start production of condensates in 1988. It estimates the total cost of the project, one of the costliest single-platform developments in the North Sea, at £1.7bn.

North Brae on block 16/7, 130 miles east of the Orkney Islands, also forms part of one of the most interesting complexes in the UK continental shelf.

South Brae, a geologically related though separate oilfield, started production in July. It is currently running at 30,000 barrels a day (b/d) from a single well and should increase to a peak of 112,000 b/d, including 12,000 b/d of condensates, in the first quarter of 1984.

Block 16/7 also includes other oil and gas prospects being assessed by Marathon, in particular the Central Brae structure, which could prove to be commercial.

North Brae should have a peak

production of 75,000 b/d of condensate, with reserves estimated at 200m barrels. Output of associated dry gas would not be scheduled until 1987 because in the early phase of the field's life it would all be required for reinjection to maximise recovery of condensates. Gas reserves are put at a minimum of 600bn cu ft.

The plan is to transport the gas and condensates via the pipeline from South Brae and onwards through British Petroleum's much bigger Forties field system. Condensate and liquid petroleum gas (propane and butane) would be separated at BP's Kinnel processing plant.

At present values, the cost of development is estimated at £1bn, but another £50m has been allowed to take account of inflation. In addition, around £200m will be spent in 1985 on gas sweetening facilities.

Marathon, which has a 39 per cent stake in the venture, is operator on behalf of a group which also includes Brittish, Bow Valley Exploration (UK), Kerr-McGee, Westar Exploration (UK), Westar Oil (UK), LL & E (UK), Sovereign Oil and Gas and Sasa Petroleum (UK).

North Brae should have a peak

Insurers lift share of political risk market

BY CHRISTIAN TYLER, WORLD TRADE EDITOR

PRIVATE-SECTOR insurance of companies' foreign investments and exports contracts against political risk has more than quadrupled to \$35bn in four years, it was claimed yesterday.

The international market in political risk insurance has grown to the point where it could in some areas challenge the traditional dominance of government agencies such as the UK's Export Credits Guarantee Department (ECGD).

According to brokers Berry, Palmer & Lyle, one of the newest entrants to the field, the private sector insured only \$7.5bn worth of investments and contracts in 1979. Premiums income from political risk cover rose from \$14m annually that year to \$90m last year and could reach \$125m in 1983.

The growth of the private market is said to be due partly to pioneers working in London, capital of the world insurance industry, and partly to political upheavals starting with the revolution in Iran four years ago.

The ECGD, which has been watching this development closely, does not believe the private sector

yet constitutes a serious challenge to its own business. But yesterday's figures could lend weight to moves by British brokers, underwriters and exporters to have some of the ECGD's functions turned over to the private sector.

A Government-appointed committee has just started a review of the ECGD's status and operations. This could lead at least to closer cooperation between public and private sectors.

Mr Charles Berry, managing director of the new company, said the international underwriters could offer policies tailor-made to individual exporters with business in politically unstable markets.

The private sector was banding cover for short-term export credit for foreign assets and for barter deals. It could also insure credit extended by importers awaiting delivery of goods from countries where exchange controls were being tightly applied.

Political risks include government default, trade embargoes, import restrictions, expropriation of assets and the like.

Fram merges car filter operation with Fiaam

BY ROBIN REEVES, WELSH CORRESPONDENT

FRAM EUROPE, based in Llantrisant, South Wales, and Fiaam of Italy, are to merge their automotive filter manufacturing operations in a move to create Europe's second largest producer of filters for the motor industry.

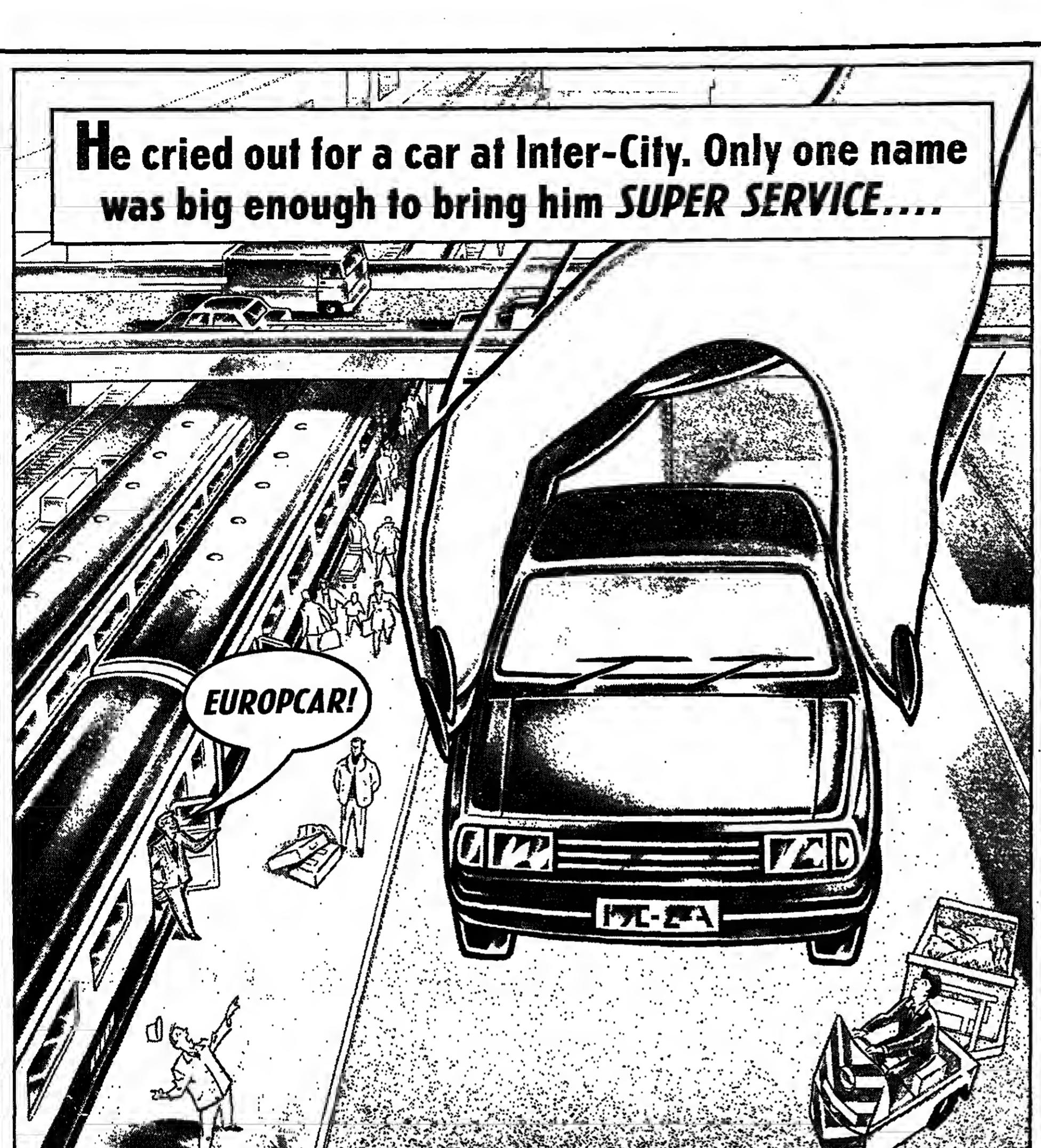
The new company will have a combined turnover of £40m - slightly less than that of the West German filter producer, Mann and Hummel. It will be 60 per cent owned by the Italian holding group CIR, and 40 per cent by the U.S. Fram Corporation, until now the respective parents of the Italian and Welsh companies.

Fram previously produced automotive filters under licence from Fram U.S., a subsidiary of Bendix which, in turn, is now owned by Allied Corporation. The new business will continue to operate as a licensee of Fram Corporation with access to the U.S. company's research, development and production resources.

Mr Emyr Thomas, managing director of Fram Europe's automotive business, said the merger was designed to strengthen the competitive position and improve the job security of employees in both manufacturing operations.

He forecast that by the end of the decade there would be no more than three European automotive filter manufacturers.

Fram Industrial, which employs 45 of the 325 workforce at Llantrisant, will continue to be a wholly owned subsidiary of Fram U.S., but will shortly move to new premises near Llantrisant.



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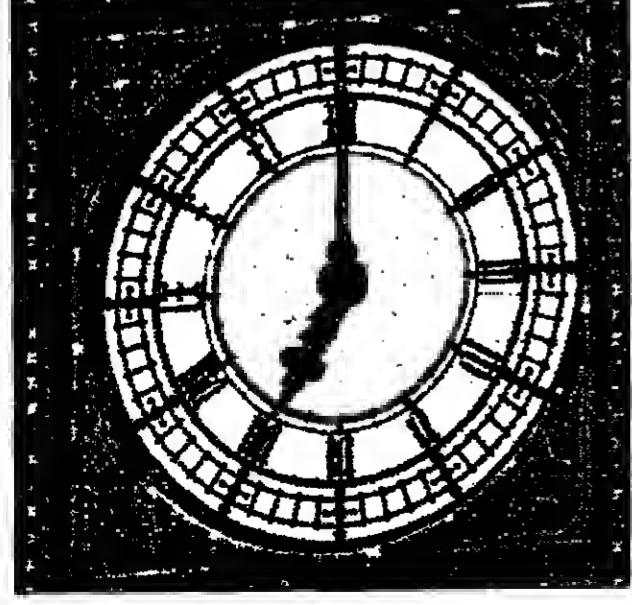
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probably the strongest protection cell in the automotive world.

Superb road holding was also something we treated as a pre-requisite for a sports saloon. So today you'll find all Saabs corner in a way that expensive sports cars do.

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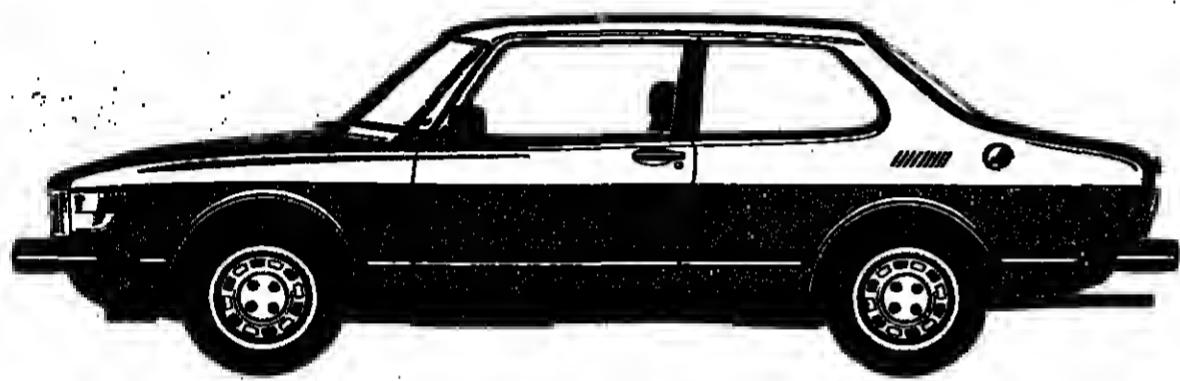
Of course, eventually our competitors started to copy us.

But we haven't rested on our laurels. Recently we've introduced the second generation of turbos called APC (Automatic Performance Control), that have an electronic brain to give even better turbo performance and greater economy.

You'll also notice for the top of our range models we're offering some real luxury features.

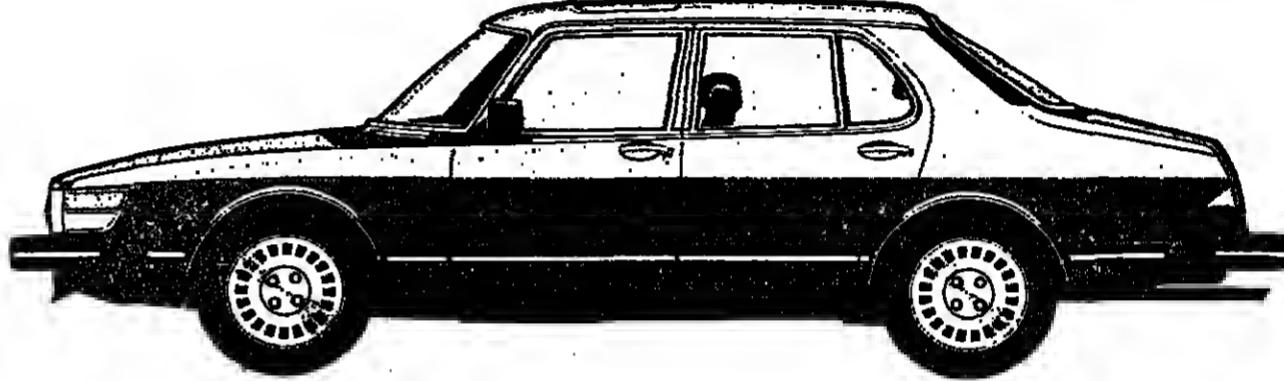
We admit these models start at just over £13,000. But then you'd expect to pay a few more pounds for a true life of luxury.

And you've still got the reassuring thought that if you only meet us half way, you've still got quite a few **SAAB** of life's little luxuries.



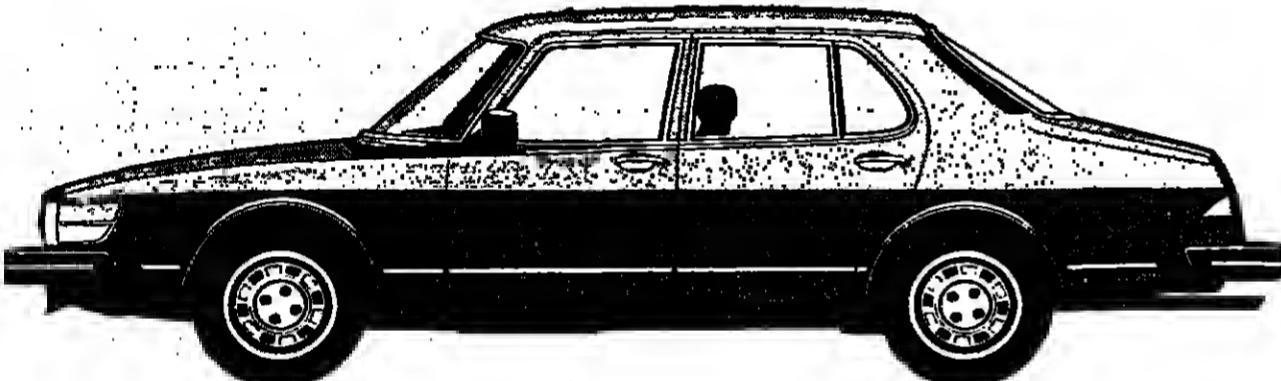
The 99 GL Range From £6,450

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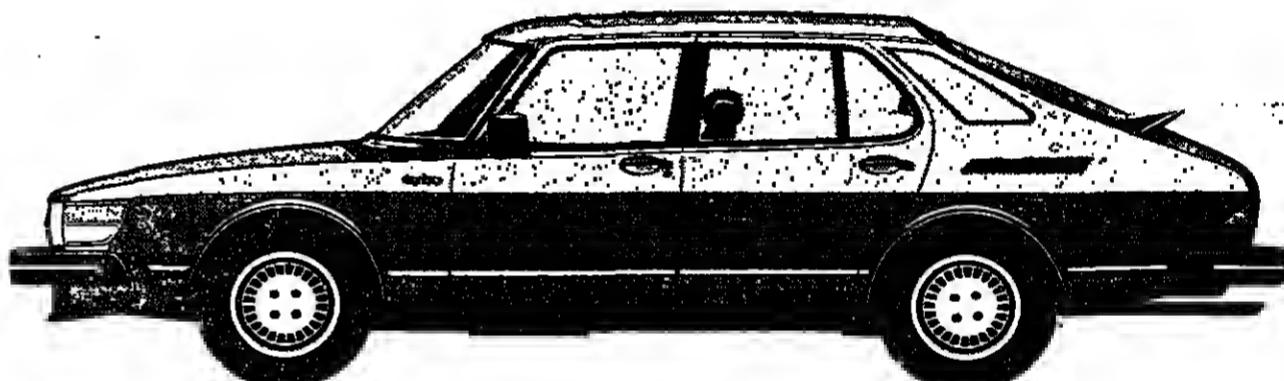
The 900 GLE 4 door From £9,990

The luxury of a smooth fuel injected engine with automatic transmission. Plus electric windows, tinted glass, and luxury upholstery.



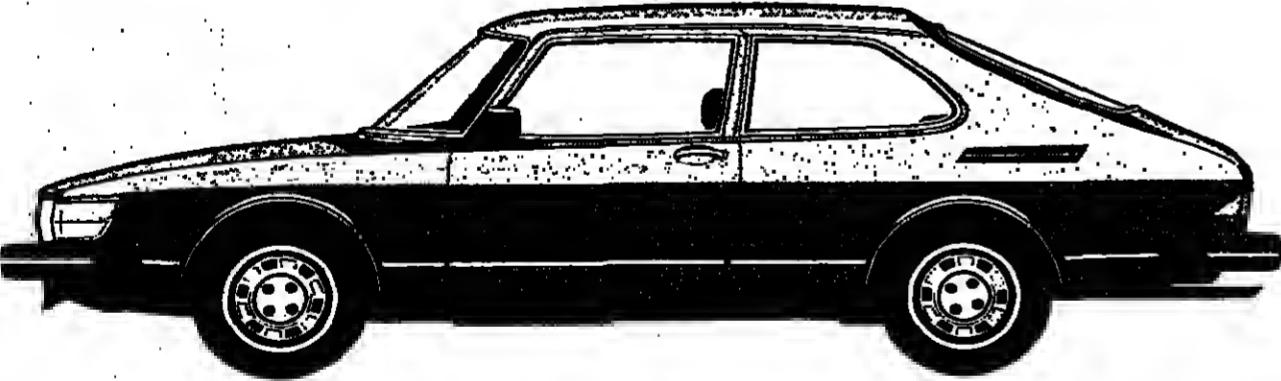
The 900 GL 4 door From £7,320

The added luxury of power steering, remote control mirrors and all round disc brakes.



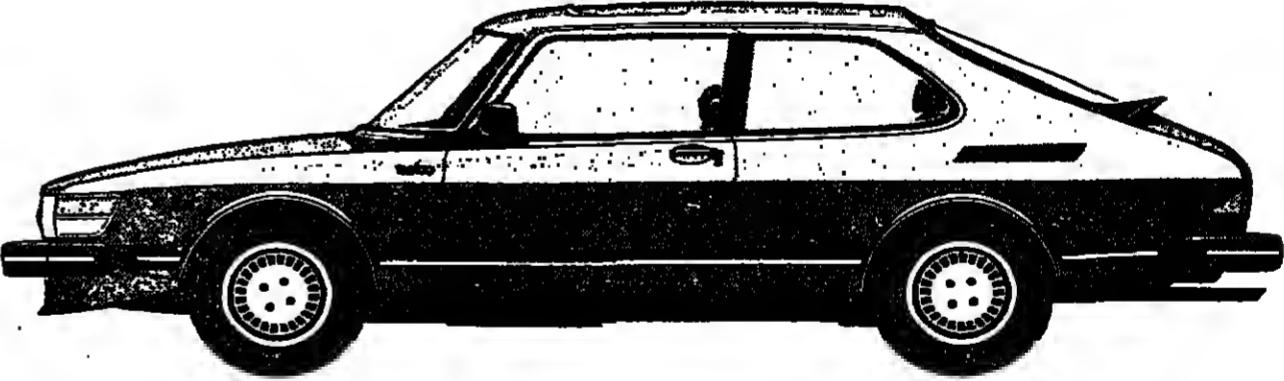
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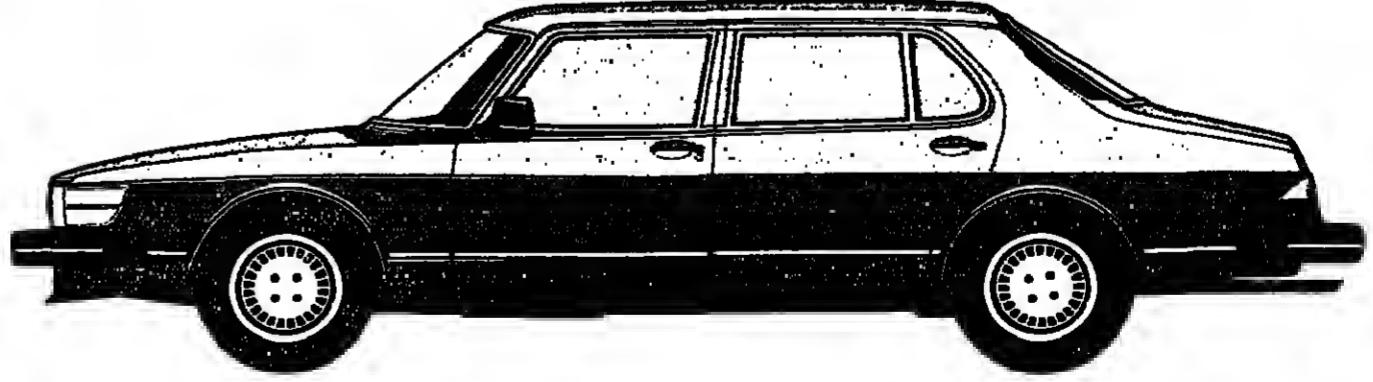
The Saab Turbo SE 3 door From £13,390

The luxurious APC Turbo with leather upholstery, electric sunroof, stereo radio cassette and cruise control.



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The additional luxury of a lively fuel injected engine and distinctive wider wheels.



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Here's how:

If you've read the last few day's newspapers, listened to the radio or watched TV, it must be clear that 'something' has happened to Dunlop.

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What is being sold?

Some parts of the UK tyre division, and the European tyre division, excluding France.

These are being acquired by the Japanese company, Sumitomo Rubber Industries.

Sumitomo and Dunlop are hardly strangers to each other, since the two companies have been co-operating technically and commercially for more than twenty years. Both partners have

benefited, as the Japanese would be first to acknowledge.

How can Dunlop call it a success?

For quite some time the main thrust of Dunlop's business activity has been moving away from tyres.

Just consider how diverse the company has become. You're probably familiar with our golf balls and tennis racquets. But did you know that Dunlop make products as different as carbon aircraft brakes, floating oil hose for the North Sea, Dunlopillo foam - even shoes?

With this deal, we'll be able to invest more time, money and effort in these products all around the world. And nearly all of them are in expanding markets.

How can Sumitomo call it a success?

Sumitomo won't just be buying factory space in Europe.

Their commitment to the Dunlop

دُنْلُوب مُنْتَاجات

brand name is total. It has to be, since it's one of the strongest brand names in the world. In fact, the tyres made and sold by Sumitomo in Japan are branded 'Dunlop'.

As the first Japanese tyre maker to acquire manufacturing facilities in Europe, the brand name is even more important.

Add to that their guarantee of continued technical co-operation, and our ability to operate on a world-wide scale and you'll realise that the future of the Dunlop brand name is guaranteed.

How can you call it a success?

If you drive a car fitted with Dunlop tyres, drive a Dunlop golf ball, hit a Dunlop tennis ball with a Dunlop racquet or sell any of these products (plus 140-odd more), you can be certain of one thing.

They will all be improved as a result of this deal.

Improved products mean better sales. And better sales can only be good news for everyone involved with Dunlop.

And most important of all, if you work for Dunlop, you can rest assured that the majority of the workforce will carry on in the jobs that they hold now.

A success all round?

Obviously, it's not possible to go into every aspect of the deal in the space available here. But it can be summed up like this: it means the continued production in Europe and worldwide of some of the world's finest motor tyres, still bearing the Dunlop name.

It means that Dunlop will have a new chance to go from strength to strength.

And we hope that in the years to come this will lead to the creation of jobs in the UK.

So, we have a new deal for Dunlop, which seems to benefit everyone concerned.

And, take it from us, if we didn't know that it would, we'd never have done it in the first place.

 **DUNLOP**

THE MANAGEMENT PAGE

EDITED BY CHRISTOPHER LORENZ

THE world's most acclaimed management guru sinks back in his chair, wiggles one gnarled finger, and in a strong central European accent pronounces with typical panache: "My best ideas have only one moving part."

Enсlosed in his plush suite at London's Savoy Hotel (his encyclopedic mind knows every detail of its chequered history), Peter Drucker is defending himself against the allegation that his famous aphorisms on management, and a lot else besides, are often simplistic, not to say obvious.

At the age of 74, and with the business world almost as much at his feet as it has been for 40 years, virtually since he arrived in the U.S. from his native Austria (via the City of London), Drucker can well afford to counter such criticism by embracing it. Drawing on the old engineering adage that the most effective machines are those with the fewest moving parts (one of Drucker's most powerful devices has always been the use of analogy), he makes no apologies for simplifying things to the very limit.

"Those are very busy people," he says of the high-powered executives he has been addressing over the past 10 days in Vienna and London, under the auspices of Management Centre Europe. Some of them are specialists in their late 20s or early 40s, bound for greater things in general management, and in need of "broadening out." Others are already at the top, but are besieged on all sides by the overwhelming pressures of running an enterprise.

To the first group, many of Drucker's pronouncements will be new—on Japan's upcoming problems; its marketing strategies; "Kondratieff long-wave cycles"; the inadequacies of Britain's financial system; and so forth. Even in the inadequate amount of time they spend reading about the world outside their companies, the second group will have come across most of the ideas at least once before, whether via Drucker's garrulous outpourings of the printed word (15

books so far, and newspaper articles by the thousand), or through someone else's writings in a management journal or a newspaper (this one?).

But the points Drucker makes will seldom have come over in such a bald and forced way. Even if they have, the odds are that they have now really sunk in. An erstwhile managing director said on Wednesday after listening carefully to Drucker for two days, "It's just like the way I tell my salesman to get through to the customer. I always knock it into them that they must say the same thing at least six times if they want to have any effect. It needs to be put in a different way each time, but without repetition you never really get the message across."

All of which also goes some way to explain the phenomenal and continuing success of Tom Peters and Bob Waterman's provocative *Leadership* whose book "In Search of Excellence" (see this page January 31, 1983) has been high in the U.S. non-fiction best-seller lists for nine months.

Not surprisingly, with its central message of "keep things simple," Drucker is an admirer of the book, though like the true old pro that he is—always ready to knock the competition—he says it might just have gone a bit too far in its quest for effect through simplicity.

But even he can't quite explain why "Excellence," as he puts it, "managed to squeeze sex and cooking off the top of the lists" for so long.

Though the book deals mainly with the success of large corporations, it may be particularly attractive to the

Drucker and the art of studied simplicity

BY CHRISTOPHER LORENZ



Peter Drucker: "I'm really only an old journalist"

mass of new American entrepreneurs which has sprung up over the past few years, all of them even more harassed than the large-company executive, and all desperate not to miss out on the latest holy grail. Its success also reflects growing American disenchantment with the management science school of thought in which most of the nation's business graduates were trained before they were catapulted into positions of greater or lesser power in the body corporate.

But it would be doing Drucker an injustice to lump him too closely together with Peters and Waterman, who are essentially interpreters and classifiers of other people's experience and ideas—very high-class journalists, in other words.

The grizzled Drucker does tend to break into an impish grin on occasion and mutter disarmingly, "I'm really only an old journalist, you know." Some of his pronouncements do have a decidedly journalistic ring about them. Others say the matter in a provocative and revealing way that few journalists

can emulate. Nor, probably Peters and Waterman. After all, 40-year-old Peters is only just learning to earn his spurs in the hot-house intellectual world of academe (both he and Waterman were McKinsey consultants when they wrote the book), whereas Drucker was already sharpening his 30 years ago.

"All of us business academics owe an enormous debt to Drucker," says Professor Dean Berry, who studied and taught at several U.S. business schools before becoming dean of INSEAD in Paris and then chairman of the Centre for Business Strategy at the London Business School. "Here at last was someone who could talk about theory and practice at the same time," recalls Berry.

"His elevated management to the level of an academic discipline. Places like Harvard were ecstatic."

Why Drucker has never actually taught at Harvard has been a mystery to many: he claims to have refused four offers of a professorship from several parts of the University including at least one from the Business School. The way he puts it now, the reason was simple—if surprising: "The place is too academic," he says—precisely the opposite of what the alleged more critics throw at the Business School.

It is when his feet are firmly in the classroom that Drucker is at his element; he says he "loves teaching," but finds supervising theses "a dreadful bore—only one in a thousand is worth looking at, the rest are merely competent." Yet he is staying on as professor of social science at Claremont

mass too closely together with Peters and Waterman, who are essentially interpreters and classifiers of other people's experience and ideas—very high-class journalists, in other words.

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Graduate School, near his home in California, and has just taken on the extra post of professor in oriental art—one of his many extramural interests.

In his London classroom this week, confronting businessmen who had flown in specially from all over Europe, Drucker was if anything even crisper and more incisive than on several visits in the late 1970s. His most scathing comments, appropriately enough at his age, were about the failure of European governments to appreciate how dramatic will be the social and economic impact of the ageing of population throughout the industrialised world.

With the demographic balance shifting sharply from young to old, as the number of young people falls and the rolls of the over-60s explode, "supporting old people will become the central political and economic problem of all developed countries," he declared. The problem would defy all the traditional models and political rhetoric, he warned.

By reducing the retirement age under the pressure of high unemployment, Drucker went on, Europe's rulers were doing precisely the opposite of what they should if impossible strains on public expenditure were to be avoided in the 1990s and beyond. Instead, Europe's custom of letting people retire later, so they can earn their own keep in the meantime.

Because of the fall in the youth population, there would also soon be a dire shortage of manual and semi-skilled workers, Drucker forecast. Within a few years it would be fruitless to worry about the productivity of manual labour, because there just wouldn't be any such workforce—everything would have to be automated, in one case, in Japan, where Drucker had already given up worrying about the problem of labour productivity.

A typically trenchant overstatement, perhaps, but as a simple device for forcing people to face unsettling realities, a classically effective Druckerism.

Dangers of the corporate merry-go-round

ANYONE who has worked for a U.S.-based multinational knows the syndrome well: suddenly issues from on high that the company's structure is to be changed yet again, and within hours, another job is being created and new ones created. Close working relationships are disrupted, and executives are forced to transfer to new locations thousands of miles away.

But like that, it sounds crazy. But it happens with depressing frequency, as top management—often under a broom-wielding new chief executive—continues its restless search for the ideal corporate structure, especially for the non-U.S. part of the business.

Instead, they focused attention on individual decisions and the way they were reached. Advising top management to begin gradually to eliminate the global or local bias in their decision processes, Bartlett advises three steps: promote personnel with the right attitudes and breadth of vision; broaden their positions to "bridge" global and local responsibilities; and change managerial procedures, by designing broader information systems.

If these steps are taken, many old distinctions between line and staff will become blurred, and organisational charts about the locus of power lying in one place or another will become less relevant, says Bartlett.

Flexible forums

Top management should also create decision-making forums that take all sorts of perspectives into account and are flexible, argues Bartlett, in particular by making use of informal relationships between executives. One way to do this, he says, is to use task forces, inter-departmental teams and special committees as a normal part of the decision process, rather than as ad hoc devices.

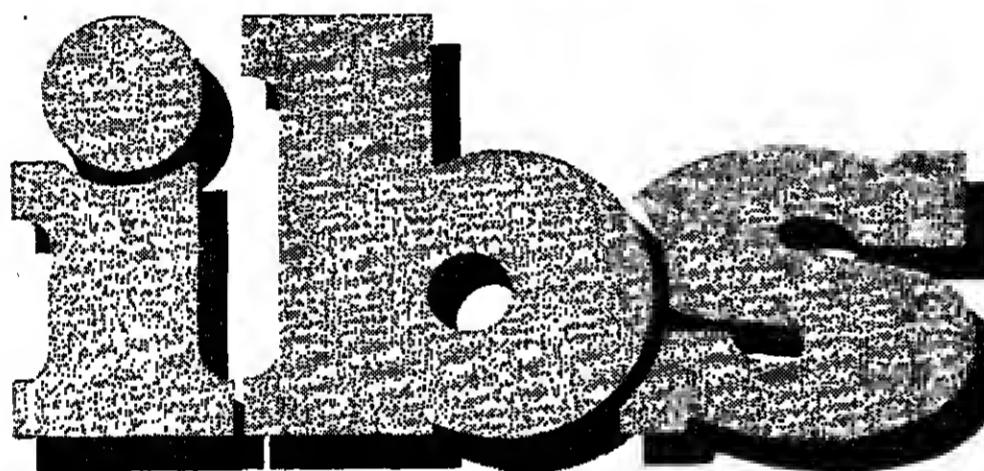
For such groups of executives to operate productively as part of a flexible decision-making process, Bartlett points out, it is necessary to build a supportive organisational culture, in place of one which stresses internal competition.

Successful companies in the sample made sure managers understood that they would not compromise their career opportunities or expose themselves to other organisational risks by adopting a co-operative and flexible attitude, he reports. Many companies, such as Corning Glass Works, have altered management evaluation criteria and modified formal reward systems. Eli Lilly, the U.S. pharmaceutical group, goes as far as to have each manager's performance appraised not only by a direct superior, but also by others with whom he or she works.

By working to achieve a gradual organisational evolution rather than a more rapid structural change, Bartlett claims that a company can avoid much of the trauma associated with reorganisation, and keep managers' attention focused on the issues which are of real importance to the business. Most fundamentally, still, he claims that such an approach discourages managers from seeing both the organisation and their responsibilities as static.

Christopher Lorenz

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THE ARTS

Theatre

LONDON

The Tempest (Barbican): Derek Jacobi takes a short respite from his recent triumph as Cesario to add last summer's Stratford Prospero to the RSC London repertory. A younger magus that is equal, he gives a performance that is technically accomplished and imaginatively adventurous. An entertaining production. (6281785).

Tales from Hollywood (Lyttelton): New Christopher Hampton play about the European emigres working in Tinseltown during the war. A light, witty and pertinent play about the stars in Hollywood's chisel Gable as the highestrated resurrected Odon von Horwath and Ian McDiarmid a predatory, very funny Brecht. (9222252).

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Opera and Ballet

LONDON

Royal Opera, Covent Garden: a marvellous mixture of out-of-the-way operas at the Royal Opera House — the new double bill of Stravinsky's *Nightingale* and Ravel's *L'Enfant et les Sortiléges* (first per- formance) — is a triumph. Linus is the brilliant but also finally unsatisfying production by Gerd Friedrich conducted by Colin Davis, and a revival of Mozart's *La Clemenza di Tito* in the famous Royal Opera staging that has given new life to an opera once deemed cold and undramatic, with a largely new cast headed by Stuart Burrows, Doris Soffel, and the Bolshoi soprano Malyukova Kasarashvili and conducted by Ivan Fischer.

English National Opera, Coliseum: the second new production of a richly promising *Die Zauberflöte* is Wagner's *Die Walküre*, sung in a special "finalene" singing by Nicholas Hock, conducted by the German debutant Herbert Ecker, and led by Kenneth Wollam in the title role. Further performances of the "new" *Ariadne* on Naxos, conducted by Walter Weller, and the last of David Blaik's uneven but rewarding Hailian operatic epic *Toussaint*.

Sadler's Wells (Theatre): this week sees the first London visit by the Buxton Festival, who bring this year's programme to the stage in view of *Vis-à-vis*, *Griegs*, with Cynthia Buchanan and John Mitchinson.

Exhibitions

LONDON

The Hayward & Serpentine Galleries: The Sculpture Show, now in its Arts Council annual review of some particular aspect of contemporary British art — takes new sculpture as its subject, with the personal selections of three invited jurors covering altogether the work of 50 artists. But so wide and various is this field, that this is no definitive show; rather it is its very particularity which makes it so useful, bringing to the domestic public the work of a younger and ascendant generation that has already begun to attract considerable attention abroad. Ends Oct 8.

The National Gallery, Merton at Work: this year falls the centenary of Merton's death, which now, in the knowledge of the great old age achieved by his Impressionist contemporaries, whom he influenced so positively, seems so sadly premature. The great retrospective in Paris this summer clearly demonstrated the infinite richness of his achievement. Here the National Gallery does not give us anything so comprehensive, but takes eight major works across the range of his career, and by simple scholarly exposition, shows us how he set about his business.

PARIS

Musée du Louvre: the Musée of France. In one of its excellent didactic exhibitions the Louvre has assembled, to mark the 300th anniversary of the artist's death, his paintings and drawings — among them the Young Begas — from French public collections. Plans, photographs and engravings help us to simulate the historical artist in his studio. Closely related to the Louvre — October 24.

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NEW YORK

Metropolitan Museum of Art: 75 works from the 20th century collection of Bertrand Thyssen-Bornemisza will include 10 of his latest acquisitions. Featured in the show will be works by Kandinsky, Picasso, Goya.

Pop star Barbara Dickson, very like a young Grace Kelly, is superb as their grief-wrecked mother. (4373686).

Daisy Falls It Off (Globe): Enjoyable romp derived from the world of Argentine novels: gym slips, hocky sticks, curtain raisers, stout men's costumes and a rousing school hymn. Sufficient if you're in that sort of mood. (4371502).

Noises Off (Savoy): The funniest play for years in London, now with an improved third act and a top-class replacement cast. Michael Blakemore's brilliant direction of backstage shenanigans on tour with a third-rate farce is a key factor. (6281785).

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21st New York Film Festival

Featuring 29 films from China, West Africa and Eastern Europe, as well as closer looks in America, Mexico and West Germany, the 21st New York Film Festival is proud of having more international repertoires than ever before. The American is credited with introducing the festival to an even wider audience. (8522650/143).

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Friday September 23 1983

Japan's push into Europe

DUNLOP built the first rubber manufacturing plant in Japan more than 70 years ago, and its pioneering technology helped to shape the world's tyre industry over many years. So the news that this famous British name is selling the heart of its European tyre business to what was once its Japanese offspring inevitably brings a sense of shock.

However, this needs to be tempered by recognising the facts of the case, as well as its positive aspects. Although around a fifth of western Europe's tyre capacity has disappeared in the past five years, far too many plants are still in production. Dunlop had become one of the weakest big companies in the industry, as a result of strategic mistakes in the past 20 years and the long term decline of the British motor industry. Losses in its European tyre business threatened to bleed the whole company to death, and it was in no position to survive a long term war of attrition with financially more robust competitors.

Meanwhile, Japan has become the world's biggest manufacturer of motor vehicles, and a dominating force in the international motor trade. As a result, its component suppliers have been sharpening their technological edge, and pushing their way into foreign markets. The efficiency of their home manufacturing base is such that many companies find it cheaper to serve international markets through export sales rather than by setting up overseas manufacturing plants — even in the tyre industry, where the value added is relatively low. But Japanese manufacturers are beginning to overcome their caution about investing overseas.

Management skills

One somewhat negative explanation is their concern about the imposition of trade barriers and local content legislation. But there is more to it than that. Bridgestone Tire of Japan, which last year bought a big Firestone plant in Tennessee, decided it had to have local manufacturing capacity if it was to increase its share of the U.S. truck market. Its motives included the need to produce tyres suited to the characteristics of American roads, and to improve services to distributors and customers.

Under Firestone's owner-

ship, the plant has been starved of capital and had a terrible industrial relations record; it would have been closed down but for the sale. Its output has doubled in the past year and a big investment programme is under way.

Japanese companies have no monopoly on management skills, and their international forays have not been an unqualified success. They find it difficult to decentralise decision-making from head office, and are seldom willing to put locals into top executive and financial posts.

Yet there is little doubt that Dunlop's surviving tyre facilities have a better record of long term health than their new owners. And although there can be no guarantee that its technical skills will remain centred in Europe over the long term, Sumitomo has at least made a major investment in its research and development facilities, and its brand name. In addition, a millstone has been removed from the rest of the UK company's operations.

Power bases

Over the short term, Sumitomo's investment could prove very expensive; there is a long slog to come before the European industry returns to viability. But the company seems to have recognised that if it is to be a world player in its sector, it cannot remain in geographic isolation. A parallel case is that of Asahi Glass, which has been hit by losses in Belgium and the Netherlands, and the companies which it bought two years ago from BSN-Cervello Danone. Outward investment can be a painful exercise, but it is a necessary quid pro quo for international freedom of movement in trade and capital.

Like the trading links of the world's trading links, the Fund's successes in keeping a lid on the problems have temporarily silenced the proponents of global debt restructuring and other types of international monetary reform, both of which the Fund management has strongly opposed.

Yet if it is now clearer than ever that an IMF is needed, it is less clear that the IMF which is required today is the one which has evolved under its own institutional momentum from the ideas presented by Lord Keynes in 1944 at Bretton Woods.

The biggest doubts, which undoubtedly re-emerge once the Third World debtors regain some confidence, or if political pressures explode in one or more major fund borrowers, focus on the fund's core activity — the design and negotiation of the economic adjustment programmes which borrowers are required to accept in exchange for any use of IMF funds beyond a small basic entitlement of "low conditionality" facilities (which

is the report says, only "by improving the functioning of the labour market and stimulating job-creating investment. It is necessary to apply macroeconomic and selective structural policies simultaneously."

Objective

Easier said than done, of course, but the report is right to defend the role of selective employment policies. The point is that these measures, whether they come in the guise of training programmes, regional policy or employment subsidies, are all capable of being adapted to further a strategic objective.

That objective is twofold: to reduce the cost of labour relative to the cost of capital, a process that would assist the recovery of profits and so of investment. The second part of the strategy is to ensure that the investment so generated is job-intensive.

The OECD has even bypassed a selective employment scheme of its own, whereby companies would be offered marginal investment or employment subsidies in return for signed agreements with their workforces on wage moderation. Although the problems in designing and monitoring such a scheme would be considerable, the principle is the right one. It could usefully be employed, for example, in re-casting Britain's worn out regional aid policies.

Rigidities

Given the crucial importance of avoiding a winter wage push, with the consequent risk of fiscal and monetary retrenchment, the theme of jobs in exchange for pay restraint is one which could be usefully examined in the public sector. Britain's largest employer, the health service, for example, might be a candidate for such an approach.

The OECD report should encourage governments to explore new approaches to employment creation and to review critically their existing tax concessions and subsidies which impart an excessive bias in favour of labour-saving investment.

If the International Monetary Fund did not exist, it would have had to be invented this year. Without the IMF a number of the world's leading banks might by now have been in liquidation, many developing countries would probably be in the grip of revolution or starvation and the industrialised world would be plunging deeper into recession instead of pulling out of it.

Perhaps this is why fewer than usual of the delegates at next week's annual meeting are likely to deliver their traditional diatribes against the IMF, despite the Fund's harsh exactations from the record number of nearly 30 Third World and Communist countries which have submitted to it in the past year. In fact, the (secret) agenda for this year's meeting makes no concessions to the developing countries' invertebrate efforts to soften what they regard as the flinty conservatism of the Fund's philosophical approach.

The only immediate political pressures which the Fund still needs to worry about are those from the U.S. Congress. These are likely to appear once President Ronald Reagan signs himself for the all-out effort required to push an IMF funding bill through Congress, as is almost bound to do by the end of the year. The Reagan Administration's recognition that the Fund has a right to exist is a far more important development of the past year than the obloquy from Congress.

In any case the congressional debate is largely self-cancelling, since it comes in equal measure from both left and right. One side accuses the IMF of "supporting communism," "calmly disregarding the U.S. deficit" and turning developing countries into "loan lusters." The other denounces it for "exporting the policies of the Federal Reserve System" and declares that "if you are jobs, you are against the IMF Bill," to quote Congressman Buddy Roemer of Louisiana.

Beyond Capital Hill, the financial traumas of the past year have certainly strengthened the Fund, its practices and philosophy, against its critics, whether from the industrialised or the developing

No detail of an adjustment programme with even the smallest member, be it Fiji or Haiti, can be agreed without M de Larosiere's personal imprimatur . . .

Where the world's credit is rated

Anatole Kaletsky in Washington examines the IMF's philosophy

most countries in deficit have already exhausted w-r-l before they have a balance of payments crisis.

The Fund unquestionably does have an in-house adjustment "philosophy", although officials insist that "each adjustment programme is tailor-made for its particular borrower."

Indeed the Fund goes to considerable lengths to ensure "consistency" between its programmes for different countries, and "equal treatment of all members" is a principle which officials invoke with almost mystical reverence.

Leaves Washington this means a personal briefing with the managing director. The briefing paper for this discussion, written by the country economists, is circulated to ETR and other specialist departments and finally revised by the managing director personally, is one of the most important and confidential documents in any loan negotiation.

This paper sets out the Fund's true bargaining position, the final aim towards which the country mission is instructed to negotiate. As in any bargain, the Fund's initial offer may be at some distance from the final goal.

The job of reconciling the seemingly conflicting goals of "equal treatment" and "tailor-made solutions" falls initially to the Fund's most powerful group of economists, called the Exchange and Trade Relations Department (ETR). Every Fund mission contains at least one member of ETR. These people are sometimes regarded with a touch of awe even by the mission chiefs, who are Fund officials working in one of five geographical departments.

After M Jacques de Larosiere, the managing director, the next most powerful official is David Finch, the second most influential man behind the overall philosophy of the IMF. Between them, these two gentlemen are, as one official puts it, "the conscience of the Fund." And the Fund bureaucracy is centralised in such a way that no detail of an adjustment programme with even the smallest member, be it Fiji or Haiti, can be agreed without M de Larosiere's personal imprimatur.

Only when a negotiation is completed does the managing director approve a detailed report and statement of conditions which goes to the executive board along with the recommendation for a loan. This is the final stage at which "consistency" is ensured and pre-conditions are set.

When it comes to establishing the fund's bargaining position, the principles of "equal treatment" become more arcane. The

basic philosophy is the same in each case. "First you look at what the capital account can be — then you derive the current account from that," says one official. Having decided what improvement in the current account is required, "in all cases of payments difficulties, the authorities' attention will have to be focused on reducing the level or the rate of growth of demand—which broadly means deflation—and on redirecting resources—which broadly means devaluation." Mr Finch himself explained in a rare public speech last year.

Thus the basic issues of the traditional IMF programme are, first, the balance between deflation and inflation, second, the mix of fiscal and monetary policies required to achieve the desired deflation in aggregate demand and, third, the actions required to ensure that the effects of an agreed devaluation stick, and are not simply dissipated through higher inflation.

At three of these measures are usually unpopular: deflation because it involves higher taxes, lower public spending and smaller real interest rates; devaluation because it means higher import prices and inflation because it often requires cuts in wage-indexation agreements, as it did in Brazil.

Typically governments resist the mix of devaluation (particularly when made to "stick" through disinflation) even more than fiscal and monetary expansion. The preservation of overvalued exchange rates, providing cheap imports of luxury goods and food, is one of the most potent subsidies for the middle classes and the urban proletariat at the expense of the rural population. The foreign exchange scarcity which results from overvaluation also provides an abundant source of corruption for government officials and black market

traders.

While the Fund certainly regards inflation as an evil in its own right, officials say that concern to maintain a country's independence is the primary driving force behind most of the anti-inflationary programmes it recommends. Although declining inflation rates are often projected in three-year programmes, they are rarely regarded as "performance targets," officials point out.

Nevertheless, in practice, the adjustment programmes frequently put considerable stress on inflation control through their targets for public borrowing, credit expansion and monetary growth. If inflation proves worse than projected, these targets, which are set in current money terms, turn out to be tighter than if inflation declines.

While there is room for a lot of bickering on the detailed mix of a fund programme, all these elements are almost invariably involved to some degree.

However, this "typical" methodology begs two fundamental questions, which underlie the new problems faced by the Fund since the late 1970s. Both stem from the fact that the Fund today is called on to perform a very different role in the world economy from the one envisaged by the founding fathers at Bretton Woods.

Instead of merely tiding industrialised countries over temporary current account imbalances, the IMF has been drawn deeply into the task of marshalling and setting conditions for long-term commercial bank lending required to sustain the capital accounts of developing countries. Its traditional focus on rapid current account adjustment has served well enough to get through the first phase of the debt crisis. But a more comprehensive restructuring of international bank lending and the capital accounts

is the new challenge. In the long-run both Brazil and its bankers might well have been better off if the loans had been explicitly arranged for 10 or 20 year maturities and if the pace of lending were maintained over the current recession.

Once the dust has cleared from the first phase of the debt crisis, particularly when the point arrives for countries like Brazil to pay much more to the banks in interest than they will be getting back in new credits, they may ask whether sticking to an IMF adjustment programme is worth it.

If years of healthy export growth under IMF surveillance produce tangible benefits only for bank cash flow rather than for the citizens of Third World countries, there could yet be serious calls for long-term debt restructuring, world financial reform and a new role for the IMF. This week's annual meeting would then mark the end of the beginning for the Fund.

Men & Matters

Posted Price

Charles Price, the new U.S. ambassador in London, is the man who will replace John Louis, the man who is to be his successor.

Price, now 52, spent 26 years as a candy-maker before being given the relatively minor post of ambassador to Belgium two years ago.

He has, however, achieved the rare feat of almost universal acclaim from fellow diplomats in that most diplomatic of capitals, Brussels.

One senior ambassador, who knows him well, says he has done a "magnificent job" for the U.S.

He has apparently developed a close rapport with George Vest, the U.S. ambassador to the EEC and technically his senior.

In an interview Price said he was probably in the candy business for too long. He said he wanted to be thought of as "someone who has seriously endeavoured to pursue a new career."

He got off to an appropriately diplomatic start when asked to comment on John Louis, the man who is reported to have been removed from one of the world's most prestigious embassies under a cloud.

Talking about his friend of 30 years — Price is godfather to Louis' eldest daughter, Kim — Price said: "I think he (Louis) has been unfairly treated by the press."

Room service

Running one hotel would be a headache for most of us. Gerry Morin, a quiet, middle-aged American from Massachusetts, who is the new British-based president of Sheraton's most profitable division running hotels across Europe, the Middle East, Africa, and India, has 47

under his command.

"But this is only the start," he tells me. "In 1983 he is planning to double the division's bedrooms on offer to 25,000 with 64 new hotels."

"We are not in the real estate business," he finds himself forced to repeat as he is asked how such an increase in hotel capacity can be achieved.

Sheraton ideally would not allow any equity at all in the hotels under its management. But in order to realise a project the group will take up to 20 per cent of the equity in a new hotel using its name, together with a tight management contract to run it to Sharaton standards.

The group's biggest project in Britain at the moment is a new Scottish flagship, a 225-bedroom Edinburgh hotel costing £15m which should be ready by January 1983. Sheraton has had to put up money for that one.

After Edinburgh, Morin is looking towide new British hotels in Brighton, Birmingham, Bristol, Glasgow, Manchester, and Cardiff during the next five years.

Given the crucial importance of avoiding a winter wage push, with the consequent risk of fiscal and monetary retrenchment, the theme of jobs in exchange for pay restraint is one which could be usefully examined in the public sector. Britain's largest employer, the health service, for example, might be a candidate for such an approach.

The OECD report should encourage governments to explore new approaches to employment creation and to review critically their existing tax concessions and subsidies which impart an excessive bias in favour of labour-saving investment.

IBM ride

Shopping around for a micro-computer software subsidiary a couple of years ago, John Imlay, chairman of Management Science America, the world's largest independent software house, was favourably impressed by a small U.S. company called Peachtree.

The price seemed reasonable at \$6m. But Imlay's eyes really began to sparkle when the Peachtree management swore him to secrecy and then took him into a room, locked and barred and containing just one small computer.

"This is IBM's new personal computer," Peachtree chiefs explained, anxiously. "We've been commissioned to write software for it, but we don't know how well it will sell."

Imlay feigned shock at the amount of time, people and money, Peachtree was gambling on an unproven venture—and managed to have \$500,000 knocked off the asking price.

Now the IBM personal computer is the great electronics success story of our time.

Peachtree has moved from \$2m to \$20m revenues in less than two years and Imlay has reinforced his company's position at the top of the software pecking order.

And the story has had a bad ending for the original Peachtree managers. They were given equity as part of the take-over deal and the value of their investment has trebled since then.

McCaffrey's new role will be to head the office of the chairman and chief executive of the British Printing and Communications Corporation, the redoubtable Robert Maxwell, former MP whose personal fortunes have soared recently.

The Swiss millionaire's com-

Maxwell's man

When top politicians step down their leading sides do not always find it easy to set off in a different direction. So such problems have beset Sir Tom McCaffrey who ended his reign as the Press Secretary by nailing his resignation to Labour's mast, when James Callaghan made way for Mrs Thatcher in 1979.

Sir Tom is heading for the City of London when his role as chief assistant to the Leader of the Opposition comes to an end with the departure of Michael Foot from the Labour leadership.

McCaffrey's new role will be to head the office of the chairman and chief executive of the British Printing and Communications Corporation, the redoubtable Robert Maxwell, former MP whose personal fortunes have soared recently.

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their exposures in the general panic over Latin American debt. In the long-run both Brazil and its bankers might well have been better off if the loans had been explicitly arranged for 10 or 20 year maturities and if the pace of lending were maintained over the current recession.

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When you visit a Thistle Hotel, you won't find the incredible bulk

TWO WEEKS OF BELGIUM'S STRIKES

Why the unions boiled over

By Paul Cheeseright in Brussels

BELGIAN TRADE unions have been staging the most comprehensive assault on strike-breaker budgetary policies that Western Europe has seen for some time. Although union movements generally have been more quiescent in the face of recession and rising unemployment, the Belgian unions have provided a remainder of the latent power of organised labour.

Since September 9 the strikes in Belgium have paralysed the human race, brought public transport to a standstill, half-shut schools, deprived pensioners and national lottery winners alike of their money and let rubbish accumulate in the streets. Yet they started spontaneously.

It is this spontaneity, harnessed later by union chiefs, that is providing much food for thought in the European capitals.

How can a government handle a simultaneous breakdown in large parts of the state machinery? When are employees likely to say "Enough is enough" if confronted with policies designed to trim the fat off an economy and make it competitive again?

The special circumstances of Belgium make the country a difficult case study. The unions have distinct political loyalties—there are three broad groupings, Socialist, Christian Democrat and Liberal. And, just as the political parties which reflect these persuasions are split into Flemish (Dutch-speaking) and Walloon (French-speaking) wings, so too are the unions.

Until September 9, the Christian Democrat-Liberal coalition Government had a relatively smooth run with the unions. Even in dealing with the painful rationalisation of the steel industry, the Government remained secure against the unions because the Socialist and Christian Democrat groupings could not agree on a common approach.

The public sector strike changed that, at least for a time. It was not that the union chiefs were in special alliance. Rather, pressure for the strike came up from underneath. To regain control of the strike union leaders were forced to cooperate more closely than they have done in the past.

There was a major threat to



Rubbish piles up in Brussels as the strike by public service workers continues

the Government. Its carefully cultivated links with the Christian Democrat unions came under severe strain. The Liberal grouping was less of a problem; it has few members in the public sector.

But the Government, as the sequence of events shows, was slow to spot the danger. The story starts in July.

During that month, the Government passed from bruising internal negotiations on the future of the steel industry and the financing of distinct Flemish and Walloon regional ambitions to consideration of the 1984 budget. It put together a package which involved new attempts to curb the public sector deficit.

As soon as the broad political compromises had been struck, the Cabinet and political party chiefs packed their bags and joined the rest of the nation on holiday. There was little attempt to explain the detail of what was being done: the governed were in the beaches and in the hills. Details of the budget could be worked out in September.

But there were union leaders combing through the budget proposals in August. Early this month there were consultations in the Walloon industrial town of Charleroi about the special problems of the railwaymen who looked as if they would be particularly affected by the

public sector cuts, especially on bonuses and built-in two yearly wage rises. The local union leaders said they would think about a strike in October.

But when the railwaymen themselves heard about how they might be affected by the cuts, they took the matter into their own hands. That was September 9.

But what the Government did not do was to keep the public in any detail until last Monday—10 days after the first strike. By that time it was too late to defuse the unions because they had already widened the terms of the argument.

The initial spark for the strike was concern mostly about the details of bonuses and rises, about whether salaries should be paid at the beginning of the month or, as the Government wants, at the end.

By this week though the Christian Democrat and Socialist unions were listing much broader demands. Generalised, these demands embodied the theme that enough is enough, the public sector and workers have made sufficient sacrifices, the weather should pay more in taxes and there should be more action to reduce unemployment.

Instead of one strand in the dispute, there were two and they were tangled. From the Government's point of view the

readers to a counter strategy to the 1984 budget will be studied on September 20.

Then and later the Government was sticking to the same line. The broad budget plans laid down in July must remain: the deficit could not go above BFRs 30.8bn, and BFRs 8.3bn had to be saved from the system in public service payments.

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The initial spark for the

first thing to do was to separate specific public sector pay issues from the wider issues in the budget.

By yesterday it looked as if this limited aim was being achieved—but at a price.

I suspended talks with the unions on employment about the general shape of the 1984 budget until next week and went into negotiations with the public sector unions. Yesterday the unions were considering the package that emerged Thursday evening.

The package is the price, because the guarantees it offers the public sector employees on pensions inevitably handicap the Government's wider plan to reshape the social security system which has been eating up an increasing share of the Government's budget. So while the Government may be able to claim that its 1984 budget strategy remains intact, its future freedom has been curtailed.

The public sector dispute may be edging towards a finish and this will have an impact on the more general talks about the budget. But the game is not yet over, suggesting a tense 10 days before the Government makes its final decisions on September 30.

In the meantime though, the fabric of the coalition government is likely to be frayed, if not torn. The demands of the unions challenge at least in part with Government's broad economic measures already going in the coalition between the Christian Democrats and the Liberals.

The objective of the Bill is to reduce the supply of meal tickets. In future courts would be instructed primarily to make financial provision in maintenance orders for dependent children, while encouraging courts to facilitate "a clean break" between husband and wife. Although wives would be entitled in some cases to maintenance in their own right for a limited period of "rehabilitation," the Bill removes the present law's objective of requiring that divorced partners be left in similar financial circumstances.

Unsurprisingly, fusillades have been exchanged across the sexual divide about the fairness of these changes. Men point out the difficulties of providing for a second family while still supporting an ex-wife. Women argue that to change the rules midstream is unfair and will cause hardships, especially for older women unable to enter or re-enter the labour market.

In fact there is as little

evidence about the level of maintenance and the degrees of hardship involved in divorce as the seeker after truth had.

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FINANCIAL TIMES

Friday September 23 1983

LONDON ANALYSTS WELCOME FORMER BL CHIEF'S COMPUTER APPOINTMENT

Edwardes to take over at ICL

BY JASON CRISP IN LONDON

SIR MICHAEL EDWARDES, executive chairman of BL for five years until the end of 1982, is to become chairman of ICL, the British computer company which had to be rescued by the Government.

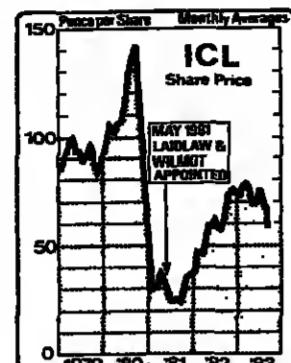
Sir Michael will succeed Sir Christopher Lairdlaw, who has been ICL's chairman since May 1981, just after the government rescue.

ICL said that Sir Christopher, aged 61, believed the time was now right to hand over to a younger man. Sir Michael Edwardes, aged 52, joins the ICL board on 1 October as a non-executive director. He will become executive deputy chairman in April 1984 when Sir Christopher retires.

Sir Christopher Lairdlaw, joined ICL from BP where he was senior deputy chairman. When he leaves ICL next year he will have been with the company three years. His initial contract had been for two years.

Both Mr Rob Wilmot, managing director of ICL, and Sir Christopher were appointed by the British Government after it had rescued the company with loan guarantees of £200m (£300m) in March 1981. ICL is the largest British-owned computer company, with sales of £721m in the year ending September 1982. After losing £55m in 1981, the company is now back in profit. Last year it made £23m pre tax profit.

The two most important aspects of the rescue were the dramatic cutting of costs by slashing a third of ICL's 30,000 workforce and the widening of the product range through



benefit from share options at ICL, which the company said would be "commensurate with his responsibilities".

London analysts' reaction to Sir Michael's appointment was generally favourable, although his shares shed 1p to close at 56p. Some questioned whether Mr Wilmot would get on as well with Sir Michael as he had with Sir Christopher. One broker put it: "Here is one man with a strong, vibrant personality meeting another with a strong, vibrant personality. Like steel meeting flint, there will be sparks. Let us hope they are positive sparks."

Mr Wilmot, the dynamic, workaholic, technological whiz-kid who made his reputation turning round the troubled British subsidiary of the U.S. electronics group, Texas Instruments, was aged only 36 when he joined ICL. He was counterbalanced by the wise and mature Sir Christopher, then 58.

While Mr Wilmot dived into ICL's technology, products and management, Sir Christopher set about reassuring the City of London and the Government about the company's future. Sir Christopher's role in rebuilding confidence in the company has been highly praised in the City. His role was crucial in two rights issues needed to restructure ICL's ailing balance sheet.

As one analyst close to the company put it yesterday: "Sir Christopher brought weight and sagacity with his experience from BP while

Rob had silicon charging through his veins."

After being much heartened, and relieved, at the rescue of ICL, the view of the company has been falling over recent months. There are a number of reasons:

- Problems with some of the collaborative deals. The Fair computer has not been a success. More important Mitel, one of the leading manufacturers of private telephone exchanges, ran into difficulties with its new powerful digital exchange which ICL was to sell as part of its move into office automation.

- Industrial relations problems which threatened in the summer.

- ICL was seen to lose some important contacts. One of the most alarming bits of news was that it could be losing a big contract at British Telecom. At one point it seemed as if the state-owned telecommunications group was going to adopt an American-developed software package for itemised billing to customers, which would probably use IBM computers.

- IBM's pricing and new model policies. All the leading mainframe computer companies have been badly hit by the new "mean and lean," IBM which has taken a very aggressive stance. Only a few days ago, IBM announced another series of price cuts and new models which are very hard for other manufacturers to follow.

- ICL's shares have been affected by the general weakness of the electricals sector on the London stock market.

Paris will need extra cash for defence budget

By David Housego in Paris

THE FRENCH Government is expected to introduce a supplementary defence budget in December to finance the cost of military operations in Chad and Lebanon.

This emerged yesterday after M. Jacques Delors, the Finance Minister, had confirmed before the Finance Commission of the National Assembly that the operations would require additional budget allocations.

Officials said yesterday that the Defence Ministry was currently bearing the cost out of its reserves. These are credits

already voted for items such as fuel stocks or spare parts but so far unused.

The Ministry of Defence is now costing the operations, which represent France's largest deployment overseas since the Algerian war. France has 2,000 troops in Lebanon and 3,000 in Chad.

Opposition deputies have put the cost of the French involvement in Chad at FF 200m (£24.8m) a month, and of France's participation in the multinational force in Lebanon at more than that. The French contingent is now supported by the aircraft carrier Foch in the Eastern Mediterranean and by transport ships.

The major cost in Chad was the initial expenditure in transporting troops and equipment in August. Since then, costs have been running at a lower level, though there is additional expenditure since troops serving in Africa, for instance, receive a bonus.

In the present climate of financial stringency, the Government will be anxious to keep supplementary budget as low as possible.

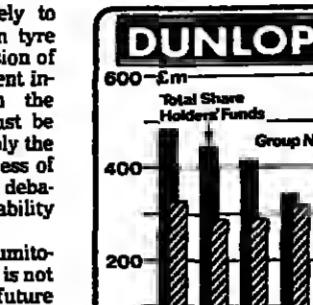
In part, this will be done by shifting some of the costs of the war on to other ministries. Officials said yesterday that the Ministry of Cooperation and Development would certainly be called on to bear part of the expenditure.

In all, France has some 30,000 troops currently abroad. These include some 2,800 in New Caledonia, 3,500 in Djibouti, 3,300 in Central and West Africa apart from Chad, 3,000 in Mayotte and Réunion, and 4,500-5,000 in Panama and Canada.

French military planning now

THE LEX COLUMN

Rising sun behind Fort Dunlop



Dunlop's

decision effectively to withdraw from the European tyre business is as an admission of defeat as any Britain's recent industrial history. Yet, from the group's vantage point, it must be the sensible - and very possibly the only - way to stay in a business of any kind. The European tyre debate has long threatened the viability of the whole company.

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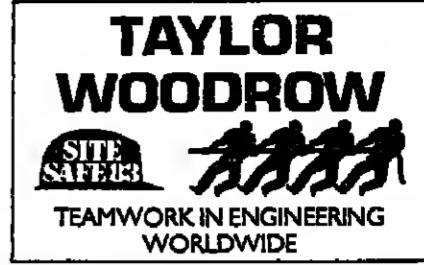


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SECTION II - INTERNATIONAL COMPANIES

FINANCIAL TIMES

Friday September 23 1983



Pennzoil clears way for \$4bn oil and gas 'war chest'

BY PAUL TAYLOR IN NEW YORK

PENNZOIL, the Houston-based energy and mining company, said yesterday that it had formed a new \$500m joint venture oil and gas production company with a group of private investors in order to acquire producing oil and gas properties either from individuals or in corporate form.

The innovative deal will effectively enable Pennzoil to leverage its own capital to make major acquisitions. Together with the new company, Proven Properties Inc (PPI), Pennzoil will have a \$4bn cash "war chest" to buy new energy properties.

Mr Hugh Liedtke, Pennzoil chairman, said yesterday that PPI should be able to finance acquisitions "in the range of \$1.5bn." He added that Pennzoil itself had a recently renewed \$2.5bn production line of credit which together "should total enough to enable the new company to compete effectively in making these acquisitions."

The company, which has recently been widely rumoured to be on the acquisition trail, added that its board and management "feel that major opportunities exist to purchase producing properties now and in the future on reasonable terms."

Pennzoil will operate the new company under a management contract with PPI.

Trilogy aims for 10% market share

BY DAVID MARSH IN PARIS

TRILOGY Systems, the newly formed California-based computer company which aims to challenge world leader IBM in the high-performance computer market, hopes to capture 10 per cent of this fast-growing sector by the time it makes its first shipments in 1986.

This was stated yesterday in Paris by Dr Gene Amdahl, Trilogy's founder and chairman, who with his previous company, Amdahl Corporation, has already built up an impressive record of competition with IBM.

Dr Amdahl is in Europe partly to help promote to European banks and investors Trilogy's forthcoming U.S. stock offering planned for next month. In an underwriting managed by Merrill Lynch, Trilogy will be offering to the public around 5m shares or 12-15 per cent of its stock, expected to raise about \$100m.

This is in addition to the \$240m of capital already arranged from all sources to back Trilogy, Dr Amdahl said.

Trilogy also includes among its shareholders three internationally active computer companies trying to make inroads into IBM's world dominance. They are Digital Equipment, which holds about 9 or 10 per cent, Sperry with 15 per cent and the French national computer group, Bull, with 9 per cent.

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New twist in Holmes à Court's BHP bid

By Michael Thompson-Noel in Sydney

MUR ROBERT Holmes à Court, the Perth tycoon, played another card yesterday in his offer for shares in Broken Hill Proprietary (BHP), Australia's biggest company.

He said that Bell Group, his master company, would pay A\$40.01m (\$35.5m) for the assets of Wigmore, a recently acquired Bell Group subsidiary, through which Mr Holmes à Court launched an audacious share-swap offer for BHP.

BHP directors have firmly rejected Mr Holmes à Court's overtures, claiming the offer is a capital raising "device" using BHP shares as its medium.

Wigmore's main asset is the Caterpillar earth-moving equipment franchise in Western Australia.

The revised offer for BHP, unveiled this week, is two Wigmore shares, plus A\$1 cash, plus a free option to subscribe for one Wigmore share at A\$1.40 for each BHP share.

Bell's A\$40.01m offer for Wigmore's assets puts a value of about A\$6.20 on each Wigmore share, and thus a theoretical value on the BHP bid of A\$13.40 per BHP share, plus the option.

At one stage yesterday, BHP's share price slipped back to A\$12. Mr Holmes à Court has therefore, more than caught up with recent gains in the BHP share price, and restored credibility to his manoeuvring, which initially generated little but scepticism.

At one stage this year, BHP shares were trading at A\$6.10.

Weaker third quarter for Chrysler

THIRD-QUARTER earnings at Chrysler, the third biggest U.S. motor manufacturer, would be the weakest of the year, Mr Lee Iacocca, Chairman, told Reuters in Detroit.

In the first half of the year Chrysler earned a record \$1.824m or 54.72 cents a share on sales of \$8.67bn. However, third-quarter earnings will only be "adequate."

Mr Iacocca said the fall in earnings would be caused by plant closures to enable changeover to assembly of 1984 models of vans and sports cars. However, this investment would pay off handsomely in the fourth quarter, which would be a "barn burner."

Payments of quarterly dividends to common stockholders - the last was in the 1979 second quarter - were not likely this year, he said.

"Hopefully it will occur in 1984 but I wouldn't want to commit to that."

Last week Chrysler said it would resume payment of dividends, including arrears, to preferred stockholders by December.

Hughes Tool sees recovery

By Our Financial Staff

HUGHES TOOL, the world's leading producer of oil and gas drilling bits, is likely to return to profitability in the fourth quarter followed by a "real pick-up" in 1985, according to Mr James R. Lesh, chairman.

However, the third quarter is expected to show a loss following the full-year slide from a \$112.5m net profit to a \$22.4m loss.

Price increases will help the recovery. Hughes' rock bit plant at Houston is producing half the level needed to meet current sales as stock are cut.

Last year the group was hit by the steep fall in U.S. drilling activity and net profits plunged from \$255.2m to \$147.6m.

WEST GERMAN BANK ENTERS WIDER ARENA WITH FRESH CONFIDENCE

NordLB finally lays the ghost of Rollei

By JOHN DAVIES IN FRANKFURT

NORDDEUTSCHE Landesbank (NordLB) long haunted by the Rollei camera company debacle, has found an exorcist in the youthful form of Dr Bernd Thiemann.

Since he became chief executive two years ago at the age of 38, the West German publicly-owned bank has paid off, ahead of time, the remainder of the DM 250m (\$93.8m) state aid which it received to help cover its Rollei losses.

He is now taking the bank - its image polished and confidence restored - into a wider international arena by preparing to set up an operation in London, long after many other German banks have become active there.

Lond will be tapped as a source of dollar funds, supplementing the bank's present international activities spearheaded from its Hanover headquarters and its Luxembourg subsidiary.

Dr Thiemann, who is the youngest chief executive at West Germany's 11 Landesbanks and one of the youngest top bankers in Europe, presides over an institution whose assets at June 30 were put at DM 58.2bn. It is 80 per cent owned by the Government of Lower Saxony and 40 per cent by regional savings banks.

NordLB now claims to have moved ahead of the Hessische Landesbank to third position among the Landesbanks in terms of assets following a merger operation in Bremen which gave it a 75 per cent stake in a new credit institute.

At one stage yesterday, BHP's share price slipped back to A\$12. Mr Holmes à Court has therefore, more than caught up with recent gains in the BHP share price, and restored credibility to his manoeuvring, which initially generated little but scepticism.

At one stage this year, BHP shares were trading at A\$6.10.

AT&T to cut long distance charges

By Our New York Correspondent

AMERICAN Telephone and Telegraph (AT&T), the U.S. telecommunications company, is planning to cut its long-distance tariffs by between 10 and 15 per cent at the beginning of next year to coincide with the divestment of the Bell operating companies.

The proposals are a direct result of the dismemberment of the Bell system into eight parts, of which seven will run regional telephone services. Under the present organisation, local telephone networks are subsidised by long-distance charges. This subsidisation will disappear in favour of a more market-orientated tariff structure once the reorganisation takes place.

AT&T said that the decision to slash rates would cost it around \$1.75bn a year in revenue and that its ability to achieve the reduction would depend upon no changes or delays in implementing the Federal Communications Commission's access charge order - relating to the charges which are to be levied on the transfer of calls from local to long-distance services.

The Bell operating companies are expected to file tariffs for access charges by the end of this month, and AT&T stressed that its own planned long-distance reductions depended upon these proposed rates being authorised.

AT&T will be under heavy competitive pressure from expanding long-distance carriers, such as MCI, to bring down its rates once it is operating as a separate unit. But there has been considerable criticism in Congress over the projected rise in local tariffs, on the grounds that telephones are a valuable social service.

Any attempt to hold down these charges for political reasons could well rebound on AT&T, since the local companies might want to raise additional revenue by increasing the access charges to the long-distance supplier.

Avco earnings ahead

By OUR FINANCIAL STAFF

IMPROVEMENTS in three out of its four main divisions helped the diversified Connecticut-based group Avco to continue its profits upturn in the three months to August.

Net profits for the quarter were up from \$22.02m to \$28.31m, or from 92 cents to \$1.18 a share, taking the nine-month total to \$76.56m against

\$63.23m, or \$3.17 against \$2.82 a share.

Significant gains in financial services, propulsion systems and aerospace technology more than offset a fall in operating profit in management services.

Third-quarter sales were up 17 per cent, taking the nine-month total to \$2.01bn, against \$1.78bn.

Swire Properties up

By ROBERT COTTRELL IN HONG KONG

SWIRE Properties, the main quoted subsidiary of the Hong Kong-based Swire Pacific group, has reported a 10 per cent rise in profits for the first half of 1983.

Net profits of HK\$210.2m (U.S.\$25.5m) compare with earnings of HK\$176.9m reported for the first half of 1982 and HK\$18m for 1982 as a whole.

AUGUST 1983

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INTERNATIONAL COMPANIES and FINANCE

Altech continues to grow

By Gert Johannesburg
Correspondent

ALLIED TECHNOLOGIES (Altech), the broad-based South African electronics company continued to grow strongly in the six months to August 31, 1983.

Sales rose to R172m (\$155.4m) from R147m in the corresponding period of 1982, while the first-half pre-tax profit increased to R34.4m from R27.2m. Sales were R286m in the financial year to February 28, 1983, while pre-tax profit was R54.5m.

Mr Bill Venter, the chief executive, said that the first-half advance was almost entirely the result of internal growth by investment in new product areas and import substitution. He says that this provides further growth opportunities and he expects higher levels of activity throughout the company during the current half year.

In the first six months a R35m facility for making advanced telephone exchanges was opened

ANI has strong year despite weak economy

By MICHAEL THOMPSON-NOEL in SYDNEY

AUSTRALIAN National Industries (ANI), whose interests include heavy engineering, forging and car retailing, achieved a 15.8 per cent boost in net trading profit for the year to June 30, to A\$34.1m (\$30.3m), on turnover that was 43 per cent higher at A\$151m.

A further increase in profit was expected in 1983-84, said Mr John Laird, managing director, though he could "not see any recovery in the year to June 30 was 5 per cent higher at a record A\$24m (\$21.4m). That was before an abnormal item, arising from a change in accounting procedure, which lowered the net profit by

would be at the expense of its competitors.

Final dividend is a steady 9 cents a share for a total of 15.3 cents (previously 15 cents).

• The State Bank of New South Wales said yesterday that net profit in the year to June 30 was 5 per cent higher at a record A\$24m (\$21.4m). That was before an abnormal item, arising from a change in accounting procedure, which lowered the net profit by

A\$0.5m. It said the adjustment would be a one-off charge.

Mr Nicholas Whitlam, the bank's managing director, said that in the second half of 1982-83, "anticipated management expenses were substantially reduced, fees and commissions grew rapidly, and management's net interest in come improved."

The State Bank's share of trading bank deposits NSW at June 30 was 17.9 per cent (17.3 per cent previously).

Arco plans to sell polyethylene unit

ATLANTIC RICHFIELD, the seventh largest U.S. oil company, plans to sell its polyethylene business, part of its Arco Chemicals division, to National Distillers and Chemicals, a major producer of low density polyethylene, writes our New York Staff.

Terms of the agreement, due to

be finalised by November 15, were not disclosed. However, Arco Chemicals said if the deal goes through it would represent its withdrawal from the polyethylene business. Arco ended production of low density polyethylene at the Port Arthur plant last year.

GOLD FIELDS of South Africa Limited

(Incorporated in the Republic of South Africa)

Chairman's Review

The long-standing faith of Gold Fields of South Africa Limited in gold was the primary reason for earnings increasing by one-third to a new record level of 1 076 cents per share for the year under review. At the year end the consolidated net asset value was R2 994 million, more than double the corresponding figure at 30 June 1982 when the stock exchange prices of most of the group's major investments were at a cyclical low point.

WORLD ECONOMY

Once again, the year under review has been dominated by economic events in the United States. The tight monetary policy, which has been pursued by the Federal Reserve Board over the past two and a half years, has had a fundamental impact on the United States economy and the many inter-related economies around the world. In the United States the rate of inflation was reduced further during the year to a level of 2.6% at the end of June 1983 and high real interest rates continue to prevail. A consequence of the interest rate structure has been a further strengthening of the dollar in international markets which has encouraged a major capital inflow into the United States to take advantage of the attractive opportunities to invest in fixed interest securities. The recovery in that economy, which is primarily consumer-led, has been stronger than generally expected and, to the surprise of many, has taken place while interest rates have remained at historically high real levels. Those industrialised countries which have followed comparable monetary policies and have achieved similar reductions in their rates of inflation, are beginning to show signs of economic recovery. On the other hand, those countries which have not taken appropriate steps to reduce their rates of inflation are languishing in the doldrums and have little prospect of benefiting significantly from the current recovery cycle.

The future economic welfare of the developing world continues to be a source of major concern. The size of the debt burden of those countries, particularly in Central and South America, shows no sign of reducing. International efforts by the International Monetary Fund and other public and private financial organisations have been directed towards stabilising the economic position of these countries. It is to be hoped that the necessary economic policy adjustments can be made in the individual countries in such a manner as to enable them to meet their debt servicing requirements without surmounting massive social and political upheavals. It is apparent that many of these countries will have to undergo prolonged stabilization periods before they can contemplate resuming even modest development programmes. The forced change will inevitably have a significant effect on the growth of the world economy over the next decade.

SOUTH AFRICAN ECONOMY

The downturn in the South African economy has continued to gather momentum under the influence of world economic developments. In the last six months the downturn has been accentuated by the consequences of the major drought which has had a dramatic effect on the important agricultural sector of the economy. Directly and indirectly this has had a serious effect on that portion of industrial activity which is agriculture orientated. In addition the drought threatens an even broader base of South Africa's economic activity as a result of the potential disruption in the Eskom power supply. Crash programmes are under way to alleviate the hardship being suffered by the agricultural sector and also to mobilise as much of the country's water resources as possible to prevent a disruption in power supply.

While the intention of the South African authorities has been to pursue a strict monetary policy, this intention has not been carried through in practice. As a result the money supply has continued to grow at a rate which is well in excess of that applicable to our main trading partners. As a consequence the South African inflation rate continues at a high level. The June 1983 rate of 12.4% compares unfavourably with the rates of the major industrialised countries. Related to the South African economy, the realisation that inflation has to be reduced markedly. Monetary policies have been adjusted recently to combat an all-out attack on the critical elements of the economy. In my view the short-term price which has to be paid as a consequence of the stringent monetary policies which are now being applied will prove to be small compared with that which would arise from a continuation of the accommodating policies of the past. Failure to bring inflation under control can only lead to an ever-worsening cost spiral with the inevitable consequence that the value of the rand will continue to decline in world markets. Under these conditions, it will be impossible to sustain the level of long-term growth which is necessary for the advancement of all South Africa's people.

MANPOWER

During the year under review there have been a number of significant developments in the manpower field in the mining industry. In particular, progress has been made in the important area of eliminating discrimination. An agreement has been reached between the Chamber of Mines and the Underground Officials' Association which provides for the elimination of discrimination in occupations falling within the orbit of that Association. In the past the group has worked closely with the Association and welcomes the new developments which, in turn, provide for all employees performing work falling within the scope of the Association to become members of the Association. This agreement led to the withdrawal by the Minister of Manpower of Job Reservation Determination No. 27 which had previously reserved occupations in the sampling, survey and ventilation departments for white employees only. The last remaining

legal obstacle to the elimination of discrimination in the mining industry is the contentious "scheduled person" definition of the Mines and Works Act.

Group mines have recently appointed a number of black employees and it is to be hoped that they will be as successful as their coloured counterparts who were appointed at an earlier stage. The group's apprentice training has a high reputation for success based upon its insistence on a high standard of work being performed by its apprentices. The training programme is now non-discriminatory and entrance to it is based strictly on merit.

Two non-white trade unions gained official recognition within the mining industry, viz. The Federated Mining Union and the National Union of Mineworkers. Although these unions represent a very small proportion of the non-white work-force, they were entitled to participate for the first time in the wage setting process for non-white employees. It is to be hoped that this new development will evolve in a responsible manner for the benefit of all concerned. Towards the end of the year the National Union of Mineworkers was granted recognition on the Kloof mine in respect of certain classes of employees and accordingly the group was intimately involved in the new development.

GROUP OPERATIONS

The year under review has been dominated by the higher gold price in recent terms which has had a favourable impact on the group's operating gold mines. This has provided welcome relief to those mines which had been under considerable pressure in the preceding year. The improved financial circumstances have enabled mine managements to concentrate on the critical areas of improving operating and financial efficiencies while at the same time continuing their drive to improve safety in the working environment. The high prevailing inflation rate makes the drive to improve efficiencies an extremely high priority and it is pleasing to record that managements are progressively responding to the challenges which lie before them. Inevitably the resource vanes from mine to mine but I believe that the example set by the most progressive managements is acting as a stimulus to those which have been slower to react.

Most of the group's coal and base metal operations have continued to operate under difficult market conditions. The markets for coal and lead have continued to deteriorate while only zinc has started the recovery process. In recent months Zinc Corporation of South Africa Limited became the first company in the group to be seriously impacted by the effects of the drought. It has been necessary to curtail the scale of operations due to the significant drop in the demand for its by-product sulphuric acid as a result of the substantial reduction in the off-take of acid by the fertilizer industry.

NEW BUSINESS

During the past three years the group has increased the emphasis on the need to seek new business opportunities. This thrust is aimed at two targets, first, and by far the more important, is the finding of new mineral deposits which can be economically exploited and the development of metallurgical processes which will permit the economic upgrading of mineral products. Inevitably developments in these areas have a long lead time as there are no short cuts to the systematic investigations which are required prior to assessing the economic feasibility of any project. It is inevitable that there will be many disappointments en route but the value of success is great and fundamental to the long-term development of the group.

The group is fortunate in having a number of interesting projects which have progressed to the stage where the mining detailed, lengthy and also expensive further investigation. In the past attention has been made of the major coal reserves which the group possesses. These have been supplemented during the year under review and considerable time is being spent on examining alternative strategies for turning these reserves to account. I do not see any quick solutions to the problems which face the South African coal industry in its endeavours to become a major force in world coal markets and, therefore, it will be some time before any decisions on turning the group's reserves to account can be taken.

Overall work continues on the study of new technologies for the smelting of lead. Classical lead smelting technology is no longer viable from an environmental point of view while new processes are, for the most part, technically unproven.

On the exploration front, the major emphasis is focused on two projects: the first relates to the unravelling of the complex geological structures in the so-called Bank Break which lies between the Kloof and East Denebton mines. It is to be hoped that the current major drilling programme which is taking place in the area will enable the group's experts to obtain a detailed understanding of the structures. Thereafter additional drilling will be required to prove whether or not any economic gold reserves exist. The second major project relates to a diamond project which lies down dip from the Amadibella platinum mine. Diamond drilling has reached an advanced stage and encouraging results and metallurgical tests have commenced to determine the viability of alternative metallurgical processes. The group has a 52% interest in the project which would involve the mining of platinum reefs at depths ranging at about 1 300 metres. The economics of such a mining operation require detailed study, bearing in mind the high temperatures which will be encountered and the volatile nature of the platinum market.

The second part of our new business programme relates to the acquisition of investments in existing mining operations. During the year the group's interest in Tsumeb Corporation Limited, which is one

Setback at General Instrument

By Our New York Staff

A SLOWDOWN in the U.S. cable television industry has had a sharp impact on the results of General Instrument, a major supplier of hardware and micro-electronic components to the companies providing cable links.

Second quarter earnings were more than two thirds down from a year earlier at \$8.04m, or 28 cents a share, against \$20.50m or 87 cents a share.

For the half-year net income stood at \$23.34m, or 75 cents, against \$33.97m or \$1.77 a share. Sales contracted from \$509.32m to \$431.35m.

The company also announced a joint venture with GEC of the UK to develop and market advanced cable and video conference system in Europe.

A UK-based company, to be called GEC-Jerrold, is to be formed through the Jerrold International division of General Instrument and GEC's McMichael subsidiary.

Multi-Purpose buys control of Hong Kong shipping line

By WONG SULONG in KUALA LUMPUR

MULTI-PURPOSE Holdings, the fast-expanding Malaysian Chinese investment conglomerate, is taking majority control of a Hong Kong shipping company and at the same time injecting it into a public-listed vehicle.

MPH, which paid \$12m for a 25 per cent stake in Promptship Holdings last April, said yesterday it was increasing its stake to 75 per cent.

The new stake is being bought from Mr Chien Kiang for an undisclosed amount. Mr Chien still holds the remaining 25 per cent in Promptship, which owns 80 ships totalling 1m tonnes.

MPH announced it would be transferring Promptship to New Star Development, a company listed on two of Hong Kong's four stock exchanges. Last July, Strasson, a subsidiary of MPH, bought 75 per cent of New Star from its Hong Kong owners.

MPH said the total 100 per cent of Promptship would be injected into New Star for \$36m to be satisfied by a cash payment of \$5m and an issue of 26,460 New Star shares.

SE Banken reports steep rise in earnings

By David Brown in Stockholm

SKANDINAVIA Enskilda Banken, Sweden's largest commercial bank, reported a steep rise in pre-tax earnings for the eight months ending August, despite higher credit loss provisions.

Profits after currency losses and risk provisions climbed 51 per cent to Skr 1.2bn (\$152m). Net interest, equity trading and other income rose 31 per cent to Skr 2.7bn.

The rise was attributed partly to higher volume, as well as better earnings, which have gone up 2.3 per cent from 4.65 per cent for the eight months last year.

On the consolidated account, group results were up 45 per cent to Skr 1.4bn.

Provisions for credit losses rose 53 per cent to Skr 193m, already above the Skr 189m registered for all of 1982.

Losses on bond transactions fell 30 per cent to Skr 59m. The figures have been compensated for changes in accounting principles adopted last year at the recommendation of the Swedish Bank Inspectorate.

The bank expects the rate of growth to be maintained through the year, allowing it to set aside funds to strengthen its capital base.

Early this month, the bank also announced it will strengthen its position in the London-based Scandinavian Bank, increasing its stake from 37 to 45.7 per cent following withdrawal of the consortium's two Danish shareholders.

In August, it strengthened its equity links with Volvo, Scandinavia's largest corporation, through an indirect share purchase bringing its voting rights in through various closely associated companies to about 20 per cent.

Profits rise by 10% at Swiss Reinsurance

By Our Financial Staff

SWISS Reinsurance has managed to increase profit for 1982 by almost a tenth despite poor underwriting experience, notably on technical insurance business.

Net profits for last year emerge at SwFr 87.5m (\$4.4m), compared to SwFr 80.2m in 1981. The company, one of Switzerland's major financial companies, is to maintain its dividends.

Swiss Reinsurance said the rise in profit was due to an increase in investment income, premium volume last year rose by 5.4 per cent.

Losses of the technical insurance business were much larger in 1982 than in 1981, the company said. Restriction was again observed in writing new reinsurance contracts.

Gross dividends are unchanged at SwFr 105 per Bearer and Registered share and SwFr 21 per Participation Certificate.

Brazilian reinsurer fights Finnish court action

By JOHN MOORE, CITY CORRESPONDENT

A FINNISH insurance company is attempting to wind up the Instituto de Resseguros do Brasil, the Brazilian state-owned reinsurance institute, in London. But the Brazilians are contesting the action in the UK courts.

Through the chancery division of the High Court, Keaslaian Vahinkovakuntushytilo Kansa, the Finnish group, has said in a petition that the IRB "should be wound up" under the provisions of UK companies legislation.

At the centre of the dispute is an amount of \$82,913.84 which the Finnish company alleges the IRB has refused to pay.

The IRB has taken legal advice from leading counsel, which has told it that the petition issued in respect of the disputed debt "is an abuse of process." Through its London solicitors this week, the IRB said that an application will be made at the hearing "to have the petition dismissed with costs."

The petition, which was issued at the end of August, is to be heard in November.

The IRB said that it "does not intend to let the matter affect its existing commitment to pay all valid claims presented."

INTERNATIONAL APPOINTMENTS

Moves at Bank of Scotland

• Mr Richard D. Tunick has been elected a senior vice-president of NATIONAL BANK OF NORTH AMERICA. He is head of the corporate finance division. He joined the bank's corporate finance department in 1973. National Bank of North America is an affiliate of National Westminster Bank.

• Mr Barry J. Mason has been elected chairman and chief executive officer of REPUBLIC BANK LAS COLINAS in Irving. He replaces Mr George Evans who resigned to become president of Colortyne Inc. in Dallas, Texas. Mr Evans will remain on the bank's board of directors. Mr Don Hammond, who has been president and chief executive officer of RepublicBank Las Colinas, assumes the new title of president and chief operating officer.

• Mr William W. Scranton, former governor of Pennsylvania and former ambassador to the United Nations, has been elected to the board of H. J. HEINZ COMPANY. Elected with Mr Scranton was Mr Karl von Heyden, recently named senior vice-president finance. Mr Scranton serves on the boards of seven other companies.

UK COMPANY NEWS

Dunlop in profit but omits interim

COMPARED with losses of £7m for the whole of 1982, Dunlop Holdings, tyre, engineering, industrial group, came back into the black for the six months ended June 30 1983 with £2m pre-tax, although this was £2m lower than the first half of 1982. Sales climbed by 55% to £250m.

Trading was slightly better than in the latter half of 1982, the directors state, but recovery is still fragile and there are as yet no solid grounds for expecting further improvement in the second half of the current year.

Tax charge for the six months was £15m, compared with £17m, and the loss attributable emerged at £22m, against £19m, or 16.1p (15.2p) per 25p share.

The directors explain that in the light of the halfway results, the prospects for the remainder of the year and the necessity for further "heavy rationalisation costs", they are unable to declare an interim dividend (2p) last year's final was also omitted.

Directors state that following discussions in anticipation of the expiry of the technical aid agreement at the end of August 1984, a new agreement has been reached whereby Dunlop Rubber Industries, of Japan, which has had a relationship with Dunlop for 20 years, will acquire the undertaking and business of Dunlop in the manufacture and supply of tyres in the greater part of Europe. Total consideration receivable by Dunlop is £100m, of which £4m will be paid later this year and the balance by January 3 1985.

Dunlop will take over various businesses on a phased basis over a period of 15 months to the end of 1984, and thereafter will continue to trade using existing Dunlop trademarks and patents applicable to tyres in western Europe, excluding aero tyres.

In the UK the loss in the tyre business was more than in the first half of 1982, but was nevertheless an improvement on the second half. The engineering side increased profits and consumer businesses were returned to profit. Sports and industrial profits were lower than last year.

The German subsidiary's profits were again increased. Substantial losses were again incurred in France, and the European selling companies were also in loss.

The U.S. subsidiary increased its profits for the third year running while profits in the Far East were maintained.

Taken together profits of the African subsidiaries were lower than last year.

Dunlop, which is the successor of Dunlop Rubber Company (Japan) and built Japan's first rubber manufacturing plant in 1969, will acquire the following:

• Dunlop's tyre factories at Washington, Co. Durham, and Witlich in West Germany; and

See Lex.

Acquisitions give added boost to Menzies profit

WITH ALL divisions making higher contributions first-half profits from last year, Menzies' pre-tax profits of £10.3m (10.15m) and minorities £10.3m (10.02m). Earnings emerged at 6.3p (3.5p) per share.

Group pre-tax profits for 1982/1983 totalled £10.5m (£9.3m) and a final dividend of 3.4p was paid.

• comment

Last year's acquisitions which brought together Lonsdale and Collier Macmillan within the Menzies fold has given a slight nudge to the usual seasonal split. Its newly formed library services business is geared towards the interim period and probably accounted for the profits gains recorded yesterday. The retail operations have clearly had a good run. Retail inflation was running around 5 per cent and Menzies added another 5 points of volume growth on top of that. Micro-computer departments in its larger stores have made quite an impact and the margins are good but, at least so far, whole-saling on the other hand has been a dog. Volume is static, industrial disputes amongst its suppliers are running 50 per cent up on last year and, perhaps worst of all, price inflation is minimal while costs are relentless pushing ahead. Whole-saling profits managed to inch ahead during the first half but the current six months will probably lag behind 1982.

Christmas is the greatest unknown at this time of year. Menzies' sales confidence, which probably means estimates of £124m pre-tax are safe and the payout could be 6p a share. At 25p the p/e (assuming 28 per cent tax) is 9.3 and the yield is 3 per cent.

Wholesale profits depend on continuity of supply from publishing houses where disputes so far this year have been running at a higher level than in the previous year.

Turnover for the first six months, to July 31 1983, improved sharply from £178.3m to £202.34m.

Pre-tax profits were struck after taking account of net interest charges of £0.84m, compared with £0.91m previously.

NMW Computers surges to £902,000 at halftime

A jump from £606,000 to £902,000 for the first half of 1983 is described as "substantial and most satisfactory" by the directors of NMW Computers. The company, however, that NMW's market share in stock market activity—the company provides accounting and Talisman facilities to stockbrokers—usually results in lower profits and turnover for the second half.

In the last full year pre-tax profits came to £801,000 on turnover of £2.93m. Turnover for the half year expanded from £1.36m to £1.56m.

A net interim of 2.5p is declared—this is the first interim payment for this U.S. stock. Last year, a single payment of 4p was made.

Earnings per 25p share were shown as more than doubled from 5p to 14.6p, which includes an adjustment for a special bonus issue last November.

CAPITAL (Computer accounting package including Talisman

Sandhurst on target to exceed £1m at year end

A 55 per cent rise in pre-tax profit from £255,000 to £552,000 is reported by Sandhurst Marketing for the half year to end of July 1983. The directors say that there is no doubt that the company will exceed the firm mark for the year.

The net interim dividend has been effectively lifted from 0.75p to 2.5p. Earnings per 10p share are shown as rising from 2.43p to 3.33p. In the last full year a final equivalent to 0.8863p was paid.

In 1982/83 profits came to £601,000 and at the annual meeting the directors said they were looking forward to the prospect of exceeding firm profits for the current year. Sales were 18 per cent ahead and on budget at that point.

The net profit from the half year review they say that all companies are progressing well and Wilton is now trading profitably. The directors express "nothing but confidence for the future."

Turnover of this stationery supplier and chemical product business has expanded from £7.17m to £8.5m.

At the trading level profits increased from £55.5m to £72.5m, and were subject to interest

BOARD MEETINGS

Maynard, Millbury, Westminster and County Properties.

FUTURE DATES

Interim—

1983

Sept. 29

Oct. 5

Oct. 2

Oct. 19

Oct. 27

Finals—

Sept. 28

Oct. 4

Finals—

Sept. 28

Oct. 4

charges of £176,000 (£196,000). Tax for the period amounted to £210,000 (£105,000).

• comment

Sandhurst Marketing seems to be going from strength to strength, extending the range of services and equipment it supplies to businesses from a single source stationary to telephones, furore and carts. The company is broadening the office equipment side of its Spectra automotive and

engineering subsidiary on the USM is scheduled for October. It is also in the process of taking its leasing business off the balance sheet and will implement the high gearing which stood at about 120 per cent at the end of the year. With turnover per head up from £38,000 to £42,000 per annum and the company indicating continuing strong growth, it should make £1.5m for the year period. The shares rose 5p to 25p where they sell on a prospective P/E of over 8 over an actual 36 per cent tax charge. A one-for-one scrip issue seems likely soon.

The final net dividend has been held at 3.25p, which with the increased interim of 2p (£7.5p) raised the total from 5p to 5.25p. Earnings per 10p share are shown as rising from 11p to 12.5p.

A one-for-five scrip is also proposed.

Turnover of this financial training and publishing concern expanded sharply from £5.65m to £8.34m.

The training division was ex-panded during the year by the acquisition of Key Holdings and the two branches of ATC in the north.

The instalment credit division has had a very good year, say the directors.

Pre-tax profits were struck after interest of £149,000 (£102,000). After tax of £223,000 (£293,000) profits emerged ahead from £747,000 to £953,000.

Share incentive and option schemes are also proposed for employees.

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Report

for the

half-year

ended

30 June

1983

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MINING NEWS

APPOINTMENTS


**RESULTS
FOR
SIX MONTHS
ENDED
30TH JUNE
1983**

A summary of the unaudited consolidated results of Vickers P.L.C. for the six months ended 30th June 1983 is given below.

At the Annual General Meeting the Chairman indicated that there would be a disparity between the first and second half results for the year. This is reflected in the reduced profit before tax of £7.5 million, compared with £10.2 million for the equivalent period last year.

Trading continues patchy across all our activities. Car sales in both the United States and the United Kingdom were slow during the first quarter, but since April there has been a marked improvement in the U.S. which is being maintained. Except in our Defence and Marine Engineering businesses, there has been no sign of a pick-up for capital goods and consequently results in some of the other businesses have been depressed.

Our overseas companies in Australia and South Africa are also suffering from the recessions in their territories which have deepened during the year.

There has, however, been a good performance at Howson-Alpha where our new production lines have shown much improvement during the year so far. In our Defence and Marine Engineering businesses deliveries on certain major contracts increase significantly in the second half.

The Board has declared an interim dividend of 3.0p (1982 4.55p) per £1 Ordinary Stock, equivalent with associated tax credit to 4.29p (1982 6.5p) gross. This is commensurate with the total dividends paid in respect of last year. The interim dividend will cost £2.7 million and will be paid on 3rd January 1984 to Stockholders on the Register at 1st December 1983.

	Six Months to 30th June 1983		Year 1982	
	£m	£m	£m	£m
Sales	292.2	318.6	656.1	
Trading Profit	15.4	20.3	32.4	
Redundancy costs	0.9	2.4	3.1	
Profit before interest	14.5	17.9	35.3	
Net interest payable less investment income	7.1	8.0	16.3	
Profit after interest	7.4	9.9	19.0	
Associated Companies	0.1	0.3	0.6	
Profit before taxation	7.5	10.2	19.6	
Taxation	2.0	4.1	7.0	
Profit after taxation	5.5	6.1	12.6	
Minority interests	0.5	0.3	1.2	
Profit before extraordinary items	5.0	5.8	12.5	
Extraordinary items	1.6	2.1	4.5	
Stockholders' profit (loss)	3.4	3.7	(2.0)	
Preference dividends	0.2	0.2	0.4	
Ordinary stockholders' profit (loss)	3.2	3.5	(2.4)	
Earnings per £1 Ordinary Stock	5.2p	7.0p	14.1p	

Extraordinary items include redundancy costs on closures and reorganisations, in addition to those shown above of £0.9m, making a total of £0.9m.

Vickers P.L.C., Vickers House, Millbank, London SW1P 4RA



Engineering
Industrial Services
Metals • Investments

**Interim Results
for 6 months to 30th June 1983**

- * Pre-tax profits increased from £159,000 to £911,000
- * Dividend increased from 0.5p to 0.65p per share
- * Borrowings will fall by £7m.

"Our confidence that we can continue to improve profits performance has encouraged us to increase the interim dividend from 0.5p to 0.65p net per share."

Scotia Paul, Chairman.

Copy of the Interim Report and Demerger document for Caparo Properties Plc can be obtained from the Secretary:

Caparo Industries Plc, Central House, 303 Halesowen Rd., Dudley, West Midlands DY2 9NR.


**Wm MORRISON
SUPERMARKETS PLC**

Interim Results (unaudited)	6 Months Ended 30 July 83	6 Months Ended 31 July 82	Year Ended 29 January 83
	£'000's	£'000's	£'000's
Sales	125,239	106,996	223,988
Profit before Taxation	4,251	3,660	8,858
Profit after Taxation	2,489	1,880	4,159
Earnings per Share	5.39p	4.07p	9.01p
Dividend per Share	0.5p	0.45p	1.6p

Points from the Interim Statement of the Chairman, Mr K. D. Morrison

- * Sales have increased by 17% and pre-tax profits by 16.1%
- * New Stores at Heywood and Wakefield will open in the second half of the current financial year
- * New Stores at Grantham and Sheffield will open in early 1984

Hilmore House, Thornton Road, Bradford, West Yorkshire, BD8 9AX.

GFSA sees scope for dividend rise this year

BY GEORGE MILLING-STANLEY

THE GOOD NEWS for shareholders of Gold Fields of South Africa is that Mr Robin Plumbridge, chairman, sees no threat in the current year to the dividend of 500 cents (294p) paid last year.

Mr Plumbridge made the point in his latest annual statement that the group's earnings in the 12 months to June 30 1984 will be subject to the usual uncertainties, mainly over the price of gold and currency movements.

However, he added that there should be scope for a modest increase in the dividend if earnings are equal to or exceed the 1,076 cents achieved in the past year.

Many shareholders, or potential purchasers, will also welcome GFSA's proposal to divide the group's nominal value 25 cents into five shares of 5 cents each. This should improve the marketability of the shares, currently standing at 281p.

The decision to leave last

year's dividend unchanged at 500 cents, thus increasing the level of cover, was brought about by the group's belief that there will be no significant change in the bullion price for some time yet, combined with fears as to the potentially damaging effects of the prolonged drought on power supplies to the gold mines.

While yesterday's heavy rains in many parts of South Africa will have done little to alleviate the problem, they do give grounds for some degree of optimism that this year's rains might be just that.

The dominant feature of the past year's operations was the higher gold price in rand terms, which Mr Plumbridge said provided welcome relief for the group. He pointed out that the group has concentrated on the critical areas of improving operating and financial efficiencies.

GFSA has also taken the opportunity to increase the emphasis on the need to look for new business opportunities.

In the main, that means discovering new mineral deposits and developing the metallurgical processes to exploit them economically.

Mr Plumbridge has mentioned the group's big coal reserves in the past, but has added to them in the past year. However, he pointed out that there are no quick solutions to the problems facing South Africa in its drive to become a major force in world coal markets.

This means that it will be some time before GFSA's coal reserves can be turned into account.

On the exploration side, the group has initiated a big programme of drilling on the Bank Break between the Kloof and Driefontein mines, and is also receiving encouraging results from exploration work at the platinum prospect near Amandelbult.

GFSA has also increased its interest in two operating mines, taking its stake in Tsumeb to Namibia to 43 per cent and in Onkopie Copper to 25 per cent.

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BIDS AND DEALS

Caparo Group in property deal

Caparo Industries, steel stockholders, industrial services, engineering and property group, is to sell off its 75 per cent stake in Caparo Properties for £2m.

However Caparo Group, the privately owned company which controls Caparo Industries, will purchase at least 65 per cent of the shares in Caparo Properties. This will give Caparo Group a 51 per cent holding in Caparo Properties. The shares are being offered to existing Caparo Industries shareholders at 35p per share.

The move to separate Caparo Industries from Caparo Properties is the final step in the reorganisation of Caparo Properties, formerly E. Austin and Sons.

In May, Caparo Industries sold its investment properties in Caparo Properties for £1.6m, and purchased the fork lift truck

business from Caparo Properties for £1.2m.

The directors of Caparo Industries said that they believe that the demerger will improve the market rating of Caparo Industries by allowing it to achieve a higher rate of return than is possible from the present combination of industrial and property assets. It will also reduce its accumulated debt to a level more appropriate to an industrial group.

Caparo Industries also announced its interim figure for the six months to 30 June showing pre-tax profits of £911,000 up from £580,000. The dividend was lifted from 0.5p to 0.65p.

Shares in Caparo Properties closed 2p up yesterday at 35p. Caparo Industries shares dropped 1p to 24.5p.

Samuel Montagu seeks to expand shipping side

Samuel Montagu, merchant bank, is holding talks with Stewart Wrightson Holdings on the possible purchase of the insurance broking group's shipping interests.

A brief statement by both companies yesterday said the discussions could lead to an offer for Galbraith Wrightson Shipping, a leading company in shipping.

Montagu began developing shipping finance and advisory services about a year ago, having been inactive in the sector since the 1960s. It sees the possible acquisition of Galbraith as a progression of its shipping services.

Galbraith's business covers the tanker, dry cargo and sale and purchase markets. Shipbroking profits fell by 46 per cent last year to £1.5m, as the world shipping industry remained in recession.

The first half of 1983 saw a further drop in shipbroking profits according to the group's interim report. Losses were also made on ship operating.

Several other leading merchant banks own major shipbroking companies. Lambert Brothers is part of H.H. Samuel and Kleinwort Benson owns Harley Mullan.

Mr David Newland, Stewart Wrightson's chairman, said in his interim statement earlier this month that "there is little sign of any sustained improvement in the shipping market."

Group pre-tax profits moved

up from £418m to £422m in the first half, with growth in insurance broking profits partly offset by lower profits from both shipping and air broking.

SOTHEBY

Lazard Brothers yesterday

published the formal offer document containing a 700p per ordinary share cash offer to shareholders on behalf of Taubman UK Investments, valuing the company at £87.2m.

Sotheby's board recommends the acceptance of all the offers and includes a pre-tax profits estimate for the year to August of at least £4.5m, compared with a loss of £3.1m in the previous year.

At 700p, ordinary shareholders will gain a 47 per cent increase in capital value. The 470p share price on June 9 when Mr Taubman announced his intention to make a bid.

A 170p cash offer for preference shares represents a 58 per cent increase over the June 9 price of 107p. A further offer has been made for option shares.

Closing date for acceptances is 3.30pm, Thursday October 13 1983. An EGM will be held on Monday October 17 at Sotheby's, 34 New Bond Street, to approve the resolution and a capital restructure of Sotheby.

Sotheby shares closed at 680p unchanged yesterday.

BANK RETURN

Wednesday September 21 1983 Increase (+) or Decrease (-) for week

BANKING DEPARTMENT

Liabilities	£	£
Capital	14,453,000	
Public Deposits	35,433,966	+
Bankers Deposits	616,412,572	+
Reserve and other Accounts	1,088,550,592	+
	2,258,739,487	—
		19,876,921

ISSUE DEPARTMENT

Liabilities	£	£
Notes Issued	11,400,000,000	— 40,000,000
In Circulation, in Banking Department	11,387,794,945	— 41,224,257
Assets	12,205,055	+
Government Debt	11,015,100	— 634,661,289
Other Government Securities	4,028,155,010	— 584,661,289
Other Securities	7,837,550,000	— 584,661,289
	2,259,739,487	— 19,876,921

Boustead plc

The International Trading Group

INTERIM RESULTS 1983

Half year ended 30th June 1983	Half year ended 30th June 1982	Year ended 31st Dec. 1982
£'000	£'000	£'000
Turnover	22,304	21,922
Pre-tax profit	11	229
Attributable (loss)/profit	(301)	(33)
Loss per share net basis	(0.81)p	(0.10)p
Dividend per share	0.50p	0.50p
		1.25p

EXTRACT FROM CHAIRMAN'S STATEMENT:

"The first half year results are very disappointing but not unexpected in view of the difficult trading and economic conditions which prevailed. An improvement is forecast for the remainder of the year but it is unlikely there will be any material change from the 1982 results."

Interim dividend maintained at 0.5p per share.

Copies of the Interim Report are available from The Secretary, Boustead plc, 14/15 Conduit Street, London, W1R 9TG.

Gen. Oriental Aspinall's Club deal unveiled

General Oriental, the Hong Kong company controlled by interests of Sir James Goldsmith, is to put proposals in its shareholding for the divestment of its investment in Aspinall's Club.

General Oriental holds its stake in Aspinall's, a London based gaming club, in unsecured loan stock which is convertible into 50 per cent of the equity.

Yesterday General Oriental said that it was aiming to increase the market rating of Caparo Industries by allowing it to achieve a higher rate of return than is possible from the present combination of industrial and property assets.

It will also reduce its accumulated debt to a level more appropriate to an industrial group.

Caparo Industries also announced its interim figure for the six months to 30 June showing pre-tax profits of £911,000 up from £580,000. The dividend was lifted from 0.5p to 0.65p.

Shares in Caparo Properties closed 2p up yesterday at 35p. Caparo Industries shares dropped 1p to 24.5p.

Spring Grove goes for Pritchard's lower bid

By RAY MAUGHAN AND WILLIAM DAWKINS

Spring Grove, the troubled linen hire and laundry group, yesterday announced that it was accepting a lower offer from Pritchard Services because that was less likely to go to the Monopolies and Mergers Commission than a rival from Sunlight.

The letter, contained in Pritchard's offer document to Spring Grove shareholders, predicts that the company's pre-tax profits for the year ending September 30 1983 will be £0.4m against £2.7m in the previous year.

This includes a loss of £1m from St George's and £1.6m from Sunlight. Mr Robinson added that Spring Grove would benefit from increased sales to Pritchard's customers in building maintenance, health care support and security services.

Pritchard already has accepted a revised offer of £1.5m from St George's, but its offer is still conditional on clearance from the Office of Fair Trading and Stock Exchange permission for a listing for the £12.437m new shares needed to put the offer into effect.

Both Pritchard and Sunlight determined to pursue its £2.7m equity offer for Spring Grove in the face of

increased redundancies. However, Sunlight would be less than would have resulted had Spring Grove not merged with Pritchard.

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epic Estates Property Investment Company PLC.

Results for the year ended 30th April 1983

	1983	1982
Gross rents receivable	£1,000	£1,000
Net property income	3,234	2,901
Surplus available for distribution	1,551	1,505
Earnings per share	8.32p	7.96p

Extracts from the statement by the Chairman,

Mr. L. C. T. Cotrell

Our principal acquisition during the year was the 15 acre site in Crawley, Sussex, in partnership with Royal Life Insurance Company. Construction has started and is making excellent progress. It is anticipated that when the site is fully developed and occupied our share of the project will prove to be a very valuable investment.

The pre-sale development of offices and warehousing at Whitefriars Chichester is completed and occupied well ahead of schedule and we are optimistic over enquiries being received for other accommodation on the site. With regard to other developments in hand and the existing portfolio, the recent slow but gradual acceleration in the economy has been reflected in lettings.

The increased rentals shown in the profit and loss account include a measure of rent review increases but it should be noted that approximately 45% of current rentals are due for review in this and the following two financial years.

At 30th April last, the overall portfolio was valued at £50,936,000 to give a net asset value of 17.8p per share. In the economic and financial conditions pertaining earlier this year, this is regarded as a satisfactory outcome.

Copies of the complete Report and Accounts may be obtained from the Secretary, W. H. Stenhouse & Co., 1 Lower Lane, London EC2V 7JJ.

Int. Paint companies bought out

By ANDREW AREND

THE INTERNATIONAL paint contracting divisions of International Paint are to be split up and bought by the management in two separate deals worth around £1.3m.

International Marine Contracting and International Structural Contractors, the ship and industrial painting divisions together with the scaffolding division are to be sold for around £1m in DMB.

Both Inmar and DMB will continue to operate the two painting divisions and be headed by Mr Douglas Blewitt, currently managing director of the entire paint contracting group. The transfer will take place next month.

International Paint, a subsidiary of Courtaulds, said yesterday that the contracting

divisions had been peripheral to the group's main business of manufacturing paint.

HERON STAKE IN BURMAH OIL

The interests of Heron Corporation, controlled by Mr Gerald Ronson, have built up a stake of under 1 per cent in Burmah Oil.

But Heron decided yesterday that Mr Ronson had bought a near 5 per cent stake in Burmah.

Through our own insurance company we have a very, very small stake. This is under 1 per cent and has been a stake of months ago. It is a straight investment and nothing else,

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Extracts from the Chairman's Statements

Blyvooruitzicht Gold Mining Company, Limited

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Both companies report very commendable operational achievements which are attributable to the outstanding efforts of the management and employees at the mines. Productivity improvements are one of the very few means at our disposal in this increasingly arduous task of attempting to curb the rising costs of production - D. T. Watt.

Gold

The main factors influencing price movements have been the strength of the U.S. Dollar and interest rates in the United States. These factors have been pre-eminent in motivating speculative interest in the various commodity markets in the United States.

Increased and sustained levels of physical consumption are required before a consistently higher price can be expected. It is likely that

THE PROPERTY MARKET BY MICHAEL CASSELL

Samuel steps up U.S. programme

SAMUEL PROPERTIES has with Sears Holdings—in El Segundo, close to Los Angeles airport and in an area expanding fast on the back of aerospace and defence business. The site is directly opposite the recently completed Airport Towers, comprising 1.1m sq ft of offices and leased to Hughes Aviation and Rockwell International.

Samuel, which kicked off in the U.S. in 1981 by converting a New York office tower into luxury flats, has decided to take up an option to purchase from a publishing company a site at San Rafael, Marin County, about 15 miles north of San Francisco. Work on the 35,000 sq ft scheme will start next year.

Although it has become a popular area with domestic and overseas real estate investors, British involvement on the west coast has so far been limited.

Capital and Counties has a 23 per cent stake in Westamerica Properties, a joint holding company with the Prudential, Equity and Law and Mercantile Investment Trust which has developed four schemes in San Francisco. Hammerson has set up shop in Los Angeles but is still looking for something to do.

Peter Lewin at Samuel says that the market in San Francisco area—where even tougher restrictions on downtown development are being proposed by city planners—is always "surprisingly strong" and is currently showing clear signs of further improvement.

Samuel is also going ahead in the spring with a 200,000 sq ft office development—jointly

City plan for Land Securities

City of London Real Property, the Land Securities' subsidiary, is seeking planning permission from the City of London Corporation for an office and retail development scheme in Gracechurch Street, EC3.

The plan, which embraces 77-89 Gracechurch Street, involves the demolition of properties, barring the Swan Tavern, which is located in Swan Tavern Passage. Land Securities has several development and refurbishment schemes currently under way in the City but Peter Hunt, managing director, is not ready to talk about this one "until all the loose ends are tied up."

A well-known Birmingham landmark, the Embassy Sportsdrome, reputedly the first property purchased by Charles Cire, is to be auctioned on October 12. The building, erected in 1903 as a roller skating rink, has hosted many famous sporting events during its history—including a world championship boxing fight in which Randolph Turpin was the victor—but has more recently been used as a bingo hall.

The property is being sold on behalf of relations of Charles Cire by Jack Cotton and partners, a name which was closely allied with Cire for many years. The agents have given a guide price of £10,000.

The group's U.S. portfolio represents a small—estimates suggest around 15 per cent—but increasingly important part of its total property assets (in the books at £88m during 1981-82) but it says it has an open mind about whether they will be retained as investments or sold.

It will depend on what the market is like at the time," Lewin adds.

Daon fights for survival

VANCOUVER-based Daon Development Corporation's proposed C\$165m (£89m) rights issue, planned to follow a massive debt reorganisation, has come as something of a surprise to the Canadian property market.

Surprise, in fact, may be too much a term. The money from the rights issue is to be raised outside Canada with London merchant bankers Kleinwort Benson acting as lead manager and Laurie Millbank as broker. Given the complex structure of Daon's C\$1.9bn of total debt, analysts are saying it was an incredible achievement for the company to agree a detailed restructuring programme with its

banks.

To add to it some foreign investors prepared to put up C\$165m is a nubile effort," said Ira Gluskin, property analyst with Toronto stockbrokers Brown, Baldwin & Nisler, "I'm

not ready to talk about this one "until all the loose ends are tied up."

Daon's fast growth—from 1977 to 1981 its assets rose five-fold to C\$2.5bn—was built by using debt to finance clever property and land sales in the multifamily market. In the mid-1970s Daon moved into the United States, acquiring residential apartments in California across the sun belt and into Florida. The apartments were converted to condominiums and sold.

At the same time the company built up land banks, particularly in California and the fast-growing oil-rich Canadian province of Alberta. The intention was to use sales from land and apartment sales to service debt until building up a substantial high-value commercial portfolio.

The strategy worked. In 1980

residential sales amounted to 49 per cent of revenues and land sales 29 per cent while

profits at C\$51.3m had grown from C\$10.3m in 1977. But Daon was buying and developing its commercial portfolio at what proved to be the top of the market.

Daon's debt to equity ratio, although improved, will still be high and its rights are pushed when British banks and broker should be prepared to back the raising of new money.

Mr William Levine, Daon's chief financial officer, said that foreign investors saw that, after restructuring, the company would be an attractive vehicle to invest in North American real estate. "Our properties are good properties. Our problems have been too much debt," he said.

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Florida tenant for Guinness Peat

GUINNESS PEAT Properties has completed its joint venture office project with Knight Enterprises at Cypress Creek, Fort Lauderdale, Florida. The 104,600 sq ft building, known as the Broward Trade Centre, has been fully let to a U.S. telecommunications corporation against its residential properties and earnings dropped to C\$1.7m.

As the oil and gas business slumped in western Canada its Albertan land became almost unsaleable and Daon could no longer service its loans. In 1982 the company lost C\$85.5m.

Negotiations over the restructuring of its debts have taken 18 months. During that time the company has sold nearly all its residential apartments. Analysts say that it retains some high quality commercial properties and maintains a stable land. But they await the detailed documents with interest to see why a company pushed to the edge of collapse, can command sufficient confidence for a rights issue from foreign investors.

NICHOLAS HIRST

- Electrical Supply Nominees (Scotland) is to sell Carlton House, Blythswood Square, Glasgow, with vacant possession. The property has nearly 10,000 sq ft of floorspace and has "considerable potential."
- Park Royal Developments, a Guinness subsidiary, is to start work on a 24,500 sq ft

office building in Cheshire.

• The GLC Superannuation Fund has bought the freehold of the recently completed Finsbury Park trading estate, London N4 for a price of £2.5m.

• Sandhills, Glasgow, the

project of London's First Street. The company, which held a lease on 8-9 East Hardinge Street, has incorporated through Weatherby Green & Smith a new 125-year lease with the Goldsmiths Company, the freeholders. The 21,500 sq ft scheme has been sold by Weatherby to Scottish Mutual Assurance and has been pre-let to a firm of solicitors at a rent approaching £15 a sq ft. It will be completed by the end of 1984.

• L'Union Miniere is taking 53,800 sq ft of floorspace in offices just developed by Assurances Generales in Place Stephane, Brussels. The rent is BFY 4,000 a sq metre.

• Compagnie Immobiliere de Belgique, Hillier Parker's Belgian associate, advised the

tenant.

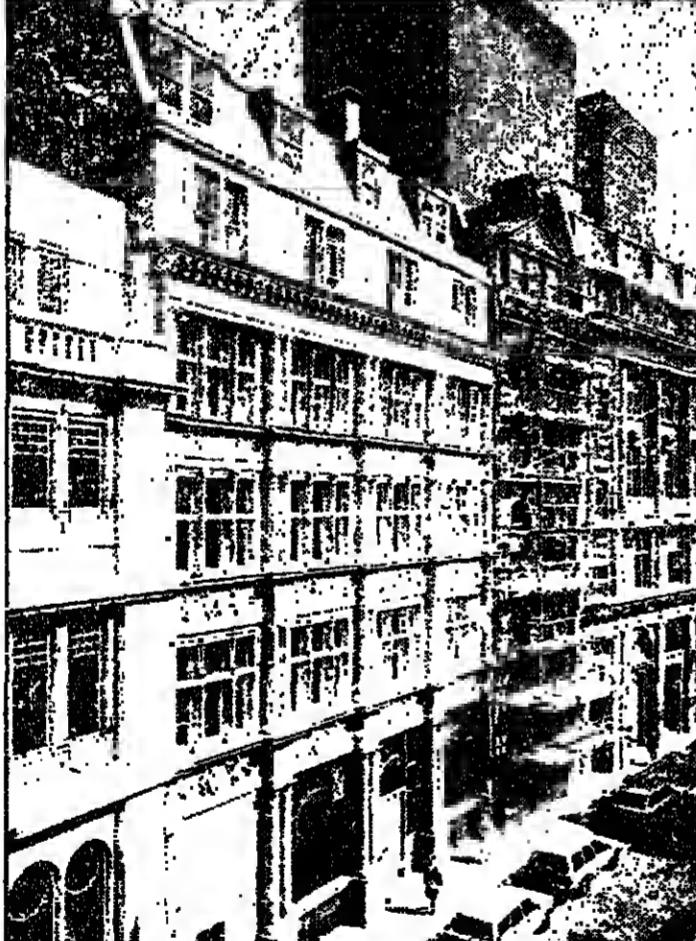
• Pequin Fund, clients of Lloyds Bank investment department have paid about £1.6m—showing an initial yield of 5.35 per cent—for Sandhills, London N4 for a price of £2.5m.

• The purchase of the fully-let estate provides a return of about 7 per cent in the Fund, which was represented by Hillier Parker May & Rowden.

• Park Royal Developments, a Guinness subsidiary, is to start work on a 24,500 sq ft

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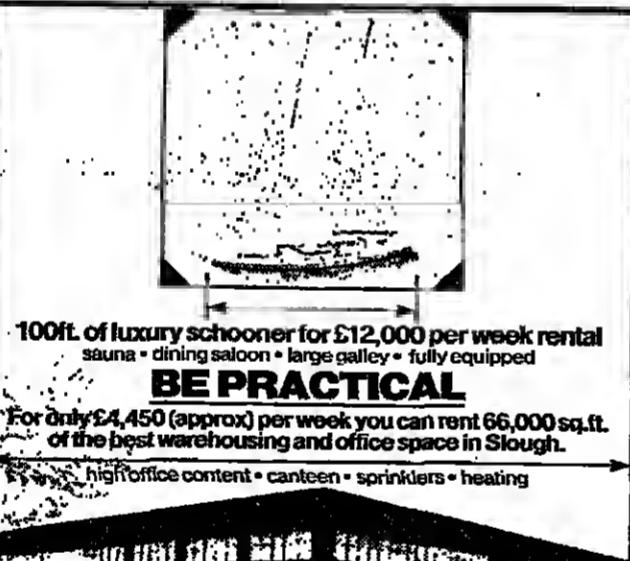
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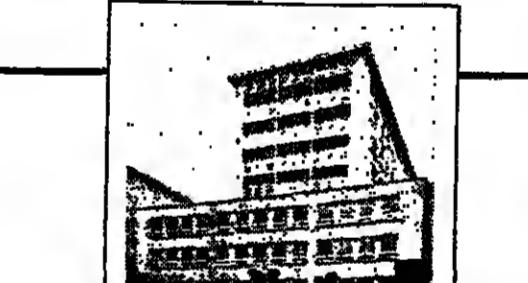
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WORLD STOCK MARKETS

NEW YORK										CANADA										DENMARK										NETHERLANDS										AUSTRALIA									
(Closing Price) Stock			Sep. 22			(Closing Price) Stock			Sep. 22			(Closing Price) Stock			Sep. 22			(Closing Price) Stock			Sep. 22			(Closing Price) Stock			Sep. 22			(Closing Price) Stock			Sep. 22			(Closing Price) Stock			Sep. 22										
(Open) 22			Vern.			(Open) 22			Vern.			(Open) 22			Vern.			(Open) 22			Vern.			(Open) 22			Vern.			(Open) 22			Vern.			(Open) 22			Vern.										
Cliffs Cr Iron	24%	+ 1/2	Co. Ad. Pac. Tea.	14	+ 1	Montana	115%	+ 1/2	Schering-Pla.	41%	+ 1/2	Moore McCleek.	28%	+ 1/2	Moersch	58%	+ 1/2	Moersch	159%	+ 1/2	ACF Holding	159.5	+ 1.5	ANZ Group	5.16	+ 0.14	Konishi-oku	641	+ 2	Gold	305	+ 3	Yen	-															
Coca	27 1/2	+ 1/2	Cooper Natkosa	50%	+ 1/2	Co. West Financ.	25%	+ 1/2	Morgan (U.P.)	70%	+ 1/2	Scientific Ad.	17%	+ 1/2	Morrison Knud.	32	+ 1/2	SCM	35%	+ 1/2	Aarhue Dito	506	+ 1.25	Aerow. Aust.	1.25	+ 0.25	Yen	-																					
Cooper Peab.	30	+ 1/2	Cooper Palm.	35	+ 1/2	Cooper & Western	27%	+ 1/2	Morrison Knud.	32	+ 1/2	Scott Paper	27	+ 1/2	Morten Thielol.	74%	+ 1/2	Seafair	17%	+ 1/2	Andelsbanken	508	+ 3.9	A.O.D.	1.25	+ 0.25	Yen	-																					
Cooper Ind.	51	+ 1/2	Cooper Allman.	52 1/2%	+ 2/2	Cooper & Western	27%	+ 1/2	Murphy (G.C.)	37%	+ 1/2	Seafair	17%	+ 1/2	Murphy Oil	37%	+ 1/2	ANICA Int.	231%	+ 1/2	AKZO	159.5	+ 0.6	Amplol Pet.	1.95	+ 0.05	Yen	-																					
AMF	17	+ 1/2	Cooper Ind.	42%	+ 1/2	Cooper Allman.	43%	+ 1/2	Naftco Brand	40%	+ 1/2	Sealed Power	29%	+ 1/2	Naftco Brand	40%	+ 1/2	Saltes Okand.	545	+ 1/2	ASOCO Pulp Pap.	1,854	+ 1	Asoc. Const.	510	+ 10	Yen	-																					
AMO Corp.	31 1/2	+ 1/2	Cooper Ind.	42%	+ 1/2	Cooper Allman.	43%	+ 1/2	Naftco Brand	40%	+ 1/2	Sealed Power	29%	+ 1/2	Naftco Brand	40%	+ 1/2	Saltes Okand.	545	+ 1/2	ASOCO Pulp Pap.	1,854	+ 1	Asoc. Const.	510	+ 10	Yen	-																					
ARA	52%	+ 1/2	Cooper Ind.	42%	+ 1/2	Cooper Allman.	43%	+ 1/2	Naftco Brand	40%	+ 1/2	Sealed Power	29%	+ 1/2	Naftco Brand	40%	+ 1/2	Saltes Okand.	545	+ 1/2	ASOCO Pulp Pap.	1,854	+ 1	Asoc. Const.	510	+ 10	Yen	-																					
ASA Corp.	82%	+ 1/2	Cooper Ind.	42%	+ 1/2	Cooper Allman.	43%	+ 1/2	Naftco Brand	40%	+ 1/2	Sealed Power	29%	+ 1/2	Naftco Brand	40%	+ 1/2	Saltes Okand.	545	+ 1/2	ASOCO Pulp Pap.	1,854	+ 1	Asoc. Const.	510	+ 10	Yen	-																					
AVX Corp.	26%	+ 1/2	Cooper Ind.	42%	+ 1/2	Cooper Allman.	43%	+ 1/2	Naftco Brand	40%	+ 1/2	Sealed Power	29%	+ 1/2	Naftco Brand	40%	+ 1/2	Saltes Okand.	545	+ 1/2	ASOCO Pulp Pap.	1,854	+ 1	Asoc. Const.	510	+ 10	Yen	-																					
Abbott Lab.	50 1/2%	+ 1/2	Cooper Ind.	42%	+ 1/2	Cooper Allman.	43%	+ 1/2	Naftco Brand	40%	+ 1/2	Sealed Power	29%	+ 1/2	Naftco Brand	40%	+ 1/2	Saltes Okand.	545	+ 1/2	ASOCO Pulp Pap.	1,854	+ 1	Asoc. Const.	510	+ 10	Yen	-																					
Acme Cava.	24	+ 1/2	Cooper Ind.	42%	+ 1/2	Cooper Allman.	43%	+ 1/2	Naftco Brand	40%	+ 1/2	Sealed Power	29%	+ 1/2	Naftco Brand	40%	+ 1/2	Saltes Okand.	545	+ 1/2	ASOCO Pulp Pap.	1,854	+ 1	Asoc. Const.	510	+ 10	Yen	-																					
Adobe Cr Gas	23 1/2	+ 1/2	Cooper Ind.	42%	+ 1/2	Cooper Allman.	43%	+ 1/2	Naftco Brand	40%	+ 1/2	Sealed Power	29%	+ 1/2	Naftco Brand	40%	+ 1/2	Saltes Okand.	545	+ 1/2	ASOCO Pulp Pap.	1,854	+ 1	Asoc. Const.	510	+ 10	Yen	-																					
Advanced Comp.	32	+ 1/2	Cooper Ind.	42%	+ 1/2	Cooper Allman.	43%	+ 1/2	Naftco Brand	40%	+ 1/2	Sealed Power	29%	+ 1/2	Naftco Brand	40%	+ 1/2	Saltes Okand.	545	+ 1/2	ASOCO Pulp Pap.	1,854	+ 1	Asoc. Const.	510	+ 10	Yen	-																					
Actus Life & Cas.	37 1/2	+ 1/2	Cooper Ind.	42%	+ 1/2	Cooper Allman.	43%	+ 1/2	Naftco Brand	40%	+ 1/2	Sealed Power	29%	+ 1/2	Naftco Brand	40%	+ 1/2	Saltes Okand.	545	+ 1/2	ASOCO Pulp Pap.	1,854	+ 1	Asoc. Const.	510	+ 10	Yen	-																					
Akamai (H.F.)	30 1/2	+ 1/2	Cooper Ind.	42%	+ 1/2	Cooper Allman.	43%	+ 1/2	Naftco Brand	40%	+ 1/2	Sealed Power	29%	+ 1/2	Naftco Brand	40%	+ 1/2	Saltes Okand.	545	+ 1/2	ASOCO Pulp Pap.	1,854	+ 1	Asoc. Const.	510	+ 10	Yen	-																					
Air Prod. & Chem.	47 1/2	+ 1/2	Cooper Ind.	42%	+ 1/2	Cooper Allman.	43%	+ 1/2	Naftco Brand	40%	+ 1/2	Sealed Power	29%	+ 1/2	Naftco Brand	40%	+ 1/2	Saltes Okand.	545	+ 1/2	ASOCO Pulp Pap.	1,854	+ 1	Asoc. Const.	510	+ 10	Yen	-																					
Albany Ind.	-	+ 1/2	Cooper Ind.	42%	+ 1/2	Cooper Allman.	43%	+ 1/2	Naftco Brand	40%	+ 1/2	Sealed Power	29%	+ 1/2	Naftco Brand	40%	+ 1/2	Saltes Okand.	545	+ 1/2	ASOCO Pulp Pap.	1,854	+ 1	Asoc. Const.	510	+ 10	Yen	-																					
Alberta Cava.	15	+ 1/2	Cooper Ind.	42%	+ 1/2	Cooper Allman.	43%	+ 1/2	Naftco Brand	40%	+ 1/2	Sealed Power	29%	+ 1/2	Naftco Brand	40%	+ 1/2	Saltes Okand.	545	+ 1/2	ASOCO Pulp Pap.	1,854	+ 1	Asoc. Const.	510	+ 10	Yen	-																					
Albertson's	21 1/2	+ 1/2	Cooper Ind.	42%	+ 1/2	Cooper Allman.	43%	+ 1/2	Naftco Brand	40%	+ 1/2	Sealed Power	29%	+ 1/2	Naftco Brand	40%	+ 1/2	Saltes Okand.	545	+ 1/2	ASOCO Pulp Pap.	1,854	+ 1	Asoc. Const.	510	+ 10	Yen	-																					
Alcan Alumina	38	+ 1/2	Cooper Ind.	42%	+ 1/2	Cooper Allman.	43%	+ 1/2	Naftco Brand	40%	+ 1/2	Sealed Power	29%	+ 1/2	Naftco Brand	40%	+ 1/2	Saltes Okand.	545	+ 1/2	ASOCO Pulp Pap.	1,854	+ 1	Asoc. Const.	510	+ 10	Yen	-																					
Alco Standard	35%	+ 1/2	Cooper Ind.	42%	+ 1/2	Cooper Allman.	43%	+ 1/2	Naftco Brand	40%	+ 1/2	Sealed Power	29%	+ 1/2	Naftco Brand	40%	+ 1/2	Saltes Okand.	545	+ 1/2	ASOCO Pulp Pap.	1,854	+ 1	Asoc. Const.	510	+ 10	Yen	-																					
Alexander E. Alex.	21 1/2	+ 1/2	Cooper Ind.	42%	+ 1/2	Cooper Allman.	43%	+ 1/2	Naftco Brand	40%	+ 1/2	Sealed Power	29%	+ 1/2	Naftco Brand	40%	+ 1/2	Saltes Okand.	545	+ 1/2	ASOCO Pulp Pap.	1,854	+ 1	Asoc. Const.	510	+ 10	Yen	-																					
Allegiance Ind.	36	+ 1/2	Cooper Ind.	42%	+ 1/2	Cooper Allman.	43%	+ 1/2	Naftco Brand	40%	+ 1/2	Sealed Power	29%	+ 1/2	Naftco Brand	40%	+ 1/2	Saltes Okand.	545	+ 1/2	ASOCO Pulp Pap.	1,854	+ 1	Asoc. Const.	510	+ 10	Yen	-																					
Alfred Bausch	39%	+ 1/2	Cooper Ind.	42%	+ 1/2	Cooper Allman.	43%	+ 1/2	Naftco Brand	40%	+ 1/2	Sealed Power	2																																				

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For more information about this research, or the position of the FT in the European market place, please contact your local Financial Times representative or the Market Research Department of the Financial Times.

FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

Indices

NEW YORK.COM

N.Y.S.E. - Dow Jones										
	Sep 22	Sep 21	Sep 20	Sep 19	Sep 18	Sep 17	1983		Since Computer's	
							High	Low	High	Low
Industrials	1257.52	1243.29	1249.19	1233.94	1225.71	1215.04	1249.19 (21/9)	1249.33 (11/9)	1249.12 (21/9/83)	1212.22 (2/7/82)
Transport	689.89	686.89	598.84	582.84	572.73	561.4	590.84 (21/9)	434.24 (3/11)	590.84 (21/9/83)	12.23 (9/7/82)
Utilities	133.43	133.82	133.19	131.45	131.89	132.13	133.82 (21/9)	118.46 (3/11)	163.32 (20/4/82)	10.85 (20/4/82)
Trading vol 100000's	9785	9127	10365	8563	7953	7092	-	-	-	-
							Sep 19	Aug 19	Aug 12	(Year Ago Approx)
Ind div yield %							4.53	4.65	4.68	5.94
STANDARD AND POORS										
	Sep 22	Sep 21	Sep 20	Sep 19	Sep 18	Sep 17	1983		Since Computer's	
							High	Low	High	Low
Industrials	191.37	189.74	180.72	188.84	187.38	185.25	193.22 (2/8)	154.95 (3/7)	193.22 (22/8/83)	3.52 (3/8/82)
Composite	168.76	168.41	169.25	167.82	166.24	164.38	178.99 (2/8)	138.34 (3/7)	170.98 (22/8/83)	4.4 (1/9/82)
							Sep 21	Aug 26	Aug 17	Year Ago (Approx)
Ind div yield %							3.98	4.05	3.95	5.18
Ind. P/E Ratio							14.58	14.02	14.38	8.08
Long Gov Bond Yield							11.58	11.40	11.43	11.81
N.Y.S.E. ALL COMMON										
RISES AND FALLS										
	Sep 22	Sep 21	Sep 20	Sep 19	1983		Sep 22	Sep 21	Sep 20	
					High	Low				
-	-	-	-	-	442.62 6/3	78.79 (2/8)	1955	1948	1968	
							938	706	984	
							915	834	933	
							402	468	391	
MONTREAL										
	Sep 22	Sep 21	Sep 20	Sep 19	1983		Sep 22	Sep 21	Sep 20	
					High	Low				
Industrials	466.37	462.48	462.83	456.3	453.08	455.5	329.12	441	329.12	441
Consumer	431.15	435.41	435.35	430.75	435.41	421/9	379.45	455	379.45	455
TORONTO Composite	2507.5	2571.8	2577.8	2558.8	2571.8	21/9/83	1949.84	21/9/83	1949.84	21/9/83
U.S. INDICES: CLOSING VALUES, YESTERDAY'S CANADIAN INDICES: LATEST AVAILABLE										
Metals & Minis. (1/1/80)										
	561.8	579.1	580.4	581.2			514.2	515.8		411.3 (4/7)
AUSTRIA	Gredit Aktion (2/1/82)	54.84	54.92	55.02	55.05		53.8	55.5		48.48 (15/2)
BELGIUM	Belgian SE (5/1/83)	151.51	129.11	129.92	130.85		154.45	118.8		100.50 (4/7)
CENMARK	Copenhagen SE (8/1/83)	186.38	189.27	188.68	202.44		204.22	118.8		106.80 (3/7)
FRANCE	CAC General (5/1/82)	186.1	182.5	185.6	184.2		157.7	125.8		85.1 (9/7)
	Ind Tendance (5/1/82)	145.4	145.8	145.7	144.8		146.5	124.8		88.8 (8/7)
GERMANY	FAZ-Aktion (5/1/83)	813.85	314.75	312.51	509.77		381.85	77.7		241.83 (20/7)
	Commersbank Ococt 85/86	936.2	934.8	921.8	912.0		906.5	77.8		737.8 (25/7)
HONG KONG	Hong Kong Bank (5/1/84) (c)	549.88	556.89	542.25			1102.54	21/7		781.01 (4/7)
ITALY	Banca Comm. Ital. (18/72)	195.67	194.13	195.78	197.57		214.85	21/5		180.45 (10/7)
JAPAN**	Dow Average (11/6/49)	8280.58	8272.56	8254.15	8141.56		8256.86	7.9		7802.16 (26/7)
	Tokyo Hwy OE (4/1/83)	864.85	865.82	860.85	874.85		868.68	7.9		674.81 (18/7)
NETHERLANDS	ANP-CBS General (1/270)	141.8	141.8	139.7	139.5		146.4	22/6		180.114 (4/7)
	ANP-CBS Ind est (1/170)	118.5	112.5	111.2	118.6		110.5	22/6		M.B. 1/4 (4/7)
HORWAY	Oslo 2E (4/1/83)	208.57	911.29	910.61	910.64		214.45	18.8		90.81 (4/7)
SINGAPORE	Straights Times (18/88)	887.89	880.53	886.85	863.41		982.82	25/6		712.22 (5/7)
SOUTH AFRICA	Gold (1/858)	(c)	805.7	210.0	810.2		1888.5	11/2		884.8 (20.5)
	Industrial (1/868)	(c)	852.5	858.4	852.0		868.1	25/6		740.9 (5/7)
SPAIN	Madrid 2E (5/1/82)	118.47	114.77	114.40	(c)		120.82	18.7		98.82 (11/7)
SWEDEN	Jacobsson & P. (1/1/83)	1479.82	1486.87	1470.48	1445.81		1528.80	6.9		895.18 (2/7)
SWITZERLAND	SwissBankCpn. (5/1/83)	336.2	337.0	338.0	338.4		347.0	14.0		284.4 (4/7)
WORLD	Capital Intl. (1/1/78)	—	181.1	181.9	178.8		182.7	22/6		154.3 (4/7)

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 funds. Yield % shown in last column reflect for all
 expenses a Offered prices include all
 fees, b Today's price, c Yield based on all
 d Estimated, e Today's opening price
 f Distributable free of NAV taxes, g A Premium
 insurance insurance plan, h Single premium
 insurance, i Offered price includes all expenses
 and agent's commission, j Offered price includes
 all expenses it bought through managers, k Preferred
 stock price, l Guernsey group, m Separately
 held before Jersey law, n Ex-soldiers
 Only available in charitable bodies, o Yield
 shown above, annualized rate of NAV increase

COMMODITIES AND AGRICULTURE

Amicable coffee settlement likely

By John Edwards

PROSPECTS look good for an amicable settlement at the International Coffee Agreement talks in London, which are due to end next week.

But reports from Geneva suggest that there is little hope of a new International Sugar Agreement emerging from the negotiations there.

Major disputes on a number of key issues, and dissension on the whole structure of the proposed new pact, make it almost certain that the sugar talks will end inconclusively on September 30 and will have to be continued next year, probably in February.

In London yesterday the International Coffee Organisation's secretariat estimated that stocks held by producing countries would be around 58m bags (of 60 lb each) at the end of September.

It is thought the global export quota for the 1983-84 season will be agreed around last year's figure of 54m bags and that the agreement's price range of 120 to 140 cents a lb will remain unchanged.

There may, however, be some disagreements over producer suggestions to strengthen controls over exports of coffee to non-member countries where prices are considerably lower.

In Geneva major sugar exporting countries have been holding private meetings in an effort to reconcile their differences over how the proposed new pact would work.

There is general agreement that EEC membership is vital to the success of any new pact, but the community is reported to be taking a hard line although details of how its system to regulate the world market would work are still somewhat hazy.

PRICE CHANGES

In business months stated otherwise	Sept. 23 1983	+ or -	Month ago ^a	Sept. 23 1983	+ or -	Month ago ^a
Metalco	21050	... 1050	1000/1000			
Free Mkt.	21050	... 1050	1000/1000			
Cash & credit	21034	... 6.5	1078.75			
5 mths	21051.5	... 8.5	1081.75			
6 months	21023.76	... 11.75	1088.00			
Cold tray oz.	20408.625	... 2.6	1042.825			
Amidol	21024.23	... 6.5	2273.975			
Nickel	24945.34	... 5.5	2425.50			
Free mkt.	2309500	... 200/250				
Palladium	811.50	- 1	818.50			
Platinum	2385.70	- 0.2	2322.70			
Silver trayoz.	763.75p	- 0.6	727.87p			
5 mths	901.86p	- 6.5	848.80p			
Tin cash	12828.76	- 4.1	10450.6			
8 month	23631.17	- 5.1	18555.25			
Turnover	23631.17	- 5.1	18555.25			
Wolfram	22.04/lb	77.63	77.77			
Zinc cash	15.50	- 0.50	15.50			
5 mths	15.50	- 0.50	15.50			
Producers	15.50	- 0.50	15.50			

LONDON OIL SPOT PRICES

	Lat/lb	Change + or -
EURO GIL-FOB 16 per barrel	28.60-28.65	-0.05
Arabian Light	28.20	
Iranian Light	28.20	
Arabian Heavy	28.65	-0.05
Arabian Extra Heavy	29.00	-0.12
North Sea Forties	50.00-50.50	-0.12
North Sea Brent	50.50-50.40	-0.22
African/Bonny D/bn	50.40-50.50	-0.12

The market opened \$2.00 higher but met heavy trade selling which continued throughout the day reports Premier Man. A stronger than expected New York opening caused a short-lived rally.

Month Yesterday's + or Business Done

8 U.S. per tonne

Sept. 20 28.65 + 0.25 28.55-28.65

Oct. 20 28.65 + 0.25 28.55-28.65

Nov. 20 28.65 + 0.25 28.55-28.65

Dec. 20 28.65 + 0.25 28.55-28.65

Feb. 20 28.65 + 0.25 28.55-28.65

Mar. 20 28.65 + 0.25 28.55-28.65

Turnover: 2,543 (1,473) lots of 100 tonnes.

GOLD MARKETS

Gold fell \$1.40 an ounce from Wednesday's close in the London bullion market yesterday to finish at \$408.40/lb. The metal opened at \$411.41/lb and traded between a high of \$411.41/lb and a low of \$407.40/lb. Selling pressure developed during the afternoon as it fell below \$410 on a stronger dollar movement.

In Paris the 12½ kilo bar was fixed at FF 106,800 per kilo (S411.45 per ounce) in the non-deliverable market in the morning and FF 107,050 (S413.15) on Wednesday afternoon.

In Luxembourg the dollar equivalent of the 12½ kilo bar at the fixing was \$410.65 from \$412.00.

Turnover: 588 (588) lots of 100 troy ounces.

Sept. 22 Sept. 23 Sept. 24

Gold Bullion (New troy)

Opening: 588.11-11.414

Morning fixing: 588.11-11.414

Afternoon fixing: 588.07-11.414

Gold Coins Sept. 01

Krugerrand: 588.07-12.114

5 Kilo: 588.07-12.114

10 Kilo: 588.07-12.114

Mapleleaf: 588.07-12.114

100 Cor. Aus: 588.07-12.114

100 Cor. Can: 588.07-12.114

100 New Sov: 588.07-12.114

100 New Sov: 588.07-12.114

Turnover: 588 (588) lots of 100 troy ounces.

Sept. 22 Sept. 23

Gold Bullion (New troy)

Opening: 588.11-11.414

Morning fixing: 588.11-11.414

Afternoon fixing: 588.07-11.414

Paris: 588.07-11.414

Turnover: 588 (588) lots of 100 troy ounces.

Sept. 22 Sept. 23

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Afternoon fixing: 588.07-11.414

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Turnover: 588 (588) lots of 100 troy ounces.

Sept. 22 Sept. 23

Gold Bullion (New troy)

Opening: 588.11-11.414

Morning fixing: 588.11-11.414

Afternoon fixing: 588.07-11.414

Paris: 588.07-11.414

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Sept. 22 Sept. 23

Gold Bull

CURRENCIES, MONEY and CAPITAL MARKETS

FOREIGN EXCHANGES

Dollar firm, but pound nervous

The dollar finished on a firm note in Europe as Federal funds traded around 9 per cent despite Wednesday's announcement by the Federal Reserve that it had further reserves to the New York banking system yesterday. Earlier in the week, Federal funds were nearer 9 per cent but rose because of weekly make-up factors, and disappointed the market by refusing to fall back yesterday. There were few other factors to influence trading, although the fighting in Lebanon is tending to support the dollar.

Sterling showed some signs of nervousness on rumours of a cut in clearing bank base rates, but eased only slightly against the dollar.

DOLLAR—Trade-weighted index (Bank of England) 152.7 against 122.2 six months ago. The dollar has retreated from the peaks touched in August, but is not yet showing signs of any sustained weakness, despite a daunting U.S. package of measures of sustained economic recovery, plus Treasury funding of the large Budget deficit, continue to underpin the currency, but this is offset by cautious optimism about improving money supply growth and hopes of easier Federal Reserve monetary policy.

The dollar rose 0.5 per cent to DM 2.6780 from DM 2.6660 against the D-mark; FFr 8.0500 from FFr 8.0550 against the French franc.

EMS EUROPEAN CURRENCY UNIT RATES

	ECU	Currency	% change	from	% change	from	Divergence
	amounts	against ECU	month	month	month	month	limit %
Belgian Franc	44.9008	45.5721	+2.17	+1.43	+1.54	+1.54	-2.1
Danish Krone	8.14104	8.18697	+0.34	+0.24	+0.42	+0.42	-0.1
German 5-Mark	2.24184	2.27216	+1.25	+0.61	+0.62	+0.62	-0.1
French Franc	1.17140	1.17140	-0.05	-0.05	-0.05	-0.05	-0.1
French Guilder	2.56295	2.56295	+0.01	-0.13	+0.49	+0.49	-0.1
Irish Punt	5.72285	5.72285	-0.02	-0.76	+0.58	+0.58	-0.1
Italian Lira	1403.49	1388.00	-2.49	-2.49	-2.49	-2.49	-0.1

Changes are for ECU, therefore positive change denotes a weak currency. Adjustment calculated by Financial Times.

OTHER CURRENCIES

	Sept. 22	Sept. 23	Sept. 24	Sept. 25	Sept. 26	Sept. 27	Sept. 28	Sept. 29	Sept. 30	Sept. 31	Oct. 1	Oct. 2	Oct. 3	Oct. 4	Oct. 5	Oct. 6	Oct. 7	Oct. 8	Oct. 9	Oct. 10	Oct. 11	Oct. 12	Oct. 13	Oct. 14	Oct. 15	Oct. 16	Oct. 17	Oct. 18	Oct. 19	Oct. 20	Oct. 21	Oct. 22	Oct. 23	Oct. 24	Oct. 25	Oct. 26	Oct. 27	Oct. 28	Oct. 29	Oct. 30	Oct. 31	Nov. 1	Nov. 2	Nov. 3	Nov. 4	Nov. 5	Nov. 6	Nov. 7	Nov. 8	Nov. 9	Nov. 10	Nov. 11	Nov. 12	Nov. 13	Nov. 14	Nov. 15	Nov. 16	Nov. 17	Nov. 18	Nov. 19	Nov. 20	Nov. 21	Nov. 22	Nov. 23	Nov. 24	Nov. 25	Nov. 26	Nov. 27	Nov. 28	Nov. 29	Nov. 30	Nov. 31	Dec. 1	Dec. 2	Dec. 3	Dec. 4	Dec. 5	Dec. 6	Dec. 7	Dec. 8	Dec. 9	Dec. 10	Dec. 11	Dec. 12	Dec. 13	Dec. 14	Dec. 15	Dec. 16	Dec. 17	Dec. 18	Dec. 19	Dec. 20	Dec. 21	Dec. 22	Dec. 23	Dec. 24	Dec. 25	Dec. 26	Dec. 27	Dec. 28	Dec. 29	Dec. 30	Dec. 31	Jan. 1	Jan. 2	Jan. 3	Jan. 4	Jan. 5	Jan. 6	Jan. 7	Jan. 8	Jan. 9	Jan. 10	Jan. 11	Jan. 12	Jan. 13	Jan. 14	Jan. 15	Jan. 16	Jan. 17	Jan. 18	Jan. 19	Jan. 20	Jan. 21	Jan. 22	Jan. 23	Jan. 24	Jan. 25	Jan. 26	Jan. 27	Jan. 28	Jan. 29	Jan. 30	Jan. 31	Feb. 1	Feb. 2	Feb. 3	Feb. 4	Feb. 5	Feb. 6	Feb. 7	Feb. 8	Feb. 9	Feb. 10	Feb. 11	Feb. 12	Feb. 13	Feb. 14	Feb. 15	Feb. 16	Feb. 17	Feb. 18	Feb. 19	Feb. 20	Feb. 21	Feb. 22	Feb. 23	Feb. 24	Feb. 25	Feb. 26	Feb. 27	Feb. 28	Feb. 29	Feb. 30	Feb. 31	Mar. 1	Mar. 2	Mar. 3	Mar. 4	Mar. 5	Mar. 6	Mar. 7	Mar. 8	Mar. 9	Mar. 10	Mar. 11	Mar. 12	Mar. 13	Mar. 14	Mar. 15	Mar. 16	Mar. 17	Mar. 18	Mar. 19	Mar. 20	Mar. 21	Mar. 22	Mar. 23	Mar. 24	Mar. 25	Mar. 26	Mar. 27	Mar. 28	Mar. 29	Mar. 30	Mar. 31	Apr. 1	Apr. 2	Apr. 3	Apr. 4	Apr. 5	Apr. 6	Apr. 7	Apr. 8	Apr. 9	Apr. 10	Apr. 11	Apr. 12	Apr. 13	Apr. 14	Apr. 15	Apr. 16	Apr. 17	Apr. 18	Apr. 19	Apr. 20	Apr. 21	Apr. 22	Apr. 23	Apr. 24	Apr. 25	Apr. 26	Apr. 27	Apr. 28	Apr. 29	Apr. 30	Apr. 31	May. 1	May. 2	May. 3	May. 4	May. 5	May. 6	May. 7	May. 8	May. 9	May. 10	May. 11	May. 12	May. 13	May. 14	May. 15	May. 16	May. 17	May. 18	May. 19	May. 20	May. 21	May. 22	May. 23	May. 24	May. 25	May. 26	May. 27	May. 28	May. 29	May. 30	May. 31	June. 1	June. 2	June. 3	June. 4	June. 5	June. 6	June. 7	June. 8	June. 9	June. 10	June. 11	June. 12	June. 13	June. 14	June. 15	June. 16	June. 17	June. 18	June. 19	June. 20	June. 21	June. 22	June. 23	June. 24	June. 25	June. 26	June. 27	June. 28	June. 29	June. 30	July. 1	July. 2	July. 3	July. 4	July. 5	July. 6	July. 7	July. 8	July. 9	July. 10	July. 11	July. 12	July. 13	July. 14	July. 15	July. 16	July. 17	July. 18	July. 19	July. 20	July. 21	July. 22	July. 23	July. 24	July. 25	July. 26	July. 27	July. 28	July. 29	July. 30	July. 31	Aug. 1	Aug. 2	Aug. 3	Aug. 4	Aug. 5	Aug. 6	Aug. 7	Aug. 8	Aug. 9	Aug. 10	Aug. 11	Aug. 12	Aug. 13	Aug. 14	Aug. 15	Aug. 16	Aug. 17	Aug. 18	Aug. 19	Aug. 20	Aug. 21	Aug. 22	Aug. 23	Aug. 24	Aug. 25	Aug. 26	Aug. 27	Aug. 28	Aug. 29	Aug. 30	Aug. 31	Sept. 1	Sept. 2	Sept. 3	Sept. 4	Sept. 5	Sept. 6	Sept. 7	Sept. 8	Sept. 9	Sept. 10	Sept. 11	Sept. 12	Sept. 13	Sept. 14	Sept. 15	Sept. 16	Sept. 17	Sept. 18	Sept. 19	Sept. 20	Sept. 21	Sept. 22	Sept. 23	Sept. 24	Sept. 25	Sept. 26	Sept. 27	Sept. 28	Sept. 29	Sept. 30	Oct. 1	Oct. 2	Oct. 3	Oct. 4	Oct. 5	Oct. 6	Oct. 7	Oct. 8	Oct. 9	Oct. 10	Oct. 11	Oct. 12	Oct. 13	Oct. 14	Oct. 15	Oct. 16	Oct. 17	Oct. 18	Oct. 19	Oct. 20	Oct. 21	Oct. 22	Oct. 23	Oct. 24	Oct. 25	Oct. 26	Oct. 27	Oct. 28	Oct. 29	Oct. 30	Oct. 31	Nov. 1	Nov. 2	Nov. 3	Nov. 4	Nov. 5	Nov. 6	Nov. 7	Nov. 8	Nov. 9	Nov. 10	Nov. 11	Nov. 12	Nov. 13	Nov. 14	Nov. 15	Nov. 16	Nov. 17	Nov. 18	Nov. 19	Nov. 20	Nov. 21	Nov. 22	Nov. 23	Nov. 24	Nov. 25	Nov. 26	Nov. 27	Nov. 28	Nov. 29	Nov. 30	Dec. 1	Dec. 2	Dec. 3	Dec. 4	Dec. 5	Dec. 6	Dec. 7	Dec. 8	Dec. 9	Dec. 10	Dec. 11	Dec. 12	Dec. 13	Dec. 14	Dec. 15	Dec. 16	Dec. 17	Dec. 18	Dec. 19	Dec. 20	Dec. 21	Dec. 22	Dec. 23	Dec. 24	Dec. 25	Dec. 26	Dec. 27	Dec. 28	Dec. 29	Dec. 30	Dec. 31	Jan. 1	Jan. 2	Jan. 3	Jan. 4	Jan. 5	Jan. 6	Jan. 7	Jan. 8	Jan. 9	Jan. 10	Jan. 11	Jan. 12	Jan. 13	Jan. 14	Jan. 15	Jan. 16	Jan. 17	Jan. 18	Jan. 19	Jan. 20	Jan. 21	Jan. 22	Jan. 23	Jan. 24	Jan. 25	Jan. 26	Jan. 27	Jan. 28	Jan. 29	Jan. 30	Jan. 31	Feb. 1	Feb. 2	Feb. 3	Feb. 4	Feb. 5	Feb. 6	Feb. 7	Feb. 8	Feb. 9	Feb. 10	Feb. 11	Feb. 12	Feb. 13	Feb. 14	Feb. 15	Feb. 16	Feb. 17	Feb. 18	Feb. 19	Feb. 20	Feb. 21	Feb. 22	Feb. 23	Feb. 24	Feb. 25	Feb. 26	Feb. 27	Feb. 28	Feb. 29	Feb. 30	Feb. 31	Mar. 1	Mar. 2	Mar. 3	Mar. 4	Mar. 5	Mar. 6	Mar. 7	Mar. 8	Mar. 9	Mar. 10	Mar. 11	Mar. 12	Mar. 13	Mar. 14	Mar. 15	Mar. 16	Mar. 17	Mar. 18	Mar. 19	Mar. 20	Mar. 21	Mar. 22	Mar. 23	Mar. 24	Mar. 25	Mar. 26	Mar. 27	Mar. 28	Mar. 29	Mar. 30	Mar. 31	Apr. 1	Apr. 2	Apr. 3	Apr. 4	Apr. 5	Apr. 6	Apr. 7	Apr. 8	Apr. 9	Apr. 10	Apr. 11	Apr. 12	Apr. 13	Apr. 14	Apr. 15	Apr. 16	Apr. 17	Apr. 18	Apr. 19	Apr. 20	Apr. 21	Apr. 22	Apr. 23	Apr. 24	Apr. 25	Apr. 26	Apr. 27	Apr. 28	Apr. 29	Apr. 30	May. 1	May. 2	May. 3	May. 4	May. 5	May. 6	May. 7	May. 8	May. 9	May. 10	May. 11	May. 12	May. 13	May. 14	May. 15	May. 16	May. 17	May. 18	May. 19	May. 20	May. 21	May. 22	May. 23	May. 24	May. 25	May. 26	May. 27	May. 28	May. 29

SECTION IV

FINANCIAL TIMES SURVEY



Contenders in the market. Left to right: Freight Rover's Sherpa 250; the Renault R4, Europe's best-selling light van; Dodge 50-Series 5.6 tonner; Datsun Patrol Estate; and Volkswagen Transporter van.

Vans and Light Trucks

Japanese makers reach further

By Kenneth Gooding
Motor Industry Correspondent

EUROPEAN PRODUCERS of light commercial vehicles face a new threat from the Japanese who have grown in the past 10 years to dominate the business.

Now they have won major market shares in most "neutral" — or non-vehicle-producing — countries, the Japanese are to tackle territories in Europe which one way or another place severe restrictions on the import of Japanese vehicles of all types.

Next year, two well-known European companies will begin production of light commercials heavily based on Japanese models and including about 20 per cent (by value) of Japanese components.

Nissan, Japan's second-largest vehicle group, will make its Vanette at the Motor Iberia plant in Spain. Nissan took control of Motor Iberia last year.

Meanwhile, in Britain, the

Bedford subsidiary of General Motors which is the biggest business of its kind in the world, is to start making a one-tonne van based on an Isuzu model. GM has a 34 per cent shareholding in Isuzu, smallest of the 10 Japanese vehicle groups.

By reaching a high level of European content, Bedford aims for 80 per cent and Nissan for 85 per cent by the factory gate; both producers should be able to skirt round the restrictions on Japanese imports to France, Italy and the UK.

It is tempting to view this approach as part of a "grand design" by the Japanese. But that is not the case. The Bedford project was masterminded by GM which intends to play a much more important part in the world commercial vehicle markets in future and has set up a world truck and bus division as part of that policy.

The division pulls together GM's commercial vehicle businesses in North America (Chevrolet, GMC, Detroit Diesel, Allison) and those of GM do Brazil and Bedford in Europe. Isuzu is not part of the division but has special status as a potential supplier of designs, components and sub-assemblies — and as a potential customer.

Another small Japanese company, Suzuki, in which GM has a 5 per cent stake, has been awarded similar status as GM struggles to find the right formula to design, engineer and produce commercial vehicle components on a world scale.

Nissan, Japan's second-largest vehicle group, will make its Vanette at the Motor Iberia plant in Spain. Nissan took control of Motor Iberia last year.

Meanwhile, in Britain, the

placement for Bedford's CF van. Meanwhile, GM has been searching for commercial vehicle products to give Bedford more volume and to generate more "floor traffic" at the dealer outlets.

This is where the one-tonne Japanese van comes in. GM has also been talking to Suzuki about the potential for doing a similar UK assembly job on one of the Japanese company's products.

To give itself more marketing power on the Continent, GM has set up a new distribution company, called Convexco and based near Russelsheim in West Germany. This company is jointly owned with Isuzu (GM has 51 per cent) and will distribute a range of Bedford and Isuzu vehicles. GM reckons that by combining the ranges the joint franchise will be more attractive and enable better dealers to be recruited.

It is attempting to get the best of all possible worlds. GM will have Bedford tackle those markets closed to Japanese products.

Output

GM will spend an initial £50m on Bedford's van lines at Luton and to re-engineer the Isuzu 1.5-tonne van to European specification. Production is scheduled to begin at the end of next year and 12,000 will be made in 1984, rising to an annual output of 20,000.

Of this total, 10,000 will be exported and Bedford's marketing director, Mr Des Savage, has high hopes of success in France and Italy in particular

with the new "Bedford" van. The concept was pioneered by BL, of course, with its Triumph Acclaim, a car based on Honda's Ballade but with an 80 per cent European content. After initial success the Acclaim was given free access to Italy and France in spite of protests that the Japanese were creeping into those markets by the "hacker door".

Nissan's entry to the European commercial vehicle scene has been far less a matter of careful planning. Certainly the Japanese group wanted to test the water by taking a minority interest in Iberica and got the opportunity when a 36 per cent shareholding came up for sale. Massey Ferguson, the financially troubled Canadian agricultural equipment concern, put the stake on the market and Nissan paid \$40m for it in January 1980.

Nissan, like other companies with interests in Spanish vehicle production, came under pressure from the Spanish Government to take control or get out. The Government hopes to push and prod the local vehicle

industry into a more healthy shape before Spain enters the EEC.

So, somewhat under duress, Nissan stumped up another \$21.5m last year to take its stake to 54.6 per cent and then took charge of the Iberica management. The cab was injected into Iberica because the shareholding increase was made by way of a rights issue.

Nissan always intended to enable Iberica to improve and expand its commercial vehicle range by making models based on Japanese products. In February this year the first Iberica-built Nissan Patrol, a four-wheel drive assembly, came off the assembly line.

Annual production should reach 15,000 to 17,000 vehicles of which 8,000 to 10,000 will be exported. This compares with Iberica's output last year of 7,000 trucks, 10,000 vans and 11,000 agricultural tractors.

Nissan aims to achieve Japanese-style quality in its Spanish plants and for that reason the pace at which output of the Patrol has built up has been slow. As one Iberica executive

commented: "We are taking time to adapt to Japanese technology. We know Europeans want things done Japanese way. Not the Japanese way. But after our experience with the Patrol, the start-up of the Vanette should be smoother and quicker."

In fact, the introduction of the Vanette, a vehicle similar to the one Bedford will make from the Isuzu design, has been delayed until the end of next year. Eventually Nissan expects to make about 7,000 Vanettes a year for Spain and another 8,000 to 10,000 for export.

Vanette exports will probably follow the example set by those of the Patrol which are to go to the UK, Sweden, Norway, Germany, Denmark, Holland, Belgium, France, Austria and possibly Portugal and Greece. Significantly, Italy is the first country to be tackled. It will get the Patrol in September and the vehicle will be badged as the "Ebro Patrol," Ebro being the brand name on Iberica's own light commercials. In other export countries, however, the Nissan name will be used.

Access

Iberica is also benefiting from the Nissan connection by gaining access to the Japanese company's dealer network throughout Europe. In the UK, and France the Euro truck distribution franchise already has been switched to the Nissan im-

porters.

However, both the GM and Nissan projects are examples of companies acting in isolation.

The Japanese companies as a

group do not appear to have a strategic plan to enter closed European markets by means of local production.

Indeed, at the recent motor components conference sponsored by the Financial Times in Geneva, Prof Noritake Kobayashi insisted that Japanese vehicle manufacturers have no comprehensive strategy worked out for the setting up of production plants in other parts of the world.

Prof Kobayashi, a director of Toyo Kogyo—the Mazda group—and Professor of Business at Keio University Business School, revealed he had carried out a small survey of the Japanese vehicle groups to see where they might consider buying components and materials as they set up plants outside Japan.

He said: "My frank evaluation of many of the actions taken by members of the Japanese motor industry is that they are only reactive actions to meet immediate requirements rather than expressions of well thought out, long-term basic strategy."

The Japanese are aware of the need to develop a "grand design," said the professor, "but it will take some more time for any Japanese company in the auto industry to develop a comprehensive strategy in definitive terms."

Lack of a comprehensive strategy, however, has certainly not prevented the rapid rise of the Japanese as producers of vans and light trucks—a develop-

ment which is having as profound an impact on world markets as the previous emergence of the Japanese car industry.

According to the Japanese

Automobile Manufacturers Association (JAMA), 1,760 small commercial vehicles were produced in Japan last year as well as 1.2m "midget" or micro-vans.

To give this some perspective,

output of vans up to 3.5 tonnes gross weight in the five major European vehicle production countries, France, Italy, the Netherlands, West Germany and the UK, last year was about 840,500.

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According to the Japanese

Buoyant market as demand moves ahead

THE U.K.

STRENGTHENING DEMAND from UK service industries and from public utilities using up budgets under-spent thanks to lower than expected interest rates, is creating a buoyant UK market for light commercials this year.

By some industry estimates, the market for purpose-built vans of up to 3.5 tonnes gross weight could reach 125,000, a 7.5 per cent rise on 1982 and matching the record level of 1979.

Sales of smaller vans, derived from cars, are expected by Ford to reach 88,000, a 30 per cent rise on the 65,700 of last year. And given the trend of 1983's first four months, that expectation may prove pessimistic: sales were running at an annualised rate of 94,000 to the end of April.

Only trucks of between 3.5 and 7.5 tonnes continue in a downturn. However this reflects a polarisation in demand observed over the past few years: some buyers dropping below 3.5 tonnes to avoid operator licences; others moving up to just under the 7.5 tonnes threshold, above which Heavy Goods Vehicle licences are needed.

This tendency has led Ford to cease production after nearly two years of its "A" series trucks. It is filling the gap by offering extra long-wheelbase versions of its Transit van (due in the next few months) and further downsizing its Cargo heavy truck—which can be done at relatively little cost—to just under 6 tonnes.

The revival of demand for light commercials has been good news for the UK industry still struggling to emerge from its worst recession for over 30 years (demand for heavy trucks is still stagnant).

No less important has been the disappearance of the Japanese as a major threat in the light commercial market. In 1981, with Japanese importers having risen to a 25.6 per cent share, talks between the Society of Motor Manufacturers and Traders and its Japanese counterpart, JAMA, produced the extension to light commercials of the "gentlemen's agreement" restricting car sales to 11 per cent of the UK total.

The Japanese share dropped sharply last year as a result to

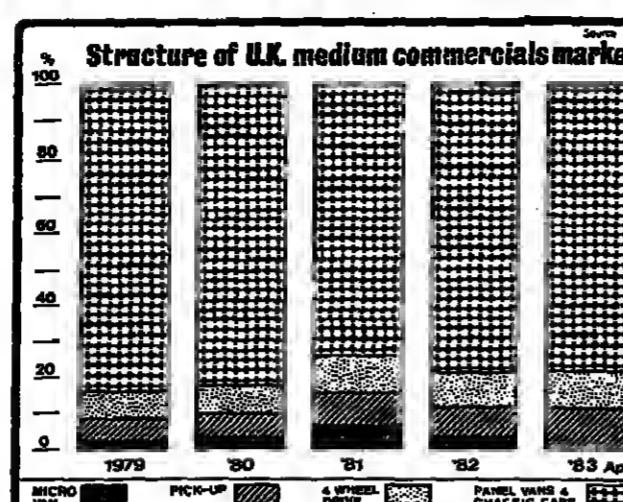
just over 9 per cent and up to the start of June this year stood at 11.7 per cent.

UK manufacturers were not as successful as they might have been in filling the gap. Certainly, Ford—thanks in part to a Transit model and price realignment—has, so far, succeeded in giving the Japanese an extra share out of the door—has restored its share from 29 per cent then to 40 per cent but that reflects, too, last year's launch of its phenomenally successful P100 one-tonne pick-up imported from South Africa. The P100 captured sales leadership of the pick-up market within two months of its launch and continues to strengthen its dominance—3,275 were sold in the first five months of this year.

Faltering

BL's light commercials subsidiary, Freight Rover, has also made noticeable gains. In 1980, it seemed not long for this world: sales of Sherpa vans were faltering, it was overmanned and losing money—and was still part of the volume car business.

By 1981, it had been moved under the Land Rover umbrella and a £20m investment programme was under way. An almost halving of the workforce to 1,200 helped lift productivity by a third. By August 1981, a rearranged Sherpa range was on the market and sales on the way up.



For 1981 overall Sherpa sales were up 42 per cent in a light commercials market 17 per cent.

Freight Rover finished 1982 with sales up by 43 per cent to 9,617 units, and a market share of 13.5 per cent.

Since the end of last year, weekly output has been raised three times and Freight Rover's current market share is 16.5 per cent.

Bedford and Dodge, the latter now wholly owned by Renault, have fallen back, however. Bedford's share of the purpose-built van market, 11.5 per cent last year, is now 10 per cent, while Dodge's performance was affected by the ending last year of production of the Spacevan.

It was the intent of Karrier Motors, under whose name the Renault subsidiary operates, to assemble Renault, Trafic, and Master vans in sufficient numbers to be captured from British Telecom. But the greatest share has gone to Freight Rover, and the prospect of UK assembly now looks remote.

Meanwhile, Talbot Renault's 50-50 partner in Karrier—Renault's intends to acquire 90 per cent by the end of the year—is compensating for the Spacevan's loss with the Talbot Express. However, this is in reality another imported

version of the Ducato range being built jointly by Talbot's parent Peugeot and Fiat's

also as the Peugeot J5 and Citroën C25.

The net effect is that Continental importers have also gained much ground. Their combined share of the purpose-built van sector has jumped from 11.5 per cent in 1981 to 18.5 per cent now.

A considerable factor has been the introduction of new models (Trafic, Master, diesel and petrol, Bremen vans from Daimler-Benz and a revised LT range from Volkswagen). But it is by no means inevitable that the advance will continue, as a number of developments should strengthen the UK-based makers' position.

Most, starting is Bedford's plan to expand its range with two light commercials based on Japanese products. One is a "microvan" resembling a very small Transit, with a 1-tonne payload and engine of under 1 litre; the other a 1-tonne panel van, of the type which had proved a big seller for Japanese importers.

The microvan would be based on a model from Suzuki, in which Bedford's parent General Motors has a 5 per cent stake; the other a panel van.

Whether a Bedford "micro"

in unrestricted supply might hit sales of its popular Astra or other car-derived van remains to be tested. Both Bedford and Ford think it unlikely. But a likely casualty would be Bedford's HA van, derived from a Vauxhall Viva model of the 1960s, output of which is down to about two an hour following the collapse of orders from public utilities.

The car-derived van sector is dominated by Ford, Austin Rover and Bedford. Imports currently account for 22 per cent, although nearly a quarter of that figure is accounted for by Ford, through imports of Spanish-built Fiesta vans.

Ford is just the market leader so far this year with 32.5 per cent against Austin Rover's 25.9. While Bedford is strengthening third with 18.3 per cent.

Bedford's rising strength is due partly to the 1.6 litre diesel version of the engines powering its cars some 40 per cent of all Astra van sales are now of diesels. But Ford, too, should be able to widen sales of its Escort and Fiesta vans, as a

result of its own new 1.6 litre diesel—claimed to give up to 70 mpg—going into production at Dagenham in September.

Meanwhile, Austin Rover's launch of a van version of the Maestro, which has had 12 months is certain to strengthen its own light van sales.

Back in the up to 3.5 tonne van market, Freight Rover next month plug an important gap in its own range with the launch of the MT 210—a range of panel vans which will go up to 3.5 tonnes (the Sherpa stops at 1.8 per cent now).

Ford's Transit, nearly 18 years old, remains the UK market leader by a huge margin in this sector (44,000 sales last year against second placed Freight Rover's 9,617). And it is unlikely to appear before 1988.

The microvan is something of an enigma, however. Either a uniquely Japanese product, its true potential in the UK was never tested. Sales began in the 1970s and have risen 6.1 per cent of the market when Freight Rover's sales were imposed.

Because they were cheap—under £3,000—it was inevitable that they would slip down importers' priority lists because profit per unit is small.

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Strategies vary in commanding huge market

FRANCE

VANS, or the "petits utilitaires"

as the French like to call them, have long been a speciality of the French motor industry. Between them, France's two large car companies, the state-owned Renault group and the private Peugeot-Citroën-Falbot group, account for a substantial share of the European community market for light trucks and vans. In France, they command the biggest share of the market.

In Europe, the two French companies traditionally have held out as wishful thinking, especially after the failures of recent years, due largely to the lack of nationalistic policies of the European market. Both companies have consolidated their positions in the van business during the past four years by bringing out new models designed to improve the competitiveness of their van and light trucks range.

But the strategies of the two French producers in this sector of the motor business differ considerably. Renault's approach from the beginning has been to transform itself into a supplier of a complete range of small vans to heavy-duty trucks.

The state car concern has recently committed itself even more in the commercial vehicle business by agreeing to acquire control of Mack Trucks of the U.S. from the Signal Corporation. At the light end of the commercial vehicles market, Renault filled what holes were left in its line by bringing out the Trafic and the Master. The Trafic filled the gap in the 1.5-2.5 ton range while the Master filled the hole in the 2.5 to 3.5 ton range.

For Renault, the commercial vehicle business forms an integral part of the car company's overall industrial strategy. By contrast, Peugeot's group regards the commercial vehicles business as marginal to its overall strategy.

Indeed, Peugeot's group is currently considering moving out of the truck business it inherited in Europe when it acquired the European operations of Chrysler.

However, the private car company says it is committed to the light trucks and vans business although it views it as a spin-off from its traditional passenger car activities. M. Jean-Paul Parayre, chairman of the Peugeot group, said recently he was interested in perhaps expanding Peugeot's presence at the light end of the commercial vehicles business. This would involve vehicles of up to about three tonnes. He made it clear, however, that he was not interested in expanding the European operations of the truck market.

Moreover, Peugeot, unlike Renault, has decided not to go alone in the light vans and trucks business. Because it felt the overall market did not justify large-scale industrial investments, Peugeot negotiated a joint venture with the Fiat group of Italy to produce light trucks and vans.

The venture led to the construction of a modern plant at Val di Sangro in Southern Italy, near the town of Pescara, which

subsequently overtook Peugeot in 1980, taking 41.7 per cent of the French market compared with 40.3 per cent in 1981.

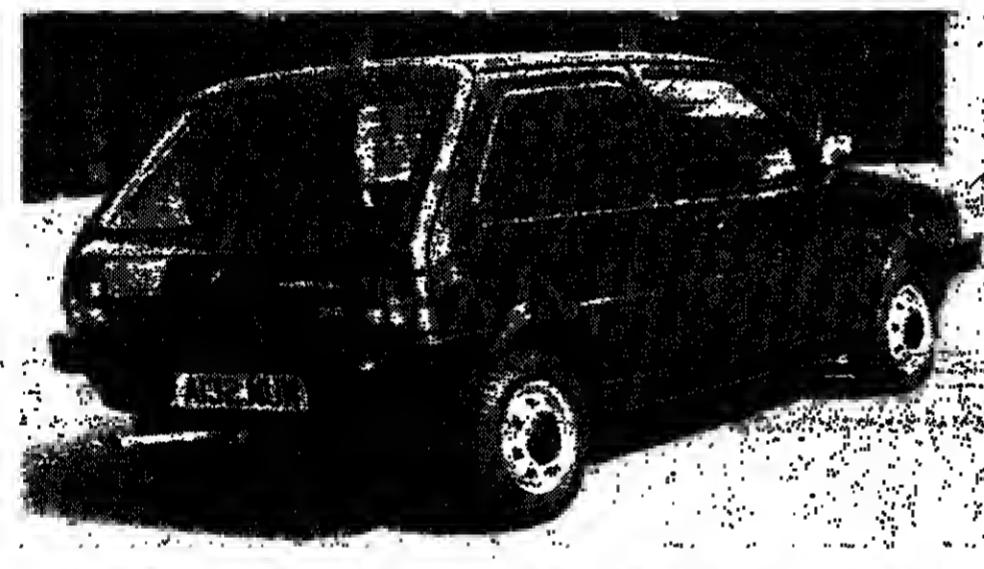
The dramatic increase in 1980 and 1981 reflects the launch of Renault's new Trafic and Master models. Peugeot, however, has recently reduced this imbalance in part by marketing its new vans products in Italy. Last year, Peugeot group sold 11,940 J5 vans and a further 10,720 C25 vans in France, representing between them nearly half of the 43,000 vans the Peugeot group sold in France last year.

Although the general outlook for French industry this year is depressed, with fear that car sales, in particular, could slow significantly in the autumn, the prospects for vans and light trucks appear a little better. In the case of cars, the French manufacturers worry that the government's latest austerity measures will further reduce consumer spending in France.

But they also acknowledge that new customers might be tempted to buy a small van rather than a car.

The reason is quite simply that Value Added Tax on passenger cars in France is a whopping 33.3 per cent while VAT on vans is 17.6 per cent. Already a good number of French companies have bought vans for their salesmen or representatives to take advantage of the lower VAT rate.

Paul Betts



Austin Rover's Metro van, which will be joined by a van version of the Maestro

Caution as recovery begins

W.GERMANY

VOLKSWAGEN BELIEVES it may have to reintroduce short-time working at its commercial vehicle plant in Hannover later this year. It also recently offered redundancy pay to workers prepared to quit their jobs at the factory.

On the other hand, however, VW has notched up an increase in deliveries of commercial vehicles to customers in West Germany in the first seven months of this year.

These developments illustrate some aspects of the small van and vanous market in West Germany, where there is at the moment a mixture of hopeful and depressing signs. In these circumstances, manufacturers and industry representatives are cautious about making forecasts for the future.

Production of commercial vehicles in the lighter classes—up to a total permissible weight of six tonnes—has begun to pick up in West Germany, after dropping to a drastically low level.

In the first seven months of this year, production reached 84,025, an increase of 7.2 per cent on the corresponding period last year.

Similarly, sales of vans and light trucks within West Germany have also begun to show signs of recovery, after a sharp fall.

New registrations in the classes to six tonnes, which had reached 95,500 in 1980, dropped 13 per cent to 83,120 in 1981. The decline in registrations actually accelerated last year as recession deepened, falling 18 per cent to 68,150.

However, in the first half of this year registrations were 9.4 per cent up on the same period last year, reaching 39,970.

The production and domestic sales figures seem to give some cause for optimism—in contrast to the sharp fall in production of larger trucks, which face declining orders from oil-producing countries. However,

industry representatives point out that the setback of the past two years has been extremely sharp and any improvement is still only moderate.

A lot will depend on whether economic recovery can gather pace in West Germany and whether export markets can improve. They believe it is still too early to speak of a sustained recovery in the West German market for small commercial vehicles.

The overall statistics also

mask the varied fortunes of individual producers. Volkswagen

BIG, TOUGH, MEAN & MAGIC.



The Daily is unquestionably one of the best-looking vehicles of its kind on the market.

But buying a Daily is not about looks. It's about hard, competitive facts.

The Daily is simply the best all-rounder in its class.

BIG: The Daily's big on internal volume and load length. The 35 range standard and high roof panel vans offer more volume than any equivalent model in the Transit, Bedford CF, VW LT, Renault Master and Mercedes ranges. With up to a massive 424 cubic feet of practical, usable volume, you also get an internal length of more than 11.5 feet for those extra long and awkward loads.

And no directly comparable high roof model from these manufacturers can

top The Daily's 6'2", accessed through full-height rear doors. There's even a sliding side door, too.

The Daily 30.9 panel van takes a heavier payload than the Mercedes 210, the Bedford CF280, the Transit 130 and the Talbot Express 1300. And, of course, it's light enough to avoid plating and testing.

TOUGH: where others use integral construction, The Daily is built on a tougher, truck-like chassis. In chassis cab form it is the ideal base for special bodies, particularly for use in the construction industry.

MEAN: despite its rugged construction, The Daily, available in petrol and diesel versions, is light on fuel. When Commercial Motor* tested The Daily, it proved consistently meaner than their benchmark

Operating Cost figures for vehicles in its class. The 35.8 Daily diesel, for example, gave 30.25 mpg unladen and 25.96 mpg laden. That's better than the Bedford CF250, which offers nearly one third less capacity and payload than The Daily.

Can you beat that?

MAGIC: The Daily's a wizard for manoeuvrability. Nothing in its class turns tighter circles. So it's magic when it comes to quick delivery times and turnaround. The Daily drives like a car, too. Test drive one and you'll experience standards of interior design 'more appropriate in a Swedish car' (Garage & Transport).

That's why we say that nothing stacks up against The Daily.

But if these figures don't convince

you, make some direct price comparisons.

The Daily is less expensive across the board than any equivalent vehicle from the Transit and Mercedes light van ranges.

And that's just on the purchase price.

The real savings go on for years!

Contact your IVECO dealer and ask him how much you'll save when you change to a Daily.

The Daily

Nothing stacks up against it

*Commercial Motor. All comparisons obtained from published material. Payload figures include driver.

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VANS AND LIGHT TRUCKS IV

New range increases Fiat domination

ITALY

FIAT these days is a company on the mend, and that is as true for its light commercial vehicle and truck operations as it is for cars, for which the Turin group is best known.

As might be expected, Fiat comfortably dominates the light commercial sector in Italy, thanks in good part to its extensive distribution network and entrenched influence. But now this ingredient makes the combination even more formidable — the Ducato range of vans.

Production of the Ducato has been in progress for less than two years at the computerised and highly-automated plant of the Sevel company, jointly owned by Fiat and by the French Peugeot Citroen group. It is sited in the valley of the River Sangone, running inland from the Adriatic coast south of Fescara.

Transformed

Results so far, according to Sig Bruno Schembri, head of the commercial vehicles domestic sales division of Fiat Auto, the car subsidiary of the Fiat group, have exceeded every expectation.

The total capacity of the plant, which represents an investment of £250m (\$167m) and 3,500 new jobs, is 80,000 vehicles a year. Part of the output will be sold in France under the Peugeot and Citroen marques. But if Italy alone the Ducato has transformed the key middle sector of the market in which it operates.

Between 1981 and 1982, Fiat's share of the market for such vehicles, with a load capacity of about 1.3 tonnes, leapt from 26.7 per cent to 50.1 per cent. In the first two months of 1983, that figure rose to 57 per cent — mainly at the expense of models traditionally strong in Italy, such as the Bedford range and the Ford Transit, both of them manufactured in the UK.

If this trend is maintained through the year, sales of the Ducato in Italy might exceed the figure of 26,600 achieved in 1982, despite the likelihood of a contraction in the market as a whole, while the economy remains flat.

Fiat claims that the vehicle's success is due to the quality of its finish at what is said to be Europe's most advanced production plant. In fact, there are a total of 80 versions of the five main Fiat contenders in the commercial vehicle market: the Marano, the Fiorino, the 900E (the last two derived from the popular 127 car), the Ducato, and the Fiat 242.

Perhaps the most telling blow has been the advent of the dielectric version of the Ducato, tailor-made to take advantage of the widespread price advantage of diesel fuel over petrol, not only in Italy but in key North European markets such as France, Bel-

gium and Holland. Only this year will the Ducato become fully available throughout Europe, but Fiat executives expect "significant improvements" in market share as a result.

What is true of the Ducato is equally true of the Fiorino. Already its range of pick-ups, vans, and multi-purpose models had given it a powerful dominance of its sector in Italy (Fiat has regularly claimed over 80 per cent of total domestic sales in the 500 kg load class). Now, with its 1.3-tonne version, it has added a diesel version to its range to increase its appeal both in Italy and for export.

Elsewhere in the commercial vehicle market, Fiat's pre-eminence in Italy is less absolute: in the 1.3 to 1.8 tonne load class, the 242 E has seen its unit sales slip from 40,270 in 1981 to 31,960 in 1982, while its market share dropped almost 10 percentage points. But there were signs of a recovery in the early part of this year.

In any case, figures released by Fiat show a steady increase in its share of the market, which has virtually doubled since 1975. The company captured 47.9 per cent of last year's total of 111,290 units, and hopes to lift that to over 50 per cent in 1983. Exactly as for its car division, home sales are crucial: of Fiat's total European sales of 80,000 light commercial vehicles in 1982, two-thirds were achieved within Italy itself.

The Fiat Auto commercial vehicle range merges into the smaller models produced by Ivero, the separate industrial vehicles subsidiary of Fiat SpA, the group holding company. These are basically the Daily series of light trucks, with a payload capacity of between 1.5 and 2.5 tonnes, and the Granta range produced by the OM division of Ivero.

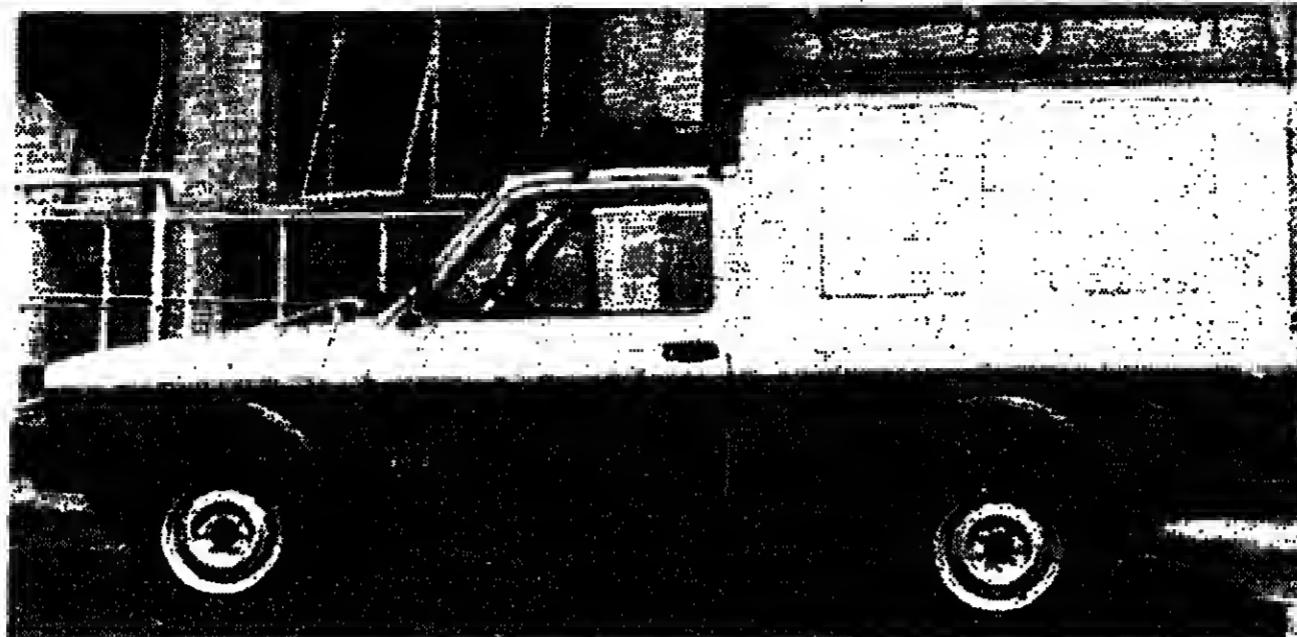
Shrinking

The sector has been hit by the static economic conditions throughout Europe; but it was a small consolidation for Ivero to increase — albeit narrowly — its share of a shrinking sector to 64.4 per cent from 63.4 per cent.

Fiat obviously accounts for the greatest share of Italy's total output of vans and light trucks, but Alfa Romeo, the state-owned car manufacturer, retains a tiny interest in the sector through its subsidiary Arteco, based at Pomigliano d'Arco, close to Naples. In 1981, Arteco experienced a wretched year, as only 1,300 of its LR-5 and F-12 models were sold, and its 1,700 workforce suffered heavy layoffs.

In 1982, the picture was even bleaker. Sales slipped by value to £83.5m (£51m) from £89.5m the previous year, and in unit terms to little more than 1,000 vehicles from 1,300 in 1981. Once again, however, the Arteco division reported a small profit of £1.64m, compared with £1.35m in 1981.

Rupert Cornwell



Fiat's Fiorino Special. The company comfortably dominates Italy's light commercials, due partly to its extensive dealer net.

SPAIN'S PRODUCTION, SALES AND EXPORTS

	Vans			Light lorries			Exports		
	Production	Home sales	Exports	Production	Home sales	Exports	Production	Home sales	Exports
Enasa/Pegaso	1,981	1,932	-2%	1,981	1,932	-2%	1,981	1,832	-5%
	3,930	2,662	-32	3,942	3,254	-15	7	48	600
Mercedes	12,222	10,474	-14	9,684	8,706	-11	987	1,156	+17
Motor Ibérica	11,147	8,789	-21	9,633	8,043	-16	1,431	964	-34
Total	27,298	21,924	-20	22,461	20,002	-11	2,445	2,169	-11

* Between 3.5 and 8 tonnes maximum authorised weight.

Source: Based on figures from National Car and Truck Manufacturers Association (ANFAC).

Export boost revives flagging demand

SPAIN

SPAIN, WHICH has continued to attract foreign investment in the motor industry, is girding itself for battle in the EEC in the coming year. The first Jarama arrival — Nissan, which took Dassay-Ferguson's place and has subsequently been increasing its stake in Motor Ibérica to more than 80 per cent.

The shake-up leaves the car and commercial vehicle sectors basically separate as before. It happens that, as a general rule,

Daimler-Benz, building up its stake in what is now Mercedes-Benz de Espana; and the first Jarama arrival — Nissan, which took Dassay-Ferguson's place and has subsequently been increasing its stake in Motor Ibérica to more than 80 per cent.

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deficit.

Enasa Pegaso, which is now days under full control of the state holding company INI. It makes, alongside its armoured vans, the new production at Valladolid, three basic kinds of 34 tons, of 300kg and 1,100 kg capacity, in various different versions from pick-up to micro-bus. Formerly known by the name of Sava, these are now marketed under the Pegaso label.

Enasa also makes three types of light lorries ranging from three to seven tonnes maximum authorised weight. But it is more interested in the business of heavy trucks and buses where it is dominant.

These are small vans adapted from passenger cars, of which the principal suppliers are Citroen, Fasa-Renault and more recently Seat, and which have continued to do well on the domestic market even though exports have dropped this year. The hard-to-place category of four-wheel-drive vehicles, which despite the recent production start-up of the Nissan Patrol, remains overwhelmingly dominated by Land Rover Santana, 48 per cent owned by the British company.

An export boost in the first quarter of this year helped to revive a flagging trend in this sector.

The rest of the range of vans and light lorries is the domain of three companies, all of which are currently deep in

the same year saw output almost flat, and has been since 1977. Since then, sales on the domestic market have dropped by 40 per cent. Last year, with the home and export markets shrank by about 11 per cent and Spanish output was 20 per cent down on the same period a year ago and Enasa was the only company to raise its output.

For vans, the trend is weaker still, and has been since 1977.

It has only limited output of three-quarters of the light truck market.

Last year, Motor Ibérica managed to increase its overall production of light lorries in the 3.5 tonnes to nine tonnes weight range and its sales of three-quarters of the light truck market.

This offers sharp falls at the other two companies to keep Spanish output in line with 1981, although exports in this sector fell back 18 per cent to 2,570 vehicles.

In the first three months of this year, however, although Motor Ibérica managed to export more than 300 light trucks, overall production was 9 per cent down on the same period a year ago and Enasa was the only company to raise its output.

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The latter's range of Ebro vehicles is due to receive an addition next year in the form of a Ford Motor Company.

Cadiz, but nothing has been decided on the name to be used.

It is due to be produced originally to have been introduced this year, the same year as the Nissan Patrol, this is the only real novelty in the offing.

David White

Midget vans setting the trend

JAPAN

JAPAN'S DOMESTIC market for vans and light trucks has been expanded in the last few years by the birth of a new type of vehicle—the "midget" van with a 550 cc engine. The Suzuki Alto was the first of this new class, which has since experienced what one official at the Japan Automobile Manufacturers Association (JAMA) calls an "explosive growth" in demand.

Other vehicles of the same class are the Daihatsu Mira (manufactured by Fuji Heavy Industries) and the Mitsubishi Minicab. Between them, these four vehicles have contributed much of the growth in the "light van" sector of the Japanese motor industry in recent years.

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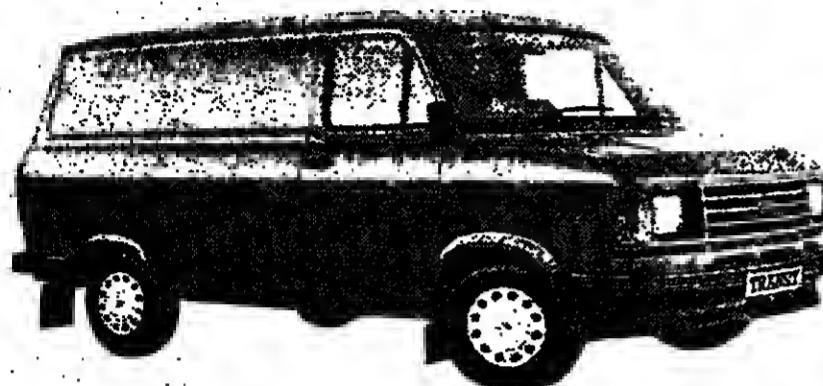
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THE NEW FORD TRANSIT: ANOTHER MILESTONE IN RELIABILITY.



The Ford Transit never stands still. Year in, year out, the process of refinement continues to make it even better looking, even harder working, even more reliable.

And this Transit is the most refined, reliable yet.

MICROWAVE-TIMED BREAKERLESS IGNITION.

For the first time in a European medium van, it incorporates breakerless ignition precision timed by microwave.

The engine holds its tune over much greater distances. Cold starting improves - and so does fuel economy, literally by miles.

EASIER MAINTENANCE CUTS COSTS.

Easier maintenance adds to reliability and cuts operating costs. There are no contact breakers to adjust. The batteries need no attention. A stylish new one-piece grille makes front-end access or replacement even simpler.

NEW AERODYNAMICS CUT ENGINE EFFORT.

This and other styling changes, front and rear, have significantly reduced the drag factor. Even without the air dam, the Cd is cut to saloon car levels.

Smother passage through the air demands less of the engine, boosts economy and performance.

MILES MORE COMFORTABLE.

Try the new Transit, and you'll find it steers like a car. It feels like one, too, with a revised fascia and instrumentation. New colours and levels of comfort and trim. And features such as intermittent action windscreen wipe on Custom models and warm-air bleed from the quiet, new three-speed heater to demist side windows.

STILL THE BEST CHOICE AND BACK-UP.

What hasn't changed could hardly be improved. The vast and versatile range, with two wheelbases and seven nominal payloads, from 0.8 to 1.9 tonnes. The choice of four proven engines, three petrol, one diesel. And the back-up of Britain's top dealer network.

With so much going for it, it's hardly surprising the Transit's the most relied-upon van in the country.

And that's another thing that won't change because this Transit is the most reliable yet.

By miles.

**FORD TRANSIT:
FORD GIVES YOU MORE.**



VANS AND LIGHT TRUCKS VI

The emphasis on trimming running costs is likely to have an increasing impact on diesel sales, reports John Griffiths

Commitment to diesel engine still growing

THROUGHOUT THE fluctuations in demand for light commercials in various parts of Europe during the past decade, one trend has persisted: a growing commitment by purchasers to the diesel engine.

This applies to light vans, derived directly from cars, as well as to purpose-built panel vans, many of which have their power trains rooted in passenger vehicles even if their bodywork is divorced from them.

Since 1980, the trend has accelerated considerably. In the seven main European markets — West Germany, France, Italy, the UK, Belgium, Netherlands and Spain — for example, the diesel share of panel vans went from 41 per cent in 1980 to 55 per cent in 1982. In a recent study, the European Automotive Industry Data forecast that the level would be 79 per cent by 1986. It was a mere 27 per cent in 1974.

In Spain, penetration has already reached 100 per cent.

In unit terms, this means that out of the 450,000 panel vans of between 2 and 3.5 tonnes gross weight registered in the seven countries in 1981, just under 250,000 of them were diesel-powered. AID's estimate of 464,000 registrations for such vehicles in 1986 would mean that 367,000 of them would be diesel.

Diesels in car-derived vans are a newer phenomenon, given a big push by Volkswagen's decision to develop a high-speed diesel, based on the petrol version, for its Golf hatchback — an instant success when it emerged in the late 1970s.

Coupled with the further big jump in oil prices in 1979, the associated recession and greater stress on vehicles with improved fuel economy — the sole advantage of the diesel — the diesel Golf acted as the catalyst for all the major manufacturers to involve themselves heavily in light diesel production.

Thus General Motors went to work on a 1.6 litre diesel version of the "Family Two" petrol engine powering its small and medium car ranges (Cavalier and Astra in the UK), against the background of the opinion of Opel, its West German subsidiary charged with car development in Europe,

that diesels in the next few years would account for 20 per cent of all European car sales.

The major Ford 1.6 litre production of its own 1.6 litre diesel at Dagenham — an engine which, the company claims is capable of 70 mpg at a constant 56 mph. Initial output will be of 150,000 units a year and Dagenham will be the sole source of supply for all Ford's European plants. If demand warrants, Ford can push output up further.

The new diesel has been approved by the environmental engineer for Ford, which is spending £140m on it. The engines will go into Escorts and Fiestas (and their van versions).

Investment

The point about all these developments is that they allow the introduction into car-derived vans of high fuel efficiency engines, the investments in which could never have been justified for light commercials alone.

For while the European market this year is likely to be about 10m units, that for car-derived vans by comparison is forecast by Ford this year at just over 400,000.

There is still a purchase price premium to be paid for diesel versions, which can vary

widely; but as the unit cost of diesel production has come down with higher output, the gap has been narrowing (a Vauxhall Cavalier car with the Family II diesel, for example, is now down to about £280 more than the petrol equivalent).

Bedford, Opel's sister company in the UK, specialising in commercials has already made a market impact with the diesel version of its car-derived van. Launched only last year, it is already accounting for 40 per cent of its van sales.

The diesel van market itself is inevitably subject to considerable fluctuation.

This is because the only reason for buying a diesel is to cut fuel costs (the diesel is generally noisier, more sluggish than a petrol engine and requires servicing more often). So any change in fuel price structures is inevitably likely to have a pronounced effect on sales.

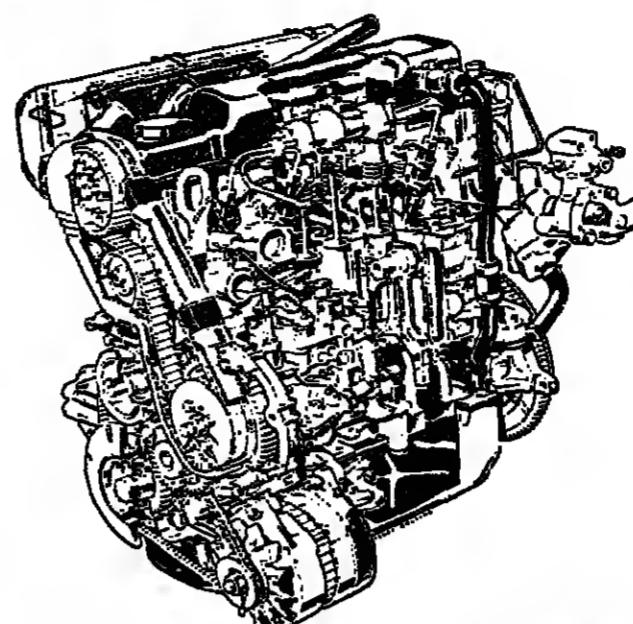
The recent decline in fuel prices in real terms has already sent diesel car sales sharply into reverse in the US, where immediately after the 1979 crisis it was predicted that they would be taking 20 per cent of the market. Instead, they have more than halved from the 1981 level.

But whereas a diesel car is very much a discretionary purchase, light commercials are bought with running costs as a prime consideration. And with fuel tax regimes in most European states structured in favour of diesel, as is less than half the price of petrol in Italy, for example — the expectation is that diesels will continue to make inroads into the light commercials market.

Even the current stagnation in fuel prices — another consulting group, DRI Europe forecasts a drop in real terms over the next two years and no further increase until the end of the decade — is likely to have a decreasing impact on diesel sales, however.

The light diesel market got its initial stimulus from the quadrupling of oil prices in 1974. Improvements to the diesel were made as the market became more worthwhile to the manufacturers, and the 1979 rises repeated the process.

So now, the manufacturers



THE RISE OF THE DIESEL VAN
(registrations, 2.0-3.5 tonnes)

	1981-82	Diesel content	%	1986† content	Diesel %
Belgium	15,401	8,172	53.1	17,200	13,900 81.3
France	118,954	75,366	63.4	111,400	103,600 93.0
West Germany	119,126	53,363	44.8	104,600	73,300 74.3
Italy	73,064	64,494	83.3	79,000	78,300 98.0
Netherlands	19,762	9,992	50.6	20,200	15,900 75.6
Spain	24,785	24,785	100.0	32,900	32,900 100.0
UK	81,133	12,821	15.8	97,800	44,000 45.0
Total W. Europe	452,225	248,993	55.0	464,000	366,500 79.0

† Forecast.
Source: Automotive industry data.

are likely to do everything in their power to make diesels yet more attractive, simply because of the investments they have got tied up in them.

Panel vans remain the largest single commercial vehicle category in Europe, and it is in France that some of the biggest changes have occurred.

AID forecasts that diesels will have 93 per cent of the sector in France by 1986, compared with about 63 per cent two years ago.

The biggest factor has been the arrival of Renault's new Trafic and Master vans in diesel form. Previously, Renault had catered to the sector with the Estafette, which had been available only in petrol form.

Their impact can be measured from the fact that while sales of petrol panel vans rose by 23 per cent in 1981 compared with the previous year, those of diesels rose by 221 per cent. With the recent arrival of the Peugeot J5 and Citroen C25 vans of similar weights (they are versions of Peugeot's Ducato van joint venture with Fiat in Italy) the diesel share can be expected to grow even more quickly.

In West Germany, diesel penetration has increased from 10 per cent in 1974 to 44.8 per cent last year and is forecast by AID to reach 75 per cent by 1986.

Until 1980, Volkswagen had not offered diesel versions of its vans — the diesel fuel price was

not, until then, particularly advantageous. VW had tended to occupy the lighter end of the panel van market, topping out at 2.5 tonnes gross weight, while Daimler-Benz, itself producing mainly diesels, had dominated the higher weight categories.

Spin-off

However, as a spin-off from the Golf, VW introduced a diesel version of the Type 2 Transporter van in 1981 and these have gone on to account for nearly a half of Transporter sales. So by 1981, it had edged slightly ahead of Daimler-Benz in total diesel van sales in West Germany — 47 per cent against Daimler-Benz's 42 per cent — and its position has been strengthened further this year with the extension of its larger LT range up to 5 tons, and the introduction of six-cylinder engines in petrol, diesel and turbocharged diesel forms.

The engines were themselves developed from the 1.6 diesel, using a modular "building block" system in which the two extra cylinders, many components are shared. All the variants have 187 common parts.

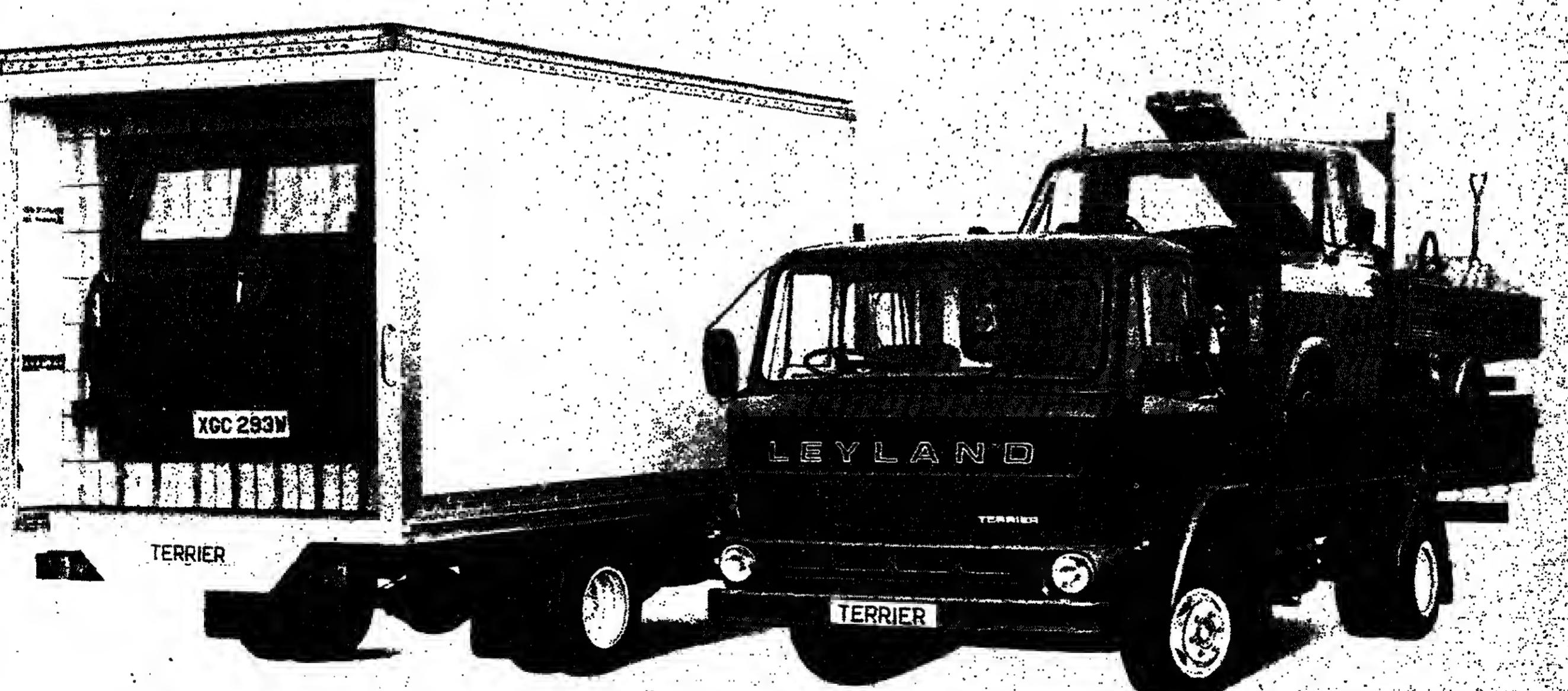
The highly advantageous fuel pricing structure of Italy has long seen diesels dominant. They had 53 per cent of the van sector at the time of the first oil crisis.

Another is the unique-to-the-UK legislation under which a vehicle above 2.55 tonnes gross weight becomes subject to an

annual commercial vehicle test (lighter vehicles require only a three-yearly test). That has encouraged operators to opt for the lighter vehicles. But these were predominantly petrol-powered. And when diesels became more attractive, the only sufficient extra weight to take them over the crucial 2.55 tonnes limit.

The advent of new, lighter diesels for such vans and a legislative climate increasingly likely to favour diesel fuel, should help to overcome the obstacles.

The Japanese industry, a major producer of panel vans which find their way into markets throughout the world, serves to underline the diesel trend. Between 1976 and 1981, its output of petrol vans rose by 52 per cent. In the same period, diesel production rose by 152 per cent, and reached 37 per cent of the total.



Look what you can get away with on a car licence.

With a carrying capacity of up to 4 tons (or, to put it another way, a fully laden van and a bit more), the Leyland Terrier is a truck in every sense of the word.

But a truck with one big difference.

You don't need an HGV licence to drive it. Nor a Charles Atlas course.

Quite the reverse in fact. Getting in and out of a Terrier is virtually as easy as getting in

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And once inside, the refinements are very much those you'd expect to find in a luxury saloon.

Behind the wheel it's the same story, with power-steering and a 5-speed box making it simple to slip into the tightest high street parking spot.

Indeed the ease of driving the Terrier is

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Box, flat bed, tipper, refrigerated, Luton. The Terrier can handle just about every delivery or carrying job.

What's more, with our Co-driver spare parts and back-up support service, plus a nationwide network of Leyland Distributors, help is always close at hand should you need it.

Mind you we're so confident about the Terrier, we've given it a free second year of Truckcover, our Mechanical Breakdown Insurance.

All of which suggests that if your present van can't swallow all you'd like it to, perhaps it's time you switched to a vehicle that can swallow your present van.

Leyland Trucks

Delivering the goods.

For further information contact U.K. Advertising Department, Leyland Trucks, Freepost Lancaster House, Leyland, Preston PR5 1SN. Tel: Leyland (07744) 21400.

VANS AND LIGHT TRUCKS VII

Kenneth Gooding explains how European manufacturers are reacting to stiff competition from the East

Panel vans sales push by Japan

THE JAPANESE have had—and will continue to have—a profound influence on the Western European market for light commercial vehicles of between 1.2 and 3.5 tonnes gross weight, a sector which takes in purpose-built panel vans and pick-ups.

The Japanese "invasion" has been very swift. Five years ago they accounted for just 8 per cent of total European sales of this sector. By 1980 the share was up to 11.7 per cent and in the first quarter of this year, running at 17.2 per cent. And that was in spite of a major cutback in sales in Britain.

British makers reacted in 1981 after the Japanese share of the up-to-3.5 tonnes commercial vehicle business jumped from 16 to 25.6 per cent in only 12 months. Pressure from the UK Society of Motor Manufacturers and Traders (SMMT) forced the Japanese makers to be more "prudent" in their approach.

Last year Japanese penetration of this particular market sector dropped steeply to around 15 per cent and in the first four months of 1983 was down to only 11.52 per cent.

Japan's sales push has been mainly felt in those European markets where there is no domestic manufacturer of vehicles and in some cases Japanese penetration is now well over 50 per cent.

However, West Germany, which exports about half its vehicle output and therefore plays a rather lonely role on the Continent as protector of free trade, has taken no action to halt the Japanese advance.

As a result, the Japanese share of sales of commercials between 1.2 and 3.5 tonnes has risen from 4.5 per cent in 1980 to 15 per cent in the first four months of this year.

There is no doubt about which company suffered most from this Japanese success. Volkswagen, as the market leader, had most to lose. Its market share, 52 per cent in 1980, was down to 46 per cent in the early part of this year.

In Germany, the Mitsubishi L300 van has proved particularly successful while, looking at Europe as a whole, the Toyota Hiace has been very popular among the Japanese products.

Squeezed

Volkswagen has also been squeezed in many of its European export markets by Japan's inroads. The German group's European market share in 1980 was 20.3 per cent. In May this year it was down to just 16 per cent. Meanwhile, over the same period the Japanese penetration has risen sharply.

Honda, established as a bridge-head, some assembly-manufacture in Europe is about to take place. Not, it would seem, as part of some "grand design" but simply because in two particular cases it suits the companies involved to do so.

General Motors aims to beef up its commercial vehicle operations in Europe by producing Japanese designed vehicles—including the Isuzu L100 ran at Luton in the UK and GM promises an 80 per cent local take-up of European content at ex-factory prices.

GM, it will be remembered, owns 34 per cent of Isuzu as well as 100 per cent of Bedford in Britain.

GM and Isuzu have also set up a joint sales company, operating in a dealer network which in the past has handled only Bedford vehicles.

Nissan is also moving into European production of light commercials, though rather re-

luctantly, after being forced by the Spanish authorities to take control of Motor Iberica. Output of the four-wheel-drive Patrol started in February and eventually there will be an annual 15,000 to 17,000 vehicles with 8,000 to 10,000 for export.

This will be followed in early 1985 by production of the Vanette with a projected annual output of 7,000 for Spain and up to 10,000 for

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VANS AND LIGHT TRUCKS VIII

Alan Bunting takes a close look at the construction of some of the main market contenders

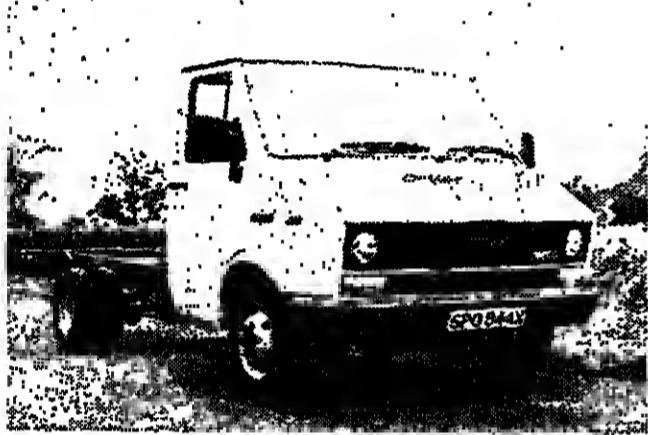
Individuality in state of the art design



The Mitsubishi L300: its impact on the one-tonne market has been felt especially strongly in Germany.



VW's LT double cab, which can carry four people. Its chassis can be fitted with various bodies.



The Daily from Fiat is also produced as a standard van and with various body styles.

COMPETITION BETWEEN Europe's van and light truck manufacturers was given an extra turn of the screw in the mid-1980s with the launch of the Ford Transit. Remarkably, 18 years later, the Transit still provides the market benchmark models which are now selling in large numbers in Britain despite a high price-tag.

Its design was thought revolutionary. It brought the bonneted layout back into fashion, which enabled the engine to be kept right out of the cab area and permitted easy cross-cab access and/or provision for a third crew seat.

Further, the driver or mate could step in or out of the vehicle with both hands full.

Launched with the full forward-control layout of earlier van and light truck models from Ford, BL and Commer involved an awkward climb over the wheel arch to get into the driving seat.

Ford also pioneered in the Transits a form of body/chassis construction which major rivals, notably GM-Bedford, Volkswagen and Mercedes-Benz have followed. Deep inverted top-bat section steel pressings form the main longitudinals.

On panel vans the top-hat flanges are welded to the main (ribbed steel) floor panel; in chassis-cab variants able to accept proprietary bodywork—shallower top-hat pressings take the place of the floor sheet, to complete a strong enclosed box-section chassis member.

Today's Ford Transit models, which were given major front-end restyling about five years ago, remain the leaders in the UK, in both short and long-wheelbase versions, engineered for payloads up to 1.1 and 1.9 tonnes respectively.

The all-new Transit which is under development should consolidate Ford's market leadership in Britain. More crucially, it is intended to recoup some of the market share lost elsewhere in Europe, where newer continental vans and light trucks in the past decade have raised the state of the art.

On the domestic front GM-Bedford's CF range remains the main challenger to Ford. Its use of independent coil spring front suspension in place of the Transit's more orthodox leaf springs and solid axle makes for better ride and handling. Last autumn the CF vehicles were improved internally to make the crewspace more comfortable and easier "van-like" in its layout. Noise levels in the cab were also reduced.

The CF is of semi-forward control layout: the engine intrudes back into the crew area enough to hamper cross-cab access—a criticism also levelled by some at the Mercedes-Benz Bremen models which are now selling in large numbers in Britain despite a high price-tag.

In the main battle for sales between Ford and Bedford, the Transits have held consistently well to its reputation for greater ruggedness, witnessed in the proportion of eight to nine-year-old Transits still to be seen on the road. Only the unfortunate early history of Ford's York diesel engine—poor fuel economy, difficult cold starting and lubrication problems—mar the Transit's success story.

While Ford and Bedford compete nose-to-nose on load capacities and cargo-space dimensions, BL is currently in contention only in the lighter, smaller sector, against short-wheelbase Transit and CF models.

Its Sherpa vans and chassis-cabs can be traced back to the former BMC J4, in terms of body and chassis design although BL, like Ford, made the fundamental change from a forward-control forward-entry layout to a full bonneted con-

Step-in cab

The Sherpa has an easy step-in cab with adequate accommodation for three crew members. It is noticeably narrower than the Ford and Bedford, a fact which has its plus side: a number of major users concerned with manoeuvrability and access in congested urban traffic—notably British Telecom—now specify Sherpa vans for that reason.

Last year French-controlled Dodge Trucks discontinued those long-established PE-Spacevan models which provided the most direct UK competition for the Sherpa. Now controlled by Renault, the company effectively has replaced the PE with the French-manufactured Trafic van and chassis range, though at present they are being sold only through the Renault car dealer network in Britain.

However, the Trafic's bigger relation, the Renault Master (grossing 3.5 tonnes, like the heaviest Transit/CF models) is being sold by Dodge truck dealers. It gives them a competitor in a market sector not previously covered by Dodge, except with the lightest 3.0-tonne

series vehicles—a different breed of vehicle altogether, appealing to users with a heavy truck operations background who want high-mileage durability.

Uniquely, the new-generation Renault commercials are built in both front and rear-wheel drive form, to satisfy the respective traditional expectations of van operators in France and elsewhere. The Master, at 3.5 tonnes gross, is the heaviest fwd commercial now being offered in Europe.

The main attractions of a fwd layout in a van come from the absence of a propeller shaft, allowing the load platform to be eight or ten inches lower. Thus cubic capacity of the body is increased and the centre of gravity can be lowered, to the benefit of ride and handling.

A joint French-Italian project led to the development of an all-new fwd transversely-engined range of vans from Peugeot-Talbot and Fiat. In recent months the visually identical Talbot Express and Fiat Ducato have begun to appear in considerable numbers on British roads. They compete directly with the Renault Trafic on international markets as well as with the rear-engined Volkswagen type 2 and short-wheelbase Ford Transit/Bedford CF.

In payload terms one of the Fiat Ducato's competitors on the British market is the 3 tonnes gross Daily, built and marketed by Fiat's Iveco truck division, but, as with the Dodge 50-series, the Daily is a much more heavily-built vehicle, with truck antecedents.

Germany's vans and light trucks in the all-important 3.5 tonnes gross sector come from two manufacturers totally unrepresented in that weight class until the mid-1970s. The forward-control LT range took Volkswagen into a completely new market. Previously, the only VW commercial was the rear-engined type 2—which remains a best seller in the 1-tonne payload category.

Meanwhile Mercedes-Benz inherited the light van-building activity of the Hanomag concern, which it took over a decade ago. Indeed today's Mercedes van contenders are built at the Bremen plant in Northern Germany, which came with the Hanomag takeover.

Technical comparison between VW LT and Mercedes-Benz models is a fascinating exercise. The LT's forward-control layout, with the engine under the seat pan, is a compromise, admitted by VW engineers, arising from the need to rationalise cab design through a range of vehicles grossing between 2.8 and 10 tonnes.



Renault Master vans adapted as airport transit buses. Masters are built in both fwd and rwd.

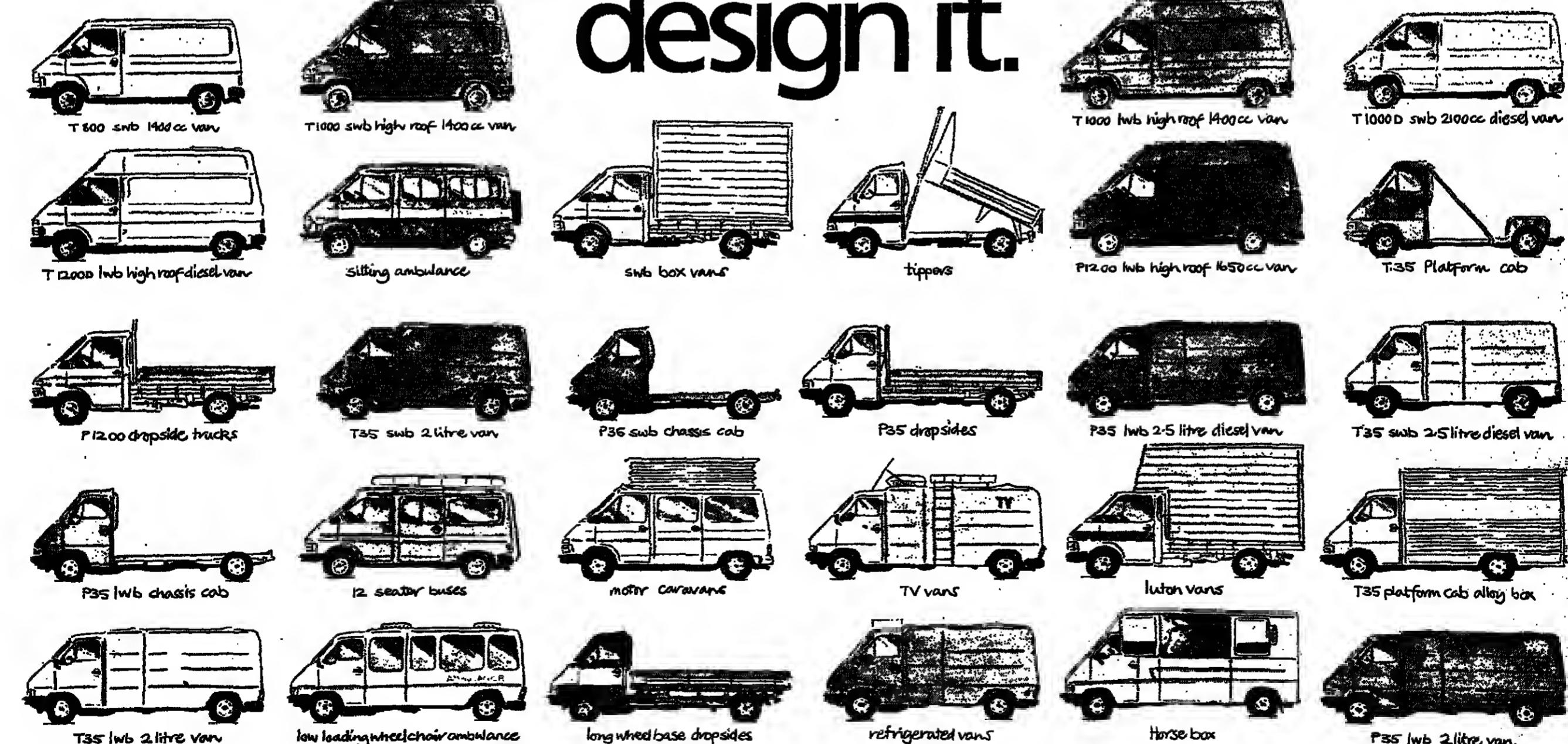


Ford's latest Transit has been given some cosmetic changes but an all-new Transit is being developed.



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